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Ireland's educated
youth seek careers
elsewhere, Page 22

Austria	Sch22	Indonesia	Rs100	Portugal	Esc100
Belgium	Fr6,450	Iraq	US130	Sarajevo	Dr67.00
Bulgaria	Lev1,000	Italy	L1,600	Singapore	S\$4.10
Canada	C\$1,000	Jordan	JD1,000	Spain	Pes125
Cyprus	Cd20.75	Jordan	Frs250	Sri Lanka	Rs100
Denmark	Dk6,900	Kuwait	Fr5,500	Sweden	Sk4,000
Egypt	EGP2,250	Lebanon	\$1,325.00	Turkey	Lira1,000
Finland	Fr14,750	Latvia	LTV45	Venezuela	Bs100
France	Fr1,250	Malta	MT100	Yugoslavia	YD100
Germany	DM12,200	Morocco	Dir300	Zimbabwe	Dz6,000
Greece	Dr2,000	Morocco	Dir100		
Hong Kong	HKS12	Morocco	Dir100		
Ireland	Rep15	Morocco	Dir100		
Norway	Nkr10,000	Morocco	Dir100		
USA	\$1,000	Morocco	Dir100		

World News

Washington rejects Panama withdrawal

The White House flatly rejected a demand by Panamanian military leader Manuel Noriega that the US end its military presence in Panama, saying that under the Panama canal treaties it had "every right to be there."

Noriega, infuriated by his indictment in Florida last week on charges of drug smuggling and racketeering, had called for the removal of the US Southern Command, Washington's regional military command, which controls 10,000 US military personnel in Panama. Overthrow urged, Page 4

Waldheim 'forgery'

A telegram published in the West German news magazine Der Spiegel, implicating Austrian President Kurt Waldheim in Nazi war crimes, might be a forgery, West German prosecutors said. Austrian leaders split, Page 22

Bonn summit warning

West German officials warned that failure of the EC summit in Brussels to resolve the Community's agricultural crisis would represent a severe setback to efforts to forge a genuine internal market by 1992. Page 2

Palestinian voyage

A ship carrying Palestinians, journalists and sympathisers with the Palestinian cause was due to leave Syria on a symbolic voyage to Israel. Page 2

Farmers block border

About 2,000 West German farmers blocked a German-Dutch border crossing near Moenchengladbach with 400 tractors, to protest against EC agricultural policies.

Italian finance vote

Rebel Italian Government deputies voted with the opposition to reject financing for the Prime Minister's own office at the start of the debate on the finance bill.

Gulf air battle

Iranian aircraft shot down three Iraqi jets and chased off four others in a dogfight over the Gulf, Tehran Radio said.

Trinidad feud erupts

A feud erupted in the leadership of the Trinidad and Tobago Government with Prime Minister Ray Robinson sacking his deputy and two other cabinet ministers. Page 4

Star Wars 'success'

The US claimed success for a sophisticated Star Wars experiment aimed at proving the controversial missile defence plan could work. Page 4

Brazil strike bites

Three Brazilian iron ore miners were at standstill and state authorities warned that oil supplies were critically low because of a 10-day-old strike by railway workers. Page 4

Fusion reactor plan

Japan was expected to accept formally detailed plans for the EC, US, Soviet Union and Japan to collaborate in designing a thermonuclear fusion reactor, given the go-ahead by the Community's 12 member states. Page 2

Mahathir calls on king

Embattled Malaysian Prime Minister Mahathir Mohamad flew to Johore Baru for urgent consultations with Sultan Mahmud Iskander, the king, over the crisis afflicting the country's ruling Malay party. Page 3

Philippines killings

Suspected communist assassins shot dead two former police officers near a US air base in separate attacks in the Philippines. World Bank aid, Page 3

Kurdish rebels killed

Turkish security forces killed five Kurdish rebels and captured two near Kozluk, south east Turkey.

Business Summary

American Standard rejects bid from B&D

AMERICAN STANDARD, US building products group, rejected a \$65 a share takeover offer from Black and Decker, international power tools manufacturer. Page 22

ARGENTINA is to sell up to 40 per cent of Aerolineas Argentinas, state-owned airline, to SAS, Scandinavian Airlines Systems. Page 22

LEAD prices continued to fall on the London Metal Exchange, with the market overshadowed by US producer price cuts and

DOLE: taking nothing for granted



BY STEWART FLEMING AND LIONEL BARBER IN DES MOINES, IOWA

SENATOR ROBERT DOLE, who swept to a convincing victory in the first major test of the relative strengths of the Republican Party's Presidential nomination in Iowa on Monday night, attempted yesterday to lower expectations for the next round of the fight.

Before leaving Des Moines, where he won 37 per cent of the vote to the Republican candidate and his chief rival, Vice President George Bush, pushed into a humiliating third place by Mr Pat Robertson, the former television evangelist, Mr Dole cast himself as underdog

in the New Hampshire Presidential primary next week. "I am not taking anything for granted," he said.

Referring to opinion polls showing Mr Bush the leader in New Hampshire, Mr Dole said: "Let's face it, I'm behind. I'm not the front-runner in New Hampshire."

Although the Iowa caucus results have provided an initial snapshot of the strengths and weaknesses of the 13 candidates bidding for the presidential elections in November, the New Hampshire primaries on Tuesday are now pivotal for those

candidates who have not won

placed, in New Hampshire which is adjacent to his home state and the polls show him with command of the loyalty of around 39 per cent of the likely Democratic primary voters.

Before the Iowa caucus results it had been assumed that former Senator Gary Hart would be a significant challenger to the George Bush

and Michael Dukakis came in a strong third with 21 per cent of the vote. Governor Dukakis is already powerfully

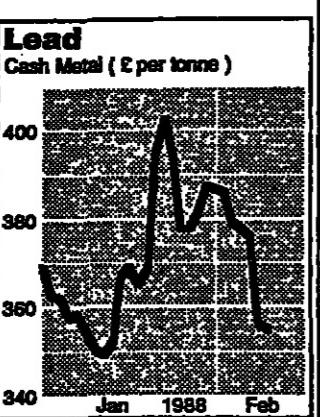
over Mr Bush in his first campaign for public office represents one of the most remarkable Presidential campaign upsets in modern times, yesterday lashed out at Mr Bush after claiming "victory" in Iowa.

In a bid to drive home his message and establish himself, rather than his Conservative rival Rep Jack Kemp, as Mr Bush's main challenger, he told a television interviewer that the Vice President had been protected by the shadow of President Ronald Reagan's popularity. "Once that shadow

Continued on Page 22

De Benedetti secures state go-ahead for Société Générale bid

BY TIM DICKSON IN BRUSSELS



seasonal factors. Cash metal rose a further £2 a tonne to close at \$364.50. Commodities, Page 22

WALL STREET: The Dow Jones industrial average closed up 18.74 at 1,914.27. Page 44

TOKYO: Overnight falls in New York and London kept institutional investors on the sideline. The Nikkei average fell 103.33 to 23,682.27. Page 44

LONDON: FTSE-100 index rose 12.7 to 1,707.2. Page 40

DOLLAR closed in New York at DM1.6945, Y129.95, SF1.2870, FF5.7195. It closed in London at DM1.7000 (DM1.6950); Y129.15 (Y128.65); SF1.3925 (SF1.3855); FF5.7350 (FF5.7225). Page 33

STERLING closed in New York at £1.6220, which it closed in London at \$1.7465 (\$1.7540); DM1.9700 (DM1.9750); SF2.4325 (SF2.4300); FF10.0176 (FF10.0375). Page 33

SALOMON, large Wall Street brokerage and investment house, lost \$74m in the fourth quarter of 1987. Page 23

ERICSSON, Swedish telecommunications group, reported a 18.6 per cent rise in profits to SKr1.05bn (\$178m) for 1987, against SKr911m in the previous year. Page 25

VARTI, Toronto-based farm equipment and industrial machine maker, may set aside reserves relating to problems at its associate company, Massey Combines. Page 23

EVERGREEN MARINE, Taiwan affiliate of Evergreen International, the world's largest container carrier in terms of tonnage, will soon issue 200m new shares. Page 24

PEARSON publishing, banking and industrial group, which owns the Financial Times, is setting up a £30m fund to invest in new developments in the media.

GOTTHARD BANK, Lugano-based Swiss bank controlled by Sumitomo Bank of Japan, proposes to raise its ordinary shareholders' dividend from 16 per cent to 18 per cent. Page 25

WESTPAC BANKING of Australia raised its offer by A\$41m (US\$29.1m) for the minority holdings in Australian Guarantee Corporation (AGC), its finance offshoot. Page 24

KERRY PACKER, Australian businessman, sold his 20 per cent shareholding in Colly Farm Cotton after losing a takeover battle for the Anglo American Agriculture of the UK. Page 24

LAI SUN GARMENTS (International), Hong Kong jeans maker controlled by the family of Mr Lim Po Yen, announced a corporate reorganisation that will include share issues to raise HK\$600m (US\$76.9m). Page 24

Kurdish rebels killed

Turkish security forces killed five Kurdish rebels and captured two near Kozluk, south east Turkey.

client management are established, I am prepared to work towards an agreement between shareholders based on equal holdings between the Belgian group and myself."

The position of Mr Leyesen, who has emphasised that he does not want Mr De Benedetti to have ultimate control, was not immediately clear.

SGB's poison pill defence was to have involved increasing SGB's share capital by over 40 per cent and placing the new shares in friendly hands.

After a meeting between the two men in Brussels yesterday, Mr De Benedetti said: "I have met Mr Leyesen this evening in Brussels. We have had a very open talk. I have indicated to Mr Leyesen that on condition that the principles of an effi-

cacy request from Cervus, Mr De Benedetti's Paris-based financial holding company which is spearheading his assault, the court also declared that Société Générale would currently be prevented from any asset sales "in excess of BF100m" (\$2.8m).

Last night a spokesman for Mr De Benedetti said the offer for 15 per cent of SGB mounted by Cervus mounted Monday at the price already indicated this week of SF4,000 per share. This compares with last night's closing price of SF4,4250.

Observers, however, last night stressed that the battle was not yet over.

Compagnie Financière de Suisse, the recently privatised French financial group says it has 10 per cent of SGB on its own account, but is thought to be leading a bloc friendly to the SGB management totalling roughly 20 per cent in all.

S Africa under financial pressure, says new study

BY CHRIS SHERWELL IN SYDNEY

SOUTH AFRICA faces serious problems rebuilding its relationships with the international financial community in the absence of fundamental political reform, according to the preliminary findings of a special British Commonwealth study.

The study remains confidential, but some details have surfaced in the past week. When finished, it promises to make a major contribution to the controversial and generally inconclusive international debate on the efficacy of economic sanctions against South Africa.

One of the key findings is that South Africa's suspension of capital repayments to creditors in 1985 and its subsequent rescheduling negotiations have already caused potentially irreparable damage.

It argues that popular pressure on foreign banks, companies and local and national gov-

ernments to cut ties with South Africa is building at such a rate that the country cannot secure the capital or the economic development it needs to prevent mass unemployment and

the Soweto uprising in 1976.

More pointedly, Pretoria is likely to find its situation worsening as it is deprived of access to enough resources on suitable terms and foreign bankers, under pressure at home, insist that its problems be resolved at their roots.

With further effort by supporters of sanctions, the study suggests that the pressure will spread to countries such as France, where the attitude is more relaxed, and West Germany, where the banks have yet to take a firm position. The stand of certain newly industrialising states is still to be studied.

The study's clear conclusion is that South Africa's ruptured

relations with foreign banks will be far more difficult to repair than in comparable periods after the Sharpeville shootings in 1960, and the Soweto uprising in 1976.

It is understood that leaders

of IG Metall, the key union for West German Ford workers, have said they will back firm

line in the dispute and will try to prevent the company from making special provisions to minimise the effects of the UK strike.

In contrast to earlier disputes, IG Metall leaders have

said they will not agree to

increase overtime working to boost production and they will try to prevent the company replacing UK-supplied components with supplies from other sources.

About 100 workers at Ford's heavy tractor plant in Basildon, Essex, which makes all the vehicles which halved all the

The meeting is being arranged under the auspices of the General Based International Metalworkers Federation.

The strike over pay by Ford's 32,500 UK manual workers will be laid off from the Transit van line at the Genk plant in Belgium, while production at the company's Saarlouis plant on the western border with France was cut by 350

vehicles a day to 1,000 after quality training programmes were brought forward, and the working week was reduced by 90 minutes. All these plants were laid off yesterday.

They joined 2,500 workers laid off from the Transit van

EUROPEAN NEWS

France urges progress on EC budget deadlock

BY GEORGE GRAHAM IN PARIS

FRANCE will press its European partners hard to achieve a solution to the European Community budget stalemate at this week's summit meeting in Brussels.

Mr Jacques Chirac, the French Prime Minister, yesterday said that progress on the budget question was politically desirable, as a necessary step forward towards the construction of Europe, but also urgently needed to prevent payment cuts which would hit French farmers.

"If we fail this time and carry our decision forward to the summit at Hanover in June, we will have our backs to the wall," he said.

By the summer the EC would face a budget shortfall of some Ecu 6 billion (£4.1 billion). Mr Chirac said, and the Commission would have no choice but to stop payments on a certain number of programmes, essentially agricul-

tural.

"I think we will be in a weaker position to defend the interests of our peasant farmers if we do not reach a conclusion in Brussels," the French Prime Minister said.

Mr Chirac said the meeting must first address the budget question and must not make the mistake of the last EC summit in Copenhagen of getting bogged down in the reform of Community agricultural policy.

But he said that France was not prepared to give ground on the reform agreement reached subsequently by 10 of the EC's agricultural ministers, against the opposition of the UK and the strong reservations of the Netherlands.

The French Government is adamant in its position on the expansion of the regional structural adjustment funds, where it joins the UK in arguing

for an increase of only 50 per cent, compared with the doubling proposed by the Commission.

Mr Chirac said that even the limited increase in these funds proposed by France and Britain would double the resources available for Corsica and the overseas departments, which are the most disadvantaged regions of France.

But he said he expected a compromise proposal put forward by West Germany, which is currently president of the EC council, to lead to an increase substantially above 50 per cent in the structural funds.

On the other major issue of the Brussels summit, the question of continuing the system of repayments to the UK to compensate for the imbalance in its contribution to the EC budget, the French Government is expected to press for a phasing out of the compensation.

Bonn warns of summit risk to Community internal market

BY DAVID MARSH IN BONN

WEST German officials yesterday warned that failure of the EC summit in Brussels on Thursday and Friday to resolve the Community's agricultural crisis would represent a severe setback to efforts to forge a genuine internal market by 1992.

Following circulation yesterday evening to member states of a set of West German compromise farming proposals drawn up after close consultations with the EC commission, West German officials were voicing cautious optimism about the chances for agreement at the summit.

West Germany currently holds the EC presidency. Officials said one factor boosting the chances of an accord was that another failure in Brussels, leading to more months of indecision and delay over EC agriculture, would increase rather than lower the costs of dealing with excess Community farming production.

However a major stumbling block remains the question of ceiling levels for EC grain production. Britain, backed up partially by the Netherlands, has stumped a much stronger line in backing a restrictive ceiling. This would represent a cut-off point beyond which excess pro-

duction would be either subject to price cuts or would be taken out of the market through incentives for farmers to lay fallow.

Further acrimony could lie ahead over the thorny question of Britain's EC budget rebate. Mr Hans-Dietrich Genscher, the Foreign Minister, who has been irked in recent days by reports that Mrs Margaret Thatcher, the British Prime Minister, fundamentally distrusts him, was said last night by officials to be preparing to take a hard-line over the budget rebate question.

On the grain levels, the West German paper mentions a ceiling range between 155m tonnes, the figure favoured by Britain, and 180 tonnes tonnes - the level preferred by Bonn and most other EC members.

West German officials said Mr Jacques Delors, the Commission president, who held talks with Mr Helmut Kohl, the Chancellor, had come out in favour of a ceiling level of slightly below 160m tonnes. They add however that France in particular is highly unlikely to agree a lower ceiling than 160m tonnes.

West German officials are pinning hopes for a summit breakthrough on winning full

backing for Bonn's compromise proposals from the EC Commission. Mr Delors, however, left Bonn on Monday without full knowledge of the final Bonn position, officials said.

The Government believes its latest suggestions "give no-one an exaggerated advantage" in providing way of gradually cutting back excess EC farm production and boosting EC finances for the 1990s, one official said.

Failure to reach agreement would inevitably damage the 1992 internal market plan, as the next regular summit in Hanover in June had been meant to implement well-detailed proposals on improving the free flow of goods and services.

• The mood in Brussels among West Germany's EC partners was yesterday one of cautious optimism, but all were shying away from predicting the outcome of this week's summit until they had seen the fine print of the paper prepared by the West German presidency of the council of ministers, writes David Buchan.

The delicacy of the EC's future financing negotiations was underlined yesterday when finance ministers sparred on the issue of farm export subsidies.

Gen Dmitri Yarov, the Soviet Defence Minister, assured the hearings that if the treaty went into force "the Soviet Union's defence capability would be at a level to protect the peaceful security".

They plan to demand the right to land at Haifa, and two separate efforts were underway in Israel to send boats to confront them.

The Palestine Liberation Organisation has chartered a ship of unknown origin for the trip. The 600 passengers will include 200 Palestinians said by the PLO to have been

exiled from the West Bank and Gaza Strip since they were occupied by Israel in 1967.

A grassroots Israeli organisation calling itself Victims of Arab terror has said it will charter a boat to counter the PLO initiative. The ultra-right Kach party, headed by Rabbi Meir Kahane, the American-born Knesset member, says it too has chartered a boat. "As soon as the Arab pirates are seen approaching Israeli waters, a ship manned by Rabbi Kahane...will set out from Jaffa port and head directly towards the Arab pirates," declared the party.

The prospect of a high seas

AIDS could wreak havoc, expert warns

THE SOCIAL consequences of AIDS could be more catastrophic than the disease itself, an Arab health official warned yesterday. Reuter reports from Kuwait.

Mr Hilmi Wahdan of the World Health Organisation (WHO) told a Middle East AIDS conference that society's most productive members, young adults between the ages of 20 and 50, had the greatest risk of catching the incurable disease.

"The social consequences of AIDS could be even more catastrophic than the disease itself," he said.

The selected loss of young adults in their productive years of life, many of whom support parents and children, is a tragedy for both their families and society at large."

Mr Wahdan said AIDS was the most expensive disease the world ever had to fight and the cost was prohibitive for even the wealthiest countries.

The cost of treating AIDS patients was estimated at between \$50,000 and \$150,000 each in the US, he said. It was lower in many developing countries where home and family care were greater, but still represented a staggering burden.

AIDS has reached endemic proportions in the US, Europe and parts of Africa, and the WHO expects 1m people worldwide to have caught it by 1991.

Sara Webb reports on how Black Monday has hit Europe's arctic agriculture

Finnish fox fur farmers fear for the future

THE FINNISH fur farmers who have driven into Vantaa, near Helsinki, to watch this month's fur auctions have found plenty to worry about. So far this season, they have witnessed a 30-35 per cent drop in prices for their fox and mink pelts because of a combination of factors including the lower dollar, overproduction, and general economic uncertainty.

"You could say we've been hit by the stock market crash - at times like this, people think twice before they splash out on a luxury item like a fur coat," says one fox breeder.

"We don't expect the price level to be very satisfactory this year," explains Mr Arto Naukkarinen, the financial director at Finnish Fur Sales, the auction and trading house which is owned by the fur farmers. "Though we sell in Finland, most of our buyers think in dollars."

The buyers, including the Western fashion houses and

manufacturers in the Far East, appear reluctant to invest a lot in furs this season, having stocked up with pelts last year.

With the current economic uncertainty, they don't want to risk putting a lot of money in commodities such as furs," says Mr Naukkarinen.

While the auctions in mink pelts have set off at a brisk pace, it is the fox prices that breeders are watching most closely. Finland claims to have 70 per cent of the farmed fox market, and last year sold fox skins with a market value of FIM 64bn (\$451m). Its share of worldwide mink sales is between 10-12 per cent, ranking it after Denmark.

Finland is also the leader in developing what are known as the "fancy mutations" - the unusual pelt colours and markings which are much sought after by top designers.

There are about 40 different fox styles on the market, but at any one time the farmers could

France attacks Canada on fishing

BY DAVID BUCHAN IN BRUSSELS

FRANCE, embroiled in a bitter row over fishing rights off the Canadian coast, said yesterday that it was deeply worried by Ottawa's refusal last month to set fishing quotas for French trawlers, Reuter reports from Paris.

The Foreign Ministry is profoundly worried by this announcement, which ignores French fishing rights - the result of age-old links (between our countries), the ministry said in a statement.

The dispute centres on a fishing zone south of Newfoundland, close to the French overseas territory of Saint-Pierre-et-Miquelon, where both countries have overlapping economic zones and are unable to agree on fishing quotas.

Canada accuses France of exhausting the area's rich fishing stocks by overfishing, a charge rejected by Paris, which last month announced unilateral fishing quotas.

The Foreign Ministry said the quotas fixed by the French authorities were very moderate.

A ministry spokesman said the Canadian moves represented a serious attack on the interests of French fishermen.

Instead, the foxes are kept on a well-balanced diet of fish, meat, cereal and vitamins.

However distasteful it may be to wander around the viewing rooms where the fox pelts are strung up through the nose in batches of ten and a distinctive musky smell pervades, the fact is that fur farming is an important business in Finland.

There are about 5,800 fur farmers, mostly living in the Western part of Finland where there are few alternative jobs or means of making a living.

Most of the expenses come between May and December. Pelting (the euphemism for killing) takes place in November and farmers start to receive payments once the auction season begins in December.

But Finnish fox breeders refuse to do the same, even

though some have suggested that it could increase the mutation rate. "It's too risky - we don't know what effect might have," says Mr Matti Sulen, an executive at the Finnish Fur Sales.

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Moscow hearings on INF televised

By Charles Hodgson in Moscow

THE Soviet Union yesterday televised live the preliminary hearings of parliament on ratification of the US-Soviet treaty eliminating intermediate-range nuclear weapons.

In a move that was superficially, and perhaps intentionally, reminiscent of the US Congress, legislators decided to set up a special joint committee, drawn from the foreign relations committees of parliament's two houses, to study the accord.

The open hearings are an unusual departure from precedent in ratification procedures by the Soviet parliament, which has traditionally rubber-stamped treaties approved by the party leadership. They are said to have been ordered by Mr Mikhail Gorbachev, the Soviet leader, in response to public concern about the implications of the treaty, signed in Washington in December.

To reflect Mr Gorbachev's desire to be seen to "democratise" the workings of Soviet government.

Only those sessions dealing with classified military information will be held in secret.

One senior Soviet parliamentarian said recently that, while he did not doubt that the treaty would be ratified, the Supreme Soviet would watch the process of ratification in the US closely and he did not rule out Soviet changes in response to amendments proposed by Congress.

Mc Yegor Ligachev, the Kremlin number two, told the hearings that in its review of the treaty, the joint committee should "consider above all how it affects our defence". Mr Ligachev, who chairs the foreign relations committee of the Soviet of the Union, one of the chambers of the Supreme Soviet, said that the Kremlin had received letters from citizens concerned that the Soviet Union was dismantling many more missiles than the US and about the extent and reliability of verification.

Under the treaty, the Soviet Union is to scrap 1,752 medium-range (500-5,000km) land-based missiles, while the US dismantles 859.

But Mr Eduard Shevardnadze, the Soviet Foreign Minister, said that the imbalance was justified by the fact that the Soviet Union had deployed more INF missiles than the US.

"Elementary mathematics does not always apply in working out the military balance," he said.

Gen Dmitri Yarov, the Soviet Defence Minister, assured the hearings that if the treaty went into force "the Soviet Union's defence capability would be at a level to protect the peaceful security".

They plan to demand the right to land at Haifa, and two separate efforts were underway in Israel to send boats to confront them.

The Palestine Liberation Organisation has chartered a ship of unknown origin for the trip. The 600 passengers will include 200 Palestinians said by the PLO to have been

Gorbachev warns on development of new weapons by Nato forces

NATO EFFORTS to develop weapons to supplant nuclear missiles now banned by the superpower treaty would undermine the pact and could have grave consequences, Mr Mikhail Gorbachev, the Soviet leader, said yesterday, AP reported from Moscow.

However, he said the Soviets recognised that some Europeans had a "deep-rooted" fear of them that could cause a reluctance to give up nuclear arms.

Mr Gorbachev's remarks, reported by the Tass news agency, were made in a meeting with Mr Lothar Späth, minister-president of the West German state of Baden-Württemberg, who is an official visit to Moscow.

Two US officials in West Germany at the weekend called for improvements in NATO.

short-range nuclear missiles and conventional forces.

Mr Gorbachev said an independent role for Europe was "unthinkable" without West Germany and an improvement in its relations with the Soviet Union. But he added that obstacles remained to better relations.

"We are also taking into account the fact that Western Europe is not ready so far to understand us the way we really are. People there continue to be afraid of the Soviet Union. This is deep-rooted," he said.

Mr Gorbachev said, "affects the evaluation of the consequences for Europe of the INF Treaty, especially by those who stubbornly stick to the nuclear deterrence concept in relations with countries having the opposite (political) system."

However, he said: "We are

sure that the West will change its attitude toward the Soviet Union. Objective processes are working in this direction."

Mr Späth observed that relations between their two countries had "started to move to a new higher level".

"We have made our choice," Mr Gorbachev said. "If the stand of the West German leadership is the same, the time has come to start thorough preparations for consolidating joint research and record it in documents at the coming summit."

It was not clear from the Tass report whether Mr Gorbachev was referring to a Moscow visit scheduled for later this year by President Reagan, or to a meeting with Chancellor Helmut Kohl, the West German leader.

No Soviet-West German summit has been announced.

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Historians' report critical, if not damning

A REPORT drawn up by an international commission of historians set up to investigate the activities of Mr Kurt Waldheim, the Austrian President, showed conclusively that he knew far more than he had originally stated and that he carried out tasks that could have affected the fate of prisoners or refugees.

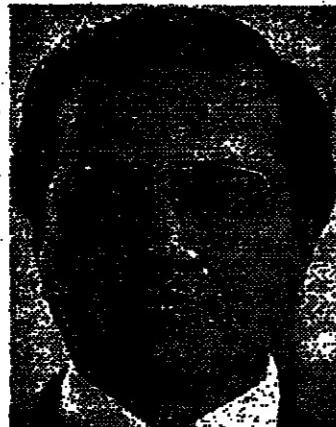
This critical, if not damning report, which is divided into nine sections, includes a detailed analysis of Mr Waldheim's role in Greece and Yugoslavia which has been the subject of considerable confusion over the past few weeks.

In west Bosnia, where in July 1942, thousands of civilians and Yugoslav partisans had been deported to the camps, the report says that Mr Waldheim was in the immediate vicinity of criminal actions, particularly in Banja Luka. Mr Waldheim

OVERSEAS NEWS

Mahathir calls on king in bid to save party

BY ROGER MATTHEWS AND WONG SULONG IN KUALA LUMPUR



Mahathir: Prime Minister without a party

DR MAHATHIR MOHAMAD, Malaysia's embattled Prime Minister, flew to the south Malaysian city of Johore Baru, yesterday for urgent consultations with Sultan Mahmood Iskandar, the King, over the crisis afflicting the country's ruling Malay party.

The United Malays National Organisation, Umno, was declared "an unlawful society" by the High Court last week, triggering off an unprecedented move by two former Prime Ministers to capture the leadership from Dr Mahathir.

The role of Sultan Mohamed is regarded as critical to Dr Mahathir as he is now Prime Minister without a party. By tradition, the Malaysian monarch commissions the leader of the largest party in parliament to head the Government. This is the second time in a week that Dr Mahathir had sought an audience with the king over the party crisis.

There is some speculation that Dr Mahathir could have discussed with the king the possibility of emergency powers should the need arise.

The Prime Minister's supporters said yesterday that the paramount issue was "to save Umno and to ensure the political survival of the Malays".

Datuk Nabil Tun Razak, a Cabinet minister and youth wing of Umno, warned that the move by two former Prime Ministers to register a new party called Umno (Malaysia), could lead to "a permanent split" within the Malay community.

"It's no longer a question of individuals, but how to save Umno and stabilise the nation," he said.

A spokesman for the proposed new party, headed by Tunku Abdul Rahman and Tun Hussein Onn, admitted that its creation depended on the Registrar of Societies. He said it would be "lovely" if Dr

US to urge West Bank and Gaza elections

BY ANDREW WHITLEY IN JERUSALEM

MR RICHARD MURPHY, the US special envoy, held talks in Jerusalem last night with Prime Minister Yitzhak Shamir soon after his arrival from Egypt. Mr Murphy is touring Middle East countries drumming up support for the Reagan Administration's latest peace plan.

Mr Shamir is expected to come under strong US pressure to agree to early elections in the Israeli-occupied West Bank and Gaza Strip, as a precursor to an interim solution for the region. While the Prime Minister and Mr Yitzhak Rabin, the Defence Minister, are known to be opposed to such elections – probably for local municipalities – Mr Shimon Peres, the Foreign Minister, has come out in favour.

As Mr Murphy arrived, on what is expected to be the last leg of a tour which has already taken him to Syria, Jordan, Saudi Arabia and Iraq, another Palestinian youth died yesterday under unexplained circumstances.

According to the pro-PLO Palestine Press Service, a 16-year-old boy named as Nabil Latief

occupied territories.

World Bank to seek to unblock Philippine aid

BY RICHARD GOURLAY IN MANILA

A WORLD Bank team will visit the Philippines next week to help unblock more than \$600m of aid committed to President Corazon Aquino in a flurry of international support over the past two years but not used because of bureaucratic delays.

The border blocks have hampered economic growth and slowed the inflow of foreign exchange needed to pay for imports sucked in as the economy has picked up.

The World Bank last year expressed the concern of many aid donors about slow disbursement and lack of projects, Mr Vicente Jayne, the Philippine Finance Secretary said yesterday.

In 1986, Mrs Aquino's first year in office, governments and multilateral lenders such as the World Bank committed \$320m more in loans than Manila used. Last year, the shortfall fell to \$191m but some donors had held back because previous commitments had been unmet.

This year \$986m in loans is available but some aid lenders

are already saying that the

Government has identified too

few projects. About \$4bn in aid

is committed to the Philippines

over the next five years,

according to Finance Department figures.

Some projects are delayed

because the Government has

not budgeted the peso counter-

part funds which are often

needed to finance the local portion of the project.

The delay is also bureaucratic – a lack

of feasibility studies, poor fol-

low-up on project implemen-

tation and disagreements between

government agencies, Mr Jayne

said.

Immediately after the World

Bank meeting last year, Mrs

Aquino appointed a Cabinet-level

team to speed the aid

flows. Mr Fiorelio Estares, who

heads the committee, initially

said \$2bn was stuck in the aid

pipeline, mostly in funds com-

mitted by Japan, the Asian Devel-

opment Bank and the US.

Last year gross national prod-

uct grew by 5 per cent, up from

a barely positive rate in 1986.

Japan increases Sri Lanka aid

JAPAN yesterday signed an agreement increasing its aid for the giant Mahaweli River multi-purpose development project by a further £2.85bn (£13m) Mervyn de Silva reports from Colombo. In 1981, Japan gave Sri Lanka £7.7bn for the same downstream development of System C of the billion-dollar irrigation-cum-power scheme, which is also supported by the World Bank, Britain, Canada, the US and Sweden.

After the ceremony, the Japa-

nese ambassador said the

Indian economy awaits the philosophers' stone

Mr Gandhi's reformist zeal needs to be revived, says John Elliott

Mr Mikhail Gorbachev's Perestroika and Mrs Margaret Thatcher's Institute of Economic Affairs, are admired from afar by economists and other public figures in India. They long for the well-meaning economic and industrial liberalisation policies of Mr Rajiv Gandhi, the Prime Minister, to be given the strength and resilience of a philosophical base.

India's economy is not emerging from its worst monsoon and drought for over 25 years in better shape than many people thought possible a few months ago. Inflation and the balance of payments deficit have been kept relatively in check. But there are serious worries about public spending and foreign debt, which will be reflected in the annual Budget due on February 29. A further disastrous monsoon next summer could lead to serious economic difficulties.

But the main question now is whether Mr Gandhi, who is showing signs of trying to reassert himself after a bad year, has the political will, nerve, and skill to give his liberalisa-

tion and industrial efficiency policies a boost in the 23 months he has left before the next general election.

The economy urgently needs

a heavy dose of efficiency mea-

asures to help curb rocketing

public spending. It also needs

further liberalisation of domes-

tic economic and industrial con-

trols, and the maintenance of

existing import-export liberalisa-

tion. A new three-year trade

policy is due in early April.

This would keep the momen-

tum of private sector industrial

change and competition going,

even if Mr Gandhi does not

have the political strength to

give industry what it needs

most – the freedom to shut

down loss-makers and shed

labour.

The Planning Commission, in

its mid-term review of the seventh 1985-90 five year plan,

marks out the top agricultural

priority as boosting food grains

production to 175m tonnes by

1990 from the 1987-88 150m target. The drought is expected to have cut production back to about 135m, forcing some limited imports and breaking India's proud record of self-sufficiency.

The Government has spent

Rs15-20bn on various drought

relief works, but this has been

partly offset by extra foreign

aid, spending economies and

extra tax, import and other

charges, including a recent petro-

lum price rise. The cost of

India's peace-keeping force of

over 40,000 troops in Sri Lanka

is said by some officials to be

adding Rs1.3bn in a full year to

the 1987-88 defence budget of

Rs125bn.

Government spending is also

suffering from a major shortfall

in domestic savings and this

together with the costs of subsi-

dies and interest payments is

endangering the financing for

the current five year plan.

There is little doubt however

that the government will later if it had not been for a rapid improvement in exports, plus payments of part of more than \$1bn in drought-related inter-

national aid. In the first half of

1987-88 export rupee earnings

were growing at a record 26 per

cent for the full year. The 26 per

cent figure is equal to 21 per

cent in dollar figures, and a

somewhat less remarkable 8

per cent in volume.

These expenditure problems

are making some international

bankers concerned about

India's foreign debt. The debt

service to export earnings is put

by the government at 21 to

25 per cent, depending on how

foreign bank lending rates are

calculated though some for-

eign banks estimate it as

high as 31 per cent. It has been

pushed up by current repayments on \$3.9bn International Monetary Fund credits which

end next year.

The debt service ratio would

have been worse – or imports

would have had to be curbed –

if it had not been for a rapid improvement in exports, plus payments of part of more than \$1bn in drought-related inter-

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Government officials and

bankers believe that Indian

industrialists are beginning to

shift production to exports as

a business necessity. In part this

is because of increasing domes-

tic competition and some over-

capacity, but it is also a re-

sponse to micro-economic incen-

tives. These include per-

mitting selective imports to

boost quality in the garment

and leather industries, which

have been doing particularly

well.

But there is a new balance of

payments problem arising from

big increases in oil imports - 3m

AMERICAN NEWS

Iowa party votes reshape the electoral landscape

BY STEWART FLEMING IN DES MOINES



"What happened, Rich?" a hollown-eyed Mr Richard Bond, political director for Vice President George Bush, was asked by reporters looking for an explanation of the magnitude of Mr Bush's defeat in the Iowa caucuses on Monday night.

"What happened was we wuz whipped," he replied, bravely refusing to mince his words even though, as the man who masterminded Mr Bush's victory in the state eight years ago, the loss could not have been more painful or poignant.

Defeat is a word which hardly encompasses the stunning blow to his presidential aspirations implicit in Mr Bush's third place finish behind Senator Robert Dole of Kansas and the television evangelist Mr Pat Robertson.

Mr Bush has been working for victory in Iowa for eight years. He is the front-runner nationally for the Republican

PAT ROBERTSON

A force to be reckoned with

BY STEWART FLEMING

IN HIS first campaign for public office Mr Pat Robertson, a 58-year-old former Baptist minister-turned-politician, confirmed on Monday night what some of his Republican rivals have been saying privately: he is a force to be reckoned with in the race for the Republican presidential nomination.

By pushing Vice President George Bush into a humiliating third place in the Iowa caucuses, which Mr Bush won in 1980 by narrowly defeating Mr Ronald Reagan, the controversial Christian fundamentalist has shown a mastery of the skills of communication and organisation.

This suggests that, while his chances of winning the nomination remain slim, and while his religious past is linked with eccentric claims concerning his relationship with God, he could become Mr Reagan's heir apparent among conservative Republican voters.

Those skills, and the depth of his financial resources, were on display in the final weeks of the struggle in Iowa. Four weeks ago he began to intensify his efforts to broaden his support beyond his narrow evangelical Christian core of supporters who first became familiar with his genial television image through his appearances on the Christian Broadcasting Network.

Neat play in caucus beggar-my-neighbour wins trick for Gephhardt

BY LIONEL BARBER

MARTIE FULTZ whooped with glee. A round lady in her late-thirties with jet black hair and deep red lips, she had just been selected as a Democrat delegate for the 1988 Iowa presidential caucuses.

The story of how Ms Fultz became the delegate representing the Democratic candidate Congressman Richard Gephhardt of Missouri is complex. But it goes to the heart of criticism voiced about the caucus system in Iowa, the Midwest farm-belt state which sets the first election test in the modern US presidential campaign.

Ms Fultz, owner of a gift-store in Des Moines, the state's largest commercial and financial centre, chose Mr Gephhardt because she liked his confident, clean-cut image - he looks in her words, a winner.

On Monday night, just before

US urged to aid overthrow of Noriega regime

BY NANCY DUNNE IN WASHINGTON

MR JOSE BLANDON, former Panamanian consul general in New York, yesterday called on the US and the countries in Latin America to help in the "dismemberment" of the "criminal empire" headed by General Manuel Antonio Noriega, Panama's military强人.

Mr Blandon, in testimony before a Senate subcommittee, charged Gen Noriega and his lieutenants with aiming to subvert other armed forces and democracies of Latin America.

This testimony has further heightened the heat of words between the US Administration and Gen Noriega, who last week was also indicted by Florida court on drug charges. To underline his determination to stay on as head of the powerful Defence Forces, Gen Noriega went on television on Monday flanked by the entire senior officer corps.

He threatened to force the US to withdraw its 10,000-strong contingent of troops from Panama's canal zone.

Mr Blandon stressed the difficulties of getting rid of Gen Noriega. "It won't be easy," for the charmed people of Panama to dislodge "a criminal enterprise" running large segments of Panama. Describing himself as a patriot seeking to save democracy in Panama, Mr Blandon detailed of how the general and his aides had expanded mil-

Bush lives on to fight the next round next Tuesday in New Hampshire. That is home territory for a man whose family roots are in New England and who keeps a summer mansion in Maine. The victories of the two Midwesterners in Iowa, Mr Dole and Congressman Richard Gephhardt from Missouri, suggest that regional loyalties are strong.

As expected, the Iowa caucuses reshaped bits of the electoral landscape. For the Democrats, the quirky Senator Gary Hart and Mr Bruce Babbitt, the avant garde Democrat, must think about packing their bags.

Senator Albert Gore of Tennessee, who did not compete in the state and is holding his tire for the race in the South, can continue to hope that, after the New Hampshire primary, confusion will still prevail. So can the Rev Jesse Jackson, whose 11 per cent in Iowa attests to a

reasonable drawing power and whose natural stamping ground is also the South.

Senator Paul Simon of Illinois, in spite of finishing second, must worry that there will not be room for two Midwesterners after the final cut is made in New Hampshire. Unless he can push Mr Gephhardt into a weak third behind the odds-on favourite, Mr Dukakis, his bow-tie and folksy image may disappear from the screen.

On the Republican side a long battle of attrition between three front-runners is now more likely. Defeat for Mr Dole in Iowa at the hands of the Vice President would have left him limping forlornly. Instead, with more than Christian charity, Mr Robertson by finishing second, has fulfilled his Kansan's wild dreams.

Former Delaware Governor Pete DuPont must now be hearing the swish of the scythe, as

must the former Nato Commander, Alexander Haig. The press may miss Mr Haig's biting sarcasm but Mr Bush, its invincible target, will not.

Congressman Jack Kemp from New York now knows that he is in a battle to the death with Mr Robertson for the conservative mantle, sullied and about to be laid down by President Reagan.

As the campaign shifts

around the country, much will be made of the regional factor. Undoubtedly, Mr Dole and Mr Gephhardt had an advantage fighting on home ground first. In the final three days both firmed in a thousand volunteers from their neighbouring states to get out the vote. Vital in Iowa, Mr Simon did also. It is that which makes Mr Dukakis's strong third place look impressive.

But the regional factor was not decisive. The characteristic

which links the campaigns of those who won or did better than expected is the clear and simple message they projected and, particularly in the case of Mr Gephhardt, his command of television in getting that message across.

He had been almost counted out late last year. But then he sharpened his protectionist anti-establishment rhetoric. His media advisers, Doak and Shrum, proved their high reputation by producing a series of advertisements on film to back up this theme and shrewdly kept Mr Gephhardt's live television appearances to a minimum.

Populist resentment against foreigners, big business and Washington is a common thread in the Gephhardt campaign and seems to have played quite well. Mr Dole, by presenting himself as an effective problem solver who would tackle the

budget deficit decisively, was able to capitalise on the antipathy many state Republicans feel towards Mr Bush's policies.

Mr Bush's defeat raises all the lingering questions about his effectiveness as a campaigner. Is he, as his critics say, a political haemophiliac, who will continue to bleed now that he is cut? Or can he, in prosperous New Hampshire, profit from his association with the Reagan Administration?

With his organisational strength across the country, particularly in Texas and Florida, he will be tough to eliminate from the race. But he badly needs a resounding win in New Hampshire before the election takes him back to Dole and Robertson in the Minnesota caucuses and South Dakota primary at the end of this month. Otherwise, momentum will stay with Mr Dole and his redoubtable wife Elizabeth.

Computer count pays off for Robertson

By Lionel Barber in Des Moines

THE BEST evidence of Mr Pat Robertson's organisational strength is that the former television evangelist turned Republican presidential candidate set up his own computerised election return service in Iowa.

The move implicitly cast doubt on the reliability of the long-established News Election Service set up by a group of US news organisations which has counted the vote in every presidential election since 1954.

Rival service

The Robertson campaign said they set up their own rival service two weeks ago after their allegations of fraud in the Michigan Republican caucuses last month were rejected by the state party.

"It is a protective move," said Mr Ben Waldman, a Robertson aide, stressing that his service was faster and probably more reliable than NES.

On Sunday, on the eve of Mr Robertson's stunning second place victory over Vice President George Bush, his staff invited reporters to examine, test and play with their system.

Mr Waldman said it was made up of \$10,000 of computer hardware hacked up by more than 2,000 volunteers in the election pre-cincts ready to call in Monday night's straw poll results to a 100-strong telephone bank at Robertson headquarters.

As described on Sunday, the Robertson volunteers each were given passwords such as Apple, Banana, Citrus to ensure that only they gained access to those tallying the results back at Robertson headquarters.

Having cross-checked the callers' identity, the callers would then feed the returns into a computer which, in turn, was programmed to tabulate each candidate's showing at the state and county level.

The system was put together by Mr Waldman, who he campaigned on behalf of Ronald Reagan in 1976 and was Associate Director of Presidential Personnel at the White House in 1980. Mr Waldman said he simply bought the equipment and devised, with help, an appropriate software programme. "It is the free market at work," he said.

Phone banks

In fact, the Robertson system was largely modelled on NES with its network of volunteers, phone banks and computers. Indeed, in some cases, there is evidence that the Robertson recruits in the field duplicated as the NES volunteers.

The gain for Mr Robertson was that he reinforced his image of an outsider battling - but eventually winning - against the odds by using his own resources and volunteers. He intends to use the service throughout the rest of the campaign, Mr Waldman said.

Giuliani quits race for Senate

By Roderick Gram

MR RUDOLPH Giuliani, the New York district attorney, is to continue his fight against corruption in Wall Street and local politics rather than run for election as senator.

"It would be wrong for me to leave this office now, whatever the allure of another office or opportunity, because it would adversely affect some very sensitive matters still in progress," he said.

Although his office and the Securities and Exchange Commission have scored notable coups with the convictions of Mr Ivan Boesky and other insider traders, the authorities have yet to deliver charges against a wider Wall Street circle.

Wall Street opinion is divided over whether the long delay has been caused by the complexity of the cases or by a lack of concrete evidence. Mr Giuliani said he would continue as he could not assure "an orderly transition" to a successor.

Senator Alfonse D'Amato, the New York Republican who would recommend a candidate to President Reagan, refused to allow Mr Giuliani a voice in the selection process. Mr Giuliani wanted Mr Howard Wilson, one of his assistants, to succeed him.

Mr Giuliani would have faced a tough election battle against Democratic Senator Daniel Moynihan, who is far better financed and leading Mr Giuliani two-to-one in the opinion polls.

can contend for the presidency. The reality at Holy Trinity proved less straightforward.

The Democrat turn-out on Monday night was heavy, so was the Republican turnout in the class suburb of Des Moines with a heavy Catholic population and an increasingly active number of evangelical fundamentalist Christians.

Along with Ms Fultz, another 148 registered Democrats gathered at the school to attend the 18th precinct caucuses.

By definition, these debates among supporters of presidential candidates are to determine how many delegates (if any) will be awarded to each candidate to go to a county convention which, in turn, picks delegates to a national convention, which then selects the presidential nominee to do final battle in November with the Republi-

cans on offer began.

The Simon people approached the "unviable" Jackson group and, mixing threat with flattery, begged for their allegiance. Someone from the Jackson group stood over and said coldly: "Come over to us, we can then make two and I guarantee you one delegate," before adding: "Hey, I ain't even sure I can do that."

Beggar-my-neighbour continued for some 25 minutes.

Mr Max Schott, a young lawyer and Jackson supporter explained why he eventually shifted to Mr Simon: "Jackson's a natural leader; he is like John Kennedy. After Jackson I would choose Simon because he is like a college professor, he is good on education and can strike a balance between the military and industry."

It was a neat move by Ms Fultz. By keeping her original group needs to make up at least 15 per cent of those at the caucus. Any less, and a candidate's supporters may elect to shift their allegiance.

A stocky man with glasses produced a pocket calculator. "Each candidate's group needs 22.35 persons for one delegate," he said, helpfully. This having been rounded up to 23, the real horse-trading for the six dele-

gate in the Iowa legislature, made the same switch: "Simon is equally strong on the peace issue, he would reduce nuclear weapons, spend money on social programmes."

At 8.30 pm, came the last Democratic tally. Cheers rose as Mr Babbitt, the quirky long-shot earned one delegate. Mr Dukakis two, and Mr Simon two, just missing out on a third.

Finally, the "uncommitted" also earned a delegate who just happened to be Ms Martie Fultz, who announced she would support Mr Gephhardt at the convention.

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America Airlines dropped to fourth place in the rankings from the top slot it had held since the

time, down from 73 per cent.

On the Republican side, Senator Dole romped home with 54 votes in the straw poll to George Bush's 39, with Pat Robertson a distant third on 23.

Though the Republican straw poll is not binding on tax delegates chosen for the national convention, it is treated as a decisive reflection of a candidate's strength.

The 18th precinct made for a somewhat surprising result. Republican state committee members had killed the precinct as a hotbed of fundamentalism and Mr Robertson's stunning performance elsewhere in the Iowa suburbs suggested that the 18th may have been the exception to the rule.

But then Iowans - for all the world media's incessant forensic efforts and reportage - remain unpredictable.

Brazilian railway strike bites

By Ivo Dawney in Rio de Janeiro

THREE Brazilian iron ore mines and state authorities in the central west region agreed that oil stocks were critically low as a result of a 10-day-old strike by railway workers.

Despite a resumption in services on some urban passenger and freight trains in São Paulo, negotiations with the bulk of the workforce were on a stand-off yesterday. The railworkers demand that the government reverse its veto on a 60 per cent pay increase, approved by the management of the Federal Railway Network (RFNSA), a state company.

Controlling wages and public sector employment is the key element in the government's renewed efforts to tackle its public sector deficit that ended 1987 at some 5.4 per cent of total gross domestic product.

To reduce this to 2 per cent this year, Brasilia ordered last month that all recruitment and replacement of federal and state sector staff be halted and payrolls be reduced by 5 per cent.

Railway workers claim, however, that resources due to be targeted at a new \$2.4bn railway to link Brazil's northern and southern regions could be better spent on improving the existing network.

"Caps are to Noriega what shoes were to Imelda Marcos, I take it," said Senator John Kerry, chairman of the Senate subcommittee.

A SHARP deterioration in US airline punctuality last month has triggered a full-scale government investigation of scheduling practices.

"Despite some unavoidable causes for flight delays, I am concerned that the airlines may not be taking sufficient steps to publish realistic schedules," said Mr Jim Burnley, Transportation Secretary.

The department is extend-

ing its investigations to all US airports, from only four. The number of flights arriving within 15 minutes of their scheduled time dropped to only 66 per cent in December from 76 per cent in November and 80 per cent in October, reflecting in part bad winter weather.

American Airlines dropped to fourth place in the rankings from the top slot it had held since the

time, down from 73 per cent.

Pan Am, the deeply troubled airline trying to piece together a financial rescue package, rose from eighth to first with a rate of 77 per cent, against 74 per cent. It also had the lowest mis-handled luggage figure of 4.14 bags per 1,000 passengers, compared with an industry average of 11.58 and 15.34 of bottom ranked Trans World Airlines.

"Mother Nature wasn't too kind to us," it said of poor weather last month at its Chicago hub. Pacific Southwest was the worst of the 14 carriers reporting, managing to land only 57 per cent of its flights on

time, down from 73 per cent in November.

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There are no limits in energy engineering.



JANE PARK

In the twelve remaining years of this century, the world's population will grow from five to six billion people. That is six billion consumers of electrical energy who will need power for lighting and heating and cooling. Power for transportation. Power for industry.

Above all, they will need to make more intelligent, more efficient use of energy while protecting the environment.

Asea and BBC Brown Boveri have each been innovative forces in electrical engineering since the end of the last century. Now, we are planning for the next, together as ASEA BROWN BOVERI.

We have 180,000 people in more than 100 countries. Our combined annual sales amount to \$ 18 billion. That means strength for the future. We are firmly and exclusively committed to energy engineering. And we see no limits in it. As in the past, we will invest heavily in research and development.

It will take a special kind of company to make the breakthroughs and create the innovations required to serve six billion energy consumers. Together, as ASEA BROWN BOVERI, we have all the necessary abilities.

From roots in Sweden, Switzerland and Germany, we have come together to become the European world leader in energy engineering. In Europe, we are 140,000 people and we have major production facilities in Austria, Denmark, Germany, Finland, France, Italy, Norway, Spain, Sweden, Switzerland and the UK.

ABB
ASEA BROWN BOVERI

WORLD TRADE NEWS

Japan offers Nigeria \$200m loan

BY PETER MONTAGNON IN LAGOS

JAPAN has offered to make a \$200m balance of payments loan available to Nigeria to supplement the \$500m trade policy adjustment loan it expects to receive from the World Bank this year.

The Japanese offer is conditional on Nigeria receiving the endorsement of both the World Bank and the International Monetary Fund for its economic programme, but the funds would not be tied to Japanese exports.

An IMF team is due to visit Lagos this month to examine the programme outlined in January's budget address by President Ibrahim Babangida. The budget's Naira 2.5bn inflationary package will be scrutinised closely following fears that it could lead to a rapid increase in local prices.

Nigerian officials here said that if the Nigerian authorities

The Export-Import Bank of Japan has signed two loan agreements totalling \$560m for power and railway projects in India, writes K K Sharma in New Delhi.

A \$450m loan will be available for the National Thermal Power Corporation to meet part of the costs of the Rihand transmission project in Uttar Pradesh, the Farakka stage II project in West Bengal and the Ramagundam project.

can allay these concerns at the IMF and World Bank they will go ahead with their loan plan.

The money is expected to be made available from the Overseas Economic Co-operation Fund, which finances the country's foreign aid effort.

The loan would form part of Japan's current efforts to recy-

The rest of the money will go to the Railway Finance Corporation for modernisation projects which are also being assisted by the Asian Development Bank.

The two loans, which are not tied to purchases of Japanese goods and services, are part of Japan's programme to recycle \$2bn to the developing countries. An agreement on substantial further aid is expected shortly.

cle its large balance of payments surplus to developing countries. It would have a long term maturity and bear a concession interest rate.

One expectation is that the funds could be used to finance the regular auction of foreign exchange by the Central Bank in Lagos. Currently the Central

Bank is selling \$115m each fortnight to private sector importers.

In the Lagos diplomatic community there is some surprise that Japan should be making a gesture to a country that takes only one tenth of a percent of its total exports.

Japanese banks were particularly reluctant to agree to Nigeria's latest commercial bank rescheduling package, and the Japanese government has still not signed its bilateral agreement with Nigeria on rescheduling of export credits following the Paris Club debt restructuring arrangement of December 1986.

The loan offer is a gesture that is likely to win for Japan considerable praise from other industrial countries such as Britain which is taking the lead in promoting economic assistance to Nigeria.

Norwegians seek Swedish gas sales

By Karen Fossli in Oslo

STATOIL, Norway's state oil company, is to begin talks today on selling gas to Sweden, in which it owns a 15 per cent stake. Statoil, however, will face strong competition from the Soviet Union.

Sweden is to phase out nuclear power in the 1990s and wants to secure alternative energy supplies to fill the gap.

But it may be too late for Norway, which has vast gas reserves, to secure a niche in the Swedish gas market.

At best Norway may only be able to win a contract for annual deliveries of up to 2bn to 3bn cubic metres per year.

The Soviet Union last month signed two letters of intent for gas deliveries. Under one agreement it will supply Sweden with 400m cubic metres of gas a year for 25 years and under the second it will supply between 1bn and 1.5bn cu metres a year.

The Soviet Union may sell gas cheaply to the Swedes in order to win sales and expand bilateral trade.

Relations between Sweden and the Soviet Union have improved with the signing of the Baltic Sea demarcation agreement in January.

Boost for Third World trade

BY WILLIAM DULLFORCE IN GENEVA

THE WORLD'S richer nations expect to agree by the end of the year to remove barriers on imports of tropical products from the developing world. Negotiators in Gatt's Uruguay round last week staked out a programme which should result in an agreement being ready for world trade ministers to approve when they meet in Montreal early in December.

Under the programme countries will submit lists of tariff or other measures on specific products which they want scrapped or are willing to scrap. The lists will be submitted to the negotiating group on tropical products by the end of March.

Two rounds of multilateral consultations will follow in

June aimed at the fullest liberalisation of trade in tropical products.

At a meeting in July the negotiating group will review the results and arrange for final detailed negotiations in September. The intention is to achieve concrete results before the end of 1988 followed by their earliest possible implementation.

At the launch of the Uruguay round at Punta del Este in 1986 trade ministers agreed to give priority to liberalising the \$60bn-a-year trade in tropical products, which is vital to developing countries.

Last October the European Community offered to remove or reduce trade barriers. The US has also agreed that barri-

ers should be phased out quickly.

Gatt lists seven categories of tropical products ranging from coffee and cocoa to vegetable oils, tobacco, fruits, nuts, spices, rice, manioc and other roots to rubber, jute and woods.

Developing countries are calling for barriers to be dismantled across the board, arguing that they have been promised such concessions for years.

Their major trading partners, however, differ in their approaches.

Both the EC and the US are asking developing countries to provide additional data on their products, a step which some developing countries see as a preliminary to demands for concessions.

KWU signs nuclear deal with Skoda

BY DAVID GOODHART IN BONN

KRAFTWERK Union (KWU), a division of the West German giant Siemens, has signed a contract to supply nuclear power plant equipment to Skoda.

The deal with the Czech company, an important supplier to the Soviet nuclear industry, could open a new phase in flows of civilian nuclear power technology and expertise from west to east.

The KWU umbrella agreement follows last month's official visit to Czechoslovakia by the West German Chancellor Helmut Kohl. KWU already exports equipment for servicing

and monitoring nuclear power plants to Skoda but the business represents less than one per cent of its DM 5bn turnover, a disappointing figure in the light of business expectations raised after the Chernobyl disaster. The latest deal should at least double the volume of business.

A greater flow of civilian nuclear expertise is also an issue in discussions between Mr Lothar Spaeth, prime minister of the state of Baden-Wuerttemberg, and Soviet officials in Moscow. Mr Spaeth yesterday met Mr

Mikhail Gorbachev, the Soviet leader. He also signed a memorandum on economic co-operation and the fifth of the joint venture agreements between Baden-Wuerttemberg companies and Soviet enterprises. This latest involves the German shoe maker Salamander.

Since its 1985 industrial fair in Moscow, Baden-Wuerttemberg has been pursuing closer trade ties with the Soviet Union. Soviet officials believe that its small-scale, highly specialist industrial base makes it well suited to profit from Soviet economic reforms.

High tech companies warn EC on mergers

By David Thomas

TWELVE of Europe's leading information technology companies are warning the European Commission against a competition policy which hinders the formation of European companies powerful enough to compete with the Japanese and Americans.

The warning comes in a response to the Commission's plan to create a free internal market by 1992.

It is contained in proposals from the EC Roundtable, which draws together leading European high-tech companies. Its members are STC-ICL, General Electric Company and Plessey of the UK; Siemens, Nixdorf and AEG of West Germany; Bull, Thomson and CCE of France; Olivetti and Setra of Italy; and Philips of the Netherlands.

The companies believe it is crucial for EC-wide standards, particularly in telecommunications, to be agreed before 1992 and want governments to abolish national standards which inhibit free trade in the Community. Discussions on the draft paper have centred on:

- Cross-border mergers. The companies want all blocks on cross-border mergers and acquisitions removed. They say Japanese and US companies will provide sufficient competition even if one dominant European company or joint venture emerged in key areas of information technology.

- Research and development. The companies argue that EC research programmes falling under the Framework Programme should be extended beyond the pre-competitive stage to cover products with market potential.

- Public purchasing. The companies want EC governments to abolish remaining monopolies in telecommunications and argue for the liberalisation of telecommunications to be co-ordinated across the community.

- They favour a new EC body, independent of network operators, to ensure that the fast growing area of sending business messages over telephone lines, known as value added services, is open to competition.

Australian-Turkish power plant steams into trouble

Chris Sherwell
reports on a hitch in plans to build a plant and supply it with Queensland coal

As planned, 30 per cent of the \$200m equity in the plant would come from Turkey, the remainder from the Japanese, US and Australian participants and from the International Finance Corporation, a lending arm of the World Bank.

Borrowings for the plant would amount to just under \$1bn - about \$600m from Japan, \$150m raised by US participants and \$100 by the Australians, with another \$70m from the IFC.

Queensland coal suppliers say everything hinges on price. As so far discussed, they suggest these remain too fine for the plan to proceed. They also confirm that the project would not as had been hoped, lead to the opening of new mines. One company official volunteered the opinion that the project would not go ahead.

Seapac has so far reached an "implementation agreement" with the Turkish government, which is awaiting agreement on the principle and substance of the project. Still to be settled are agreements on coal sales and shareholdings, which is where the coal suppliers and governments come in.

The closer involvement of Canberra seems likely to delay things further. Australia's federal department which would be involved in export insurance is available to help but gives the impression there is a long way to go before it formally commits itself.

Key federal government officials go further. They are openly disdainful of the project in its current form, saying the economics don't stand up. If it is such a good project for Australia, they argue, the coal producers would already have signed up.

Nevertheless, senior Turkish officials believe the deal is still on course. Negotiations - said to be in their final stages - will restart in the next two weeks. The officials do not seem alarmed at reports that neither the Queensland nor the federal government remain enthusiastic about the project. Even if export credit cover were refused by the Export Finance Corporation, the Australian part of the financing package is not large and could be replaced, they say.

Restructuring the financing arrangements could hold up the negotiations, however. A consortium led by the US' Bechtel has also been invited to talk in March. But the US-led group is still three months behind the Seapac venture, they add.



First Boston of the US is advising Seapac on the financing of the deal and arranging credits. Eximbank in the US and its counterparts in Japan and Australia would all be involved in providing cover.

Until now the Queensland government had been expected to be one of the Australian equity participants, to the tune of some \$60m. But that level of involvement was ruled out by Mr Mike Ahern, the state premier.

Mr Ahern was installed as head of government in December, following the sudden resignation of the maverick 76-year-old Sir John Bjelke-Petersen after almost twenty years in office. The autocratic Sir John had taken a close personal interest in the project, and his departure clearly made participation more difficult to secure. Queensland's treasury now has more clout, and the government, like its counterparts around the country, is strapped for cash.

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Health unions call for further round of protests

BY DAVID BRINDE, LABOUR CORRESPONDENT

TRADE UNIONS representing the 1m National Health Service employees acted yesterday to pile further pressure on the Government over its policies, pay and funding for the National Health Service.

Cohse, the health workers' union, called a national "day of protest" on March 14, the day before the UK budget, on top of action planned in London next Tuesday.

The Royal College of Nursing, which is preparing to ballot members on calls to scrap its no-strike policy, announced a wide-ranging protest campaign running up to and beyond the

In an unprecedented move, the college, which is not affiliated to the Trades Union Congress umbrella body, declared "full support" for the TUC's national health service demonstration in London on March 5.

The TUC's north-west region is co-ordinating a series of protests today. About 2,300 members of the Transport and General Workers Union at Vauxhall Motors' Ellesmere Port plant voted yesterday to strike for 24.

hours today in support of the regional protest.

Mr Kenny Moran, senior TGWU shop steward, said: "Everybody's got the same feeling about the decline of the NHS. We will support the nurses in a march around Liverpool hospital tomorrow."

Vauxhall said the action, which has not been backed by a lawful secret ballot, would cost the production of 200 cars.

In Scotland, meanwhile, an estimated 2,000 health workers in Glasgow, Dundee and Edinburgh were on strike yesterday, mainly over compulsory competitive tendering of NHS services to the private sector. The Scottish TUC is organising a rolling programme of strikes against the Government's insistence that health boards invite tenders from the private sector.

In Wales, 83 Cohse nurses at the Caerphilly Miners Hospital in mid-Glamorgan, will today take novel action to draw attention to staff shortages by each working four hours' overtime for no pay.

The fresh upsurge in protest

activity suggests that the Government by no means survived the worst last week, when thousands of health workers went on strike for a day or joined demonstrations.

Union leaders believe there is a rich vein of public sympathy to be tapped in the run up to the budget. Mr Hector Mackenzie, Cohse's general secretary, said yesterday: "Cohse is saying to the Government: Instead of lining the pockets of the rich with tax handouts, consider the plight of the poor, the old and the sick who depend on the NHS."

Cohse's announcement of its planned action on March 14 caught the other health unions by surprise, however, and Mr Mackenzie was called to account last night when he attended a meeting of health union leaders with Mr Norman Willis, TUC general secretary.

Mr Willis is anxious to maintain a united front and to keep the focus on the March 5 demonstration. The TUC's health services committee is due to meet today to discuss further joint action.

Inner cities allocated £259m

By Feona McEwan

THE GOVERNMENT yesterday allocated £259m to help revitalise Britain's run down urban areas.

The move, one of a series of grants for inner cities, was announced by Mr David Trimble, a junior minister at the department of the Environment with special responsibility for the inner cities.

The money, covering the financial year 1988-89, will support 57 projects in the Government's Urban Programme.

This is a special allocation of funds aimed at stimulating economic recovery, improving the environment in urban areas and dealing with social problems.

The allocation is marginally less than last year's Urban Programme, because more money has been diverted into urban development corporations. Government spending on inner city renewal has risen this year.

Scots board acts on coal tender threat

By James Buxton

THE SOUTH of Scotland Electricity Board formally implemented yesterday the threat it made last week to invite tenders for its coal supplies from both state-run British Coal and other coal suppliers.

The board warned last week that after April 1, it would seek to take coal from other coal suppliers unless British Coal lowered its prices by 10 per cent.

Last night British Coal said it was disappointed with the SSEB's decision. It said it had offered the SSEB a deal which included selling 2m tonnes of coal at a price matching the international coal price.

The average level of prices in the deal it is offering is unchanged from the level it is currently charging.

The SSEB's threat to seek tenders last week provoked an angry response from British Coal and aroused heavy criticism from opposition politicians and trade unions in Scotland.

Yesterday the SSEB said that it wanted coal suppliers to state the source of supply of the coal. Its list of "preferred sources" does not include South Africa, it said.

The SSEB said last week it would invite tenders for its coal supplies because it said British Coal was not only refusing to reduce its prices for coal from April 1, but was insisting on increased prices.

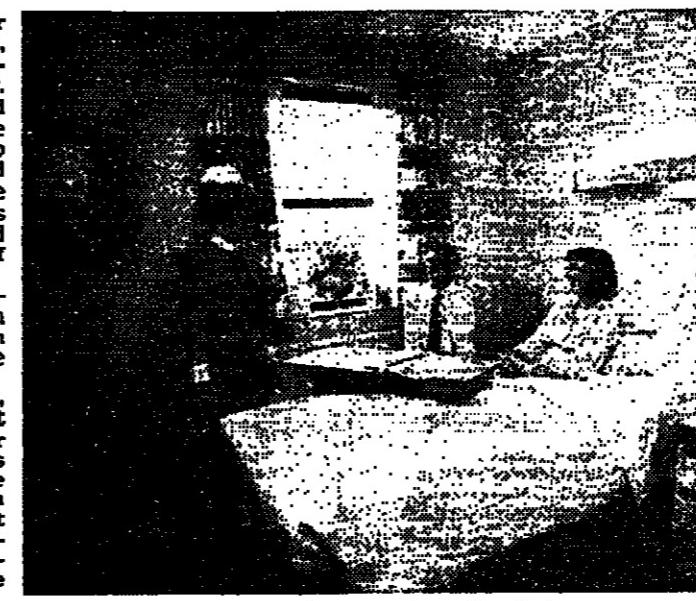
SSEB said this would mean electricity customers having to pay £50m more for their supplies than they would if the board obtained coal from other suppliers. The board said that British Coal's prices are about 30 per cent above international coal prices.

British Coal said that if the SSEB agreed to buy the same amount of coal as last year, the overall price would be 25 per cent lower in real terms than the price charged three years ago.

UK NEWS

Feona McEwan and Alan Pike report on the shift to private insurance in Britain

Patients insure against hard times



A room in a Chancery private hospital

AS ALARM BELLS sound over Britain's public health service, bells of another kind are ringing loudly in the private sector.

The crisis in Britain reached a climax last week when some nurses took industrial action to protest against low wages and proposed changes in the National Health Service. This raised serious questions – and fears – about the state of Britain's health sector.

Leading private health insurance organisations have been inundated with inquiries from companies and the public since the start of the year.

Private Patients Plan (PPP), one of the big three private UK insurers, reports a 45 per cent increase in public inquiries at its Eastbourne clearing office during January compared with the same period last year. "It has to be put down to fear basically," says a spokesman. "People are worried about the National Health Service."

Western Provident Association, another of the three which provides cover for 500,000 people, says inquiries have doubled in the last few weeks.

British United Provident Association (Bupa) the UK's leading health insurer, says there is a surge of interest every time there is a furor over the NHS.

Some of the increase in interest in private health insurance pre-dates the highly publicised crisis over NHS funding.

There was a spurt of growth in private health insurance in the UK between 1979 and 1981 but this then slowed. Last year, however, PPP added 64,000 subscribers to its books, a record 12.5 per cent increase compared with 9 per cent the previous year. Consulting family members, this added about 250,000 individuals to its strong customer base.

Differing claims are made about the precise proportion of rising subscriptions.

"More companies are becoming aware that if they can keep a fit staff there is less absenteeism, which costs the country millions every year," says Bupa.

Bupa says it attracted new business from 4,000 companies last year. This is in addition to 44,000 companies already covered, ranging from multinationals to family businesses with five or six staff.

Increasingly, new business in the corporate sector has come from smaller companies. Mr David Aspinwall, marketing manager of Western Provident, says there has been a notable increase in this area.

Most of the recent market growth has come from companies purchasing insurance plans on behalf of employees. This has led to some independent hospital operators accusing the insurers of spending too much time competing for corporate

and Cruickshank, which Credit Lyonnais bought at the end of last year, was losing money, he said. Its total payroll is about 1,500. County NatWest, the investment banking arm of the NatWest group, also confirmed yesterday that it had cut 32 people from its technical staff, though some might be offered jobs elsewhere in the group. The job losses were the result

clients, rather than devising schemes to enlarge the market among individual subscribers.

In a direct attempt to increase the private market, Nuffield Hospitals, which runs the greatest number of private hospitals in the UK, and Crusader Insurance combined last month to launch a lower cost insurance scheme aimed directly at private individuals.

Competition between the big three non-profitmaking organisations – Bupa, PPP and Western Provident – and about 20 commercial insurers has sharpened in the past five years.

Potential consumers have been increasingly exposed to mailshots and advertising. But the private insurers do not tend to see themselves competing with the NHS, "they hope we'll sit alongside the NHS," says Mr Ashdown, "never instead of it."

The stronger involvement of the commercial sector, which includes some US operators, has put pressure on all insurers to draw in new and younger subscribers. Hence the recent marketing drives, which the insurers deny are an attempt to exploit possible public doubts about the state of the NHS.

Bupa insists its current advertising campaign – which has included a television commercial in the prime-time News at Ten programme when the NHS has frequently been a prominent news item – is not a move to cash in on the NHS's problems. The campaign, which carries the slogan "Britain feels better for it," was devised many months ago.

Mr Oliver Rowell, general manager of Nuffield, does not envisage any major growth in the number of private hospitals which deal with short-stay cases – just over 200 at present – but he believes the concentration of their ownership in the hands of large organisations will continue.

Harwich seamen vote to end strike

By Jimmy Burns and Randall Hughes

ONE of the main focuses of resistance within the National Union of Seafarers to a High Court injunction which has ordered the union to end its strike disappeared yesterday when hard-left led seafarers at the port of Harwich voted to return to work.

The decision is likely to affect the outcome of legal attempts by Sealink UK to seek sequestration of all or part of the union's £2.8m assets in punishment for alleged contempt of court.

The High Court is to continue today to hear legal argument by lawyers for Sealink UK and the NUS.

Mr Mark Potter, counsel for Sealink, said yesterday that it must have been obvious to the NUS that the original national strike call raised legal issues about primary and secondary industrial action and the need for a strike ballot.

"The strike was called as a matter of deliberate policy," Mr Potter said.

But he told Mr Justice Michael Davies that events at Harwich could affect the progress of the hearing as the prime purpose of the company's legal moves was to get striking seafarers back to work.

The NUS leadership has argued that it has done everything within its powers to get members back to work. The Harwich seafarers voted to end their strike after being repeatedly warned by their officials that their continuing action could be construed as illegal and risked damaging the union. The union is hoping that within the next 48 hours about 900 seafarers still striking at Larne, Liverpool, Fleetwood, and Holyhead will also return to work.

This will leave about 2,000 NUS members employed by P&O European Ferries on strike in Dover. P&O accepted in the High Court on Monday that the strike was primary industrial action in protest over the company's proposals for a new working agreement based on a reduction in the number of crew.

P&O faces widening opposition to its plans after Numis, the officers' union, voted in a mass meeting yesterday to reject the proposed new crewing arrangements.

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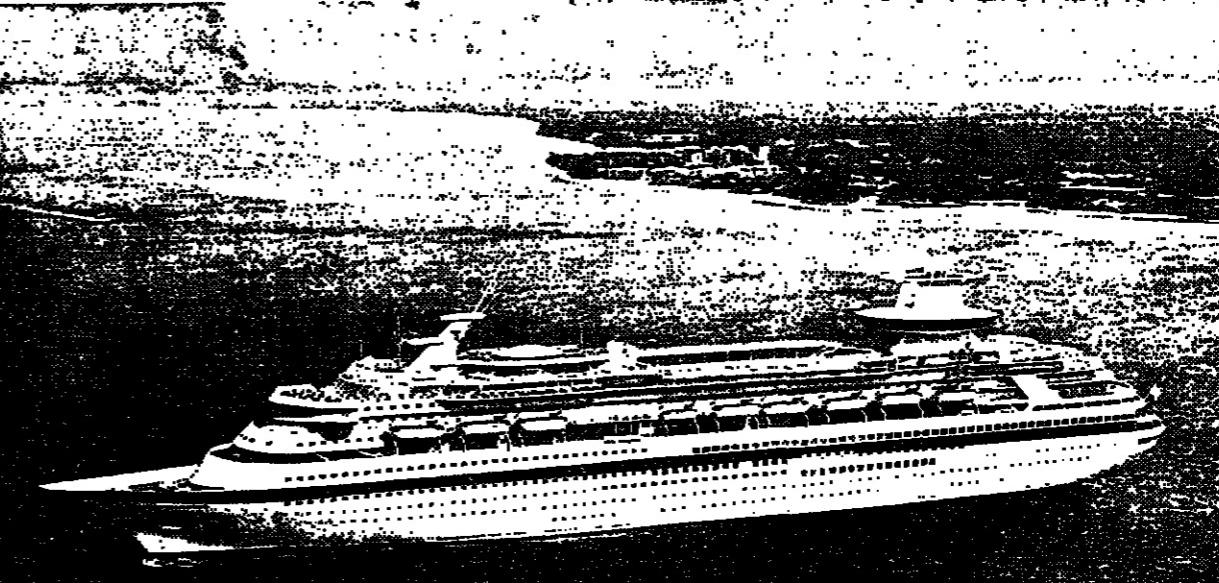
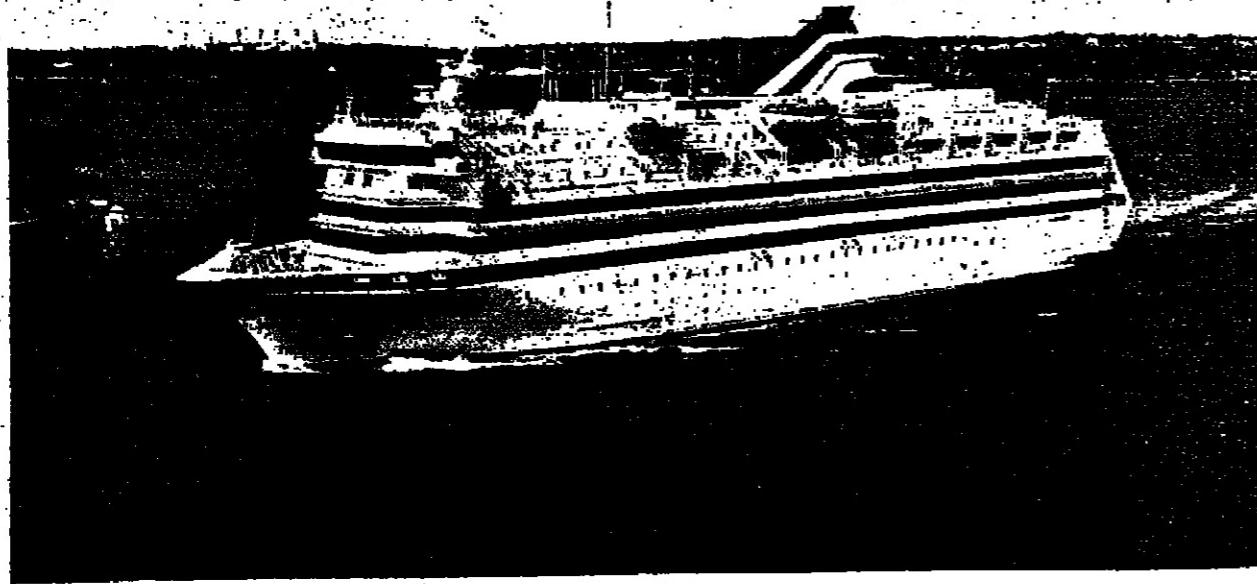
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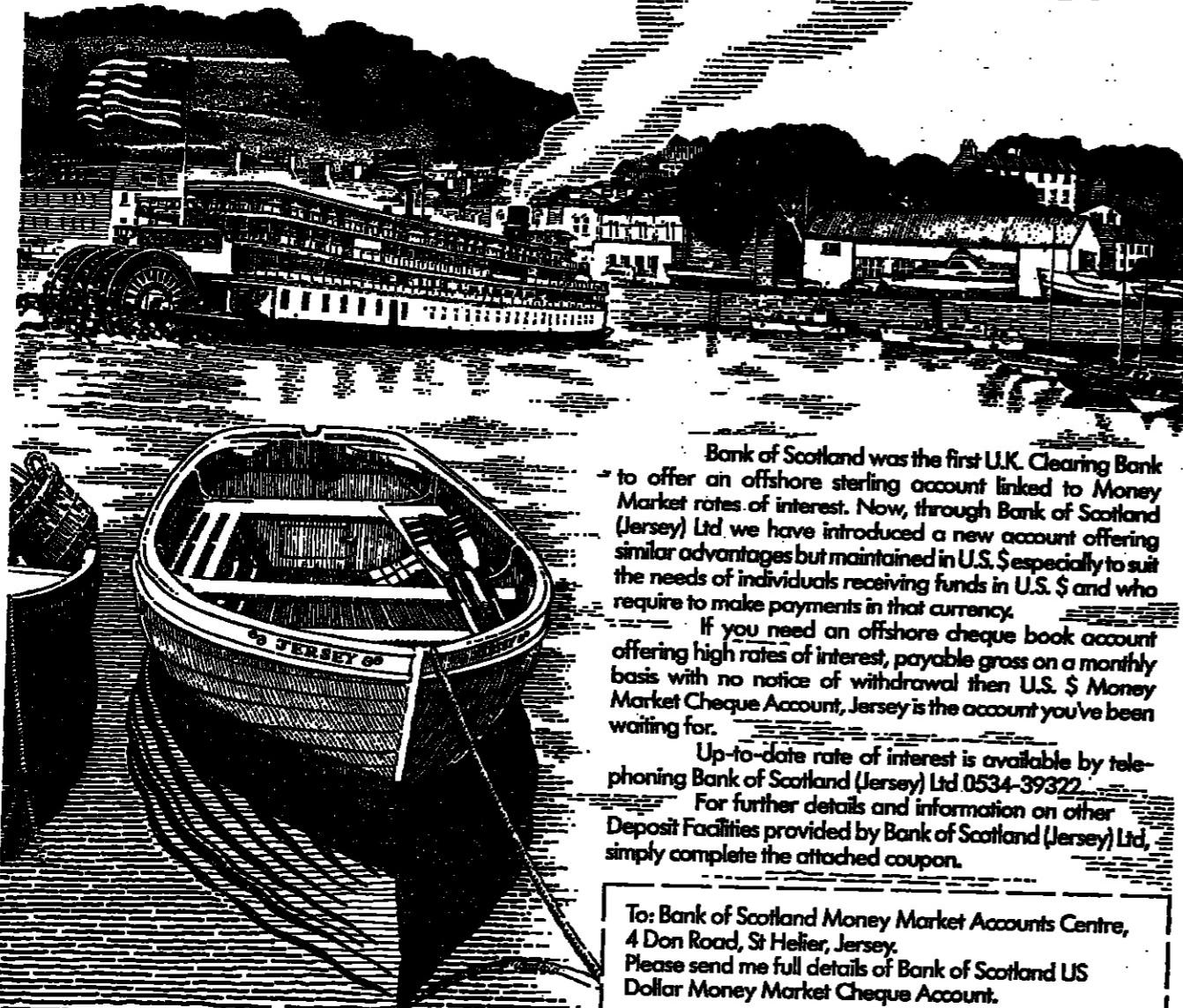
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FT 102

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Hubel Silk	8,000	N/R
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BERLITZ

Airlines urged to raise crew for long-haul flights

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH airlines flying the latest types of airliners — either two, three or four-engined — over long distances are in future likely to have three pilots on the flight deck, instead of the two for which those aircraft are primarily designed.

This proposal, which is likely to increase the already growing demand for pilots, is being put forward for discussion by the Civil Aviation Authority and airlines and pilots' professional bodies, with the aim of making a third pilot mandatory for some very long-distance flights.

The plan stems from concern expressed both in the UK and other countries, including the US, that when many of these modern airliners, especially the new twin-engined types such as the Airbus A-300 and A-310 and the Boeing 757 and 767, are flown long distances non-stop, the strain on the two-pilot crew becomes formidable.

These aircraft, and other new types now under development, such as the Boeing 747-400 Jumbo, the four-engined Airbus A-340 and the three-engined McDonnell Douglas MD-11, are all designed for two-pilot crews as an economy measure, to reduce overall operating costs and increase airline profits.

This is based on the fact that these aircraft have "electronic flight decks," where much of the work is done by computers, with the pilots acting as monitors. The manufacturers claim this enables the airlines to dis-

pose with a third crew member, either a pilot or flight engineer.

The professional pilots and flight engineers' organisations have disagreed, arguing that on long-distance flights, especially at night and over oceans, the workload remains high and that a third crew member remains desirable — either a flight engineer or a third pilot.

In some countries (not the UK), these differences of view have brought some airlines to the brink of damaging industrial disputes.

The Civil Aviation Authority is anxious to avoid this in the UK. It admits that, as far as it goes, a few British airlines have exploited the possibilities of using these two-pilot airliners for long non-stop flights, but

there are reasons for public safety they must be tackled and dealt with."

Both airliners were en route to landing — the Trident at Heathrow airport west of London and the Tupolev at Gatwick south of the capital — when quick action by the Trident pilot narrowly avoided a collision at 18,000 ft. A total of 500 passengers were aboard the two aircraft.

The CAA has suspended two air traffic controllers on duty at the time at the West Drayton air traffic control centre which handles London flights. It has also ordered an immediate investigation by the Joint Airline Working Group.

says it is becoming increasingly likely that in the years ahead more airlines will buy such aircraft.

British Airways has already ordered both the Boeing 767 and the 747-400 Jumbo, designed for two-pilot crews.

British Caledonian, now owned by British Airways, has ordered the MD-11, while BA itself is now also studying the A-340.

The Civil Aviation Authority now says it recognises that pilots of two-man crews on long-distance flights "cannot be expected to work for long periods without breaks for meals and other physiological needs."

It is thus proposing progressively to restrict the length of a permitted flying duty according to the distance flown.

In Brief

Olivetti wins £36m computer contract

British Olivetti, UK subsidiary of the multi-national Italian computers' and office equipment company, has won a contract valued at £36m over three years to maintain Barclays Bank's personal computers, minicomputers, office equipment and electronic service bills writes Alan Cane.

The contract, thought to be one of the largest of its kind placed in the UK, is an example of a growing trend towards "one-stop shopping" for computer maintenance.

Mr Terry Hamington, Olivetti marketing manager in its customer support group said he believed the Barclays deal put Olivetti among the top three third party maintenance companies in the UK.

Moonies challenge

The Attorney-General, Sir Patrick Mayhew, counsel for the Moonies, was formally given leave to drop the High Court actions against the cult leaders which claimed the Moonies' religious sect, because it could not be established that the Attorney's case fell short of what was needed to establish the Attorney's case.

UK wheels deal

Aveling Barford, the Midlands-based construction equipment maker has reached a manufacturing and marketing agreement with Kawasaki Heavy Industries of Japan to make Kawasaki wheel loaders which will be sold under the Aveling name into the UK market and replace Aveling's current range of wheel loaders. Aveling will also supply Kawasaki with a range of dump trucks to be manufactured and sold in Japan.

£10m tool plant

SKF & Dorner Tools, the leading supplier of cutting tools in the UK market, is to build a new production plant in Sheffield, at a total investment of £10m. The company, part of the SKF group of Sweden, plans to open the plant in the middle of next year and employ about 300 people, transferred from the company's existing city centre site.

Barclays starts grant database

BY CHARLES BATCHELOR

BARCLAYS BANK, the UK clearer, has launched a Grant Advisory Service to direct its business customers to European Community, government and private sector grants and loans which they may otherwise have overlooked.

About 300 grants and soft loans are available in Britain from 40 different organisations but many are not taken up because companies are unaware they exist or they are too difficult to apply for, Barclays said.

The service, which is free, is available through Barclays branch managers will forward requests for information to Deloitte Haskins & Sells, the accountancy firm, and will use a computer database created by the University of Strathclyde in Scotland.

Numerous publications on loans are available to business and they are out of date as soon as they are printed, according to Mr Alan McFetrich, managing partner of Deloitte. The Strathclyde database will be updated overnight to ensure it is up to date.

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The new service, unveiled yesterday, is to be run jointly with Deloitte Haskins & Sells, the accountancy firm, and will use a computer database created by the University of Strathclyde in Scotland.

Barclays said that a six-month pilot exercise in three areas of the UK — Preston in the north west, South Wales and Luton north of London — had produced 150 loan applications of which 30 were virtually certain to qualify for help, 75 were possibly eligible and 25 were not eligible.

Barclays expects to handle 3,000 applications for some form of aid in 1988.

The Dover and Thanet districts of Kent have been designated as qualifying areas for special European Coal and Steel Community loans because of coal pit closures in the area and the possible negative impact on the applicant within 24 hours.

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Macintosh stops Coke documents going flat.

**NORTHERN EUROPEAN DIVISION REVIEW
NORWAY**

Enjoy Coke
REGISTERED TRADE MARK

PACKAGES IN TOTAL MARKET - 1986

83% Returnable Bottles
One Way Bottles 4%
Cans 1%
Post-Mix 2%

COMPANY SHARE OF SECTOR

Category	Share (%)
Returnable Bottles	48%
Cans	60%
One Way Bottles	90%
Post-Mix	95%

**NORTHERN EUROPEAN DIVISION REVIEW
NORWAY**

Enjoy Coca-Cola
REGISTERED TRADE MARK

POPULATION 4,170,000
WEALTH INDEX (% of US per capita GNP) 88
UNEMPLOYMENT % 2
INFLATION RATE % 6

NORWAY
Promotions
For Coke, there was a "joke" under the crown promotion in May and June.
Coke light was supported by a promotion called "Find Your Taste" which was run in June. The promotion was linked to Astrology and was a consumer contest supported by magazine and national newspaper advertising and P.O.S.

A multipack promotion for TAB was run in May and supported by women's magazine advertising and P.O.S.

New Products
The Sprite and Sprite light launch in the Spring began to be supported in April by local media advertising, P.O.S. and a display contest.

FINLAND
SWEDEN
LO

The Coca-Cola Company have spent over 100 years and many millions of dollars protecting their trademark.

So when it appears in documents it has to be reproduced accurately.

An Apple™ DeskTop Publishing System gives Coca-Cola Northern Europe the clarity and definition they require for their exceedingly complicated logo.

With software such as CricketDraw™ and PageMaker™ Coca-Cola Northern Europe have been able to create presentations that are much more presentable.

Apple provides all the subtle tints and tones, typography and graphics that you would expect from a professional printer.

But it isn't just Coca-Cola Northern Europe that's putting more fizz into their documentation.

Over half the DeskTop Publishing Systems in the UK today are Apple. They're producing everything from standard forms to technical manuals, simple memos to major documents and newsletters to newspapers.

This may be because the Apple Macintosh™ is a machine that works the way you work so less time is spent learning how to operate it and more time being productive.

Or perhaps it's the ability to send messages around the office or around the world that persuades more people to choose Apple.

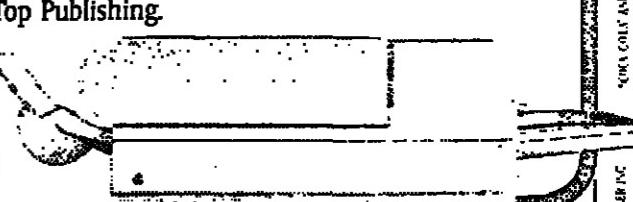
It could even be because Apple has more publishing and graphics software to choose from than any other system, with an almost endless variety of typefaces, styles and sizes.

And, of course, with Apple you can mix and match from a wide range of computers and printers for the combination of power and quality you need.

If like Coca-Cola Northern Europe you want to get closer to the real thing then fill in the coupon below and we'll send you more information on Apple DeskTop Publishing Systems.

Please send me more information on Apple DeskTop Publishing.

Post to: Apple Computer UK Limited, FREEPOST, Information Centre, Eastman Way, Hemel Hempstead, Hertfordshire HP2 4BR or dial 100 and ask for Freefone Apple.



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COMPANY _____

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SHANGRI-LA INTERNATIONAL



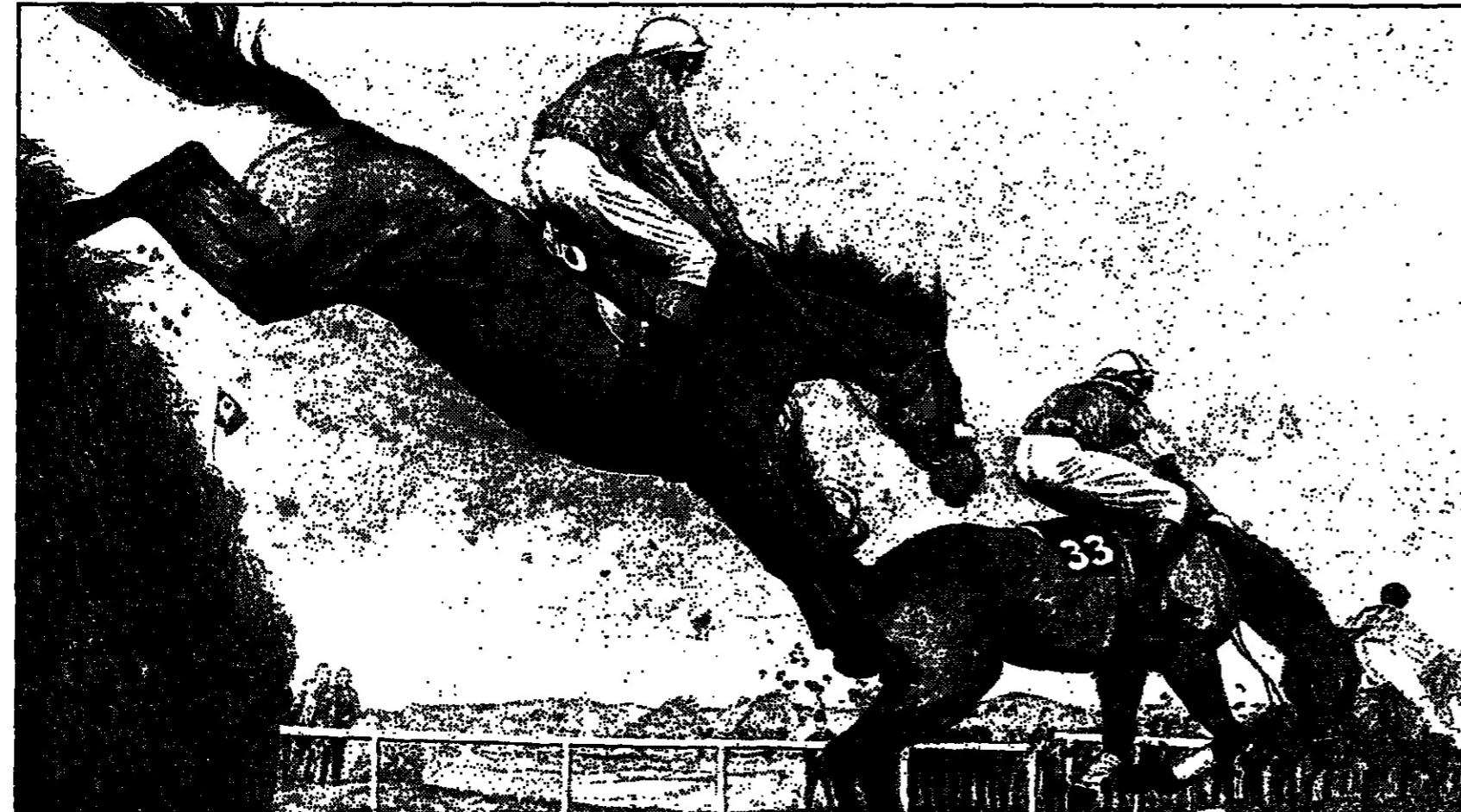
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Postcode _____ Tel. No. _____

Reference (Bookmaker/Bank) _____

Address _____

Maximum Credit required in any one week. Please tick Up to £250 Up to £500
Over £500 please specify _____

Signature _____

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All details on this coupon will be treated in the strictest confidence. In communication with your bank our name will not be used. Post the coupon in an envelope to: FREEPOST, William Hill Credit Ltd., Leeds, LS2 8XS. Or telephone 0800 289892 completely free of charge.

UK NEWS

THE FORD DISPUTE

German plants feel the bite

BY HAIG SIMONIAN IN FRANKFURT

SPOKESMEN at Ford-Werke in Cologne, headquarters of the West German subsidiary of Ford Motor of the US, were trying to put a brave face on it yesterday. But the strike which has brought the group's UK plants to a standstill has already begun to bite on the has Germany's second-biggest car manufacturer.

Production of Transit vans at Genk in Belgium, which comes under German management control, was halted yesterday because of a lack of sheet metal parts from Dagenham.

Meanwhile, production of Escort and Orion cars at the Saarbrücken plant on Germany's western border with France has been cut to 1,000 a day from the normal 1,350 as an indirect consequence of the stoppage.

Ironically, the strike in the UK, previously Ford's most profitable European operation, could soon challenge the strength of Ford-Werke, which only ended two years of heavy losses with a net profit of DM587m (£187.6m) in 1986.

The speed with which the UK action has hit Ford's continental plants testifies to the progress which it has already made in its attempts to match Japanese productivity standards, notably in terms of keeping stocks of components at its assembly plants to a minimum.

What that means is the event

Ford-Werke employs almost 47,000 people at Cologne, Saarbrücken and Genk, as well as at three component factories in Germany. The group produced almost 896,000 cars in 1987, almost 67 per cent of which were sold abroad, making it

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JOBS

Word puzzle • What candidates want in ads

BY MICHAEL DIXON

HOW ABOUT "Charistanny?" suggests a certain Guy Coleman of north London. In doing so, he brands himself as the cruellest of the 32 readers who have answered the Jobs column's plea for help in finding a new name for a business activity now widespread in Europe.

The business consists of assisting people who have been fired or otherwise run into job difficulties to re-establish their careers. And, as I said when making the plea five weeks ago, Europeans engaged in the trade mostly dislike the word by which it is usually known - namely, "outplacement" - which was imported from the business birthplace in the United States.

Mr Coleman's proposal is not, of course, a term that any of them will like any better. Nor is it one that fits the majority of companies in the trade. In Europe, at least, they mostly provide a reputable service that is already much needed and looks likely to become more so as the ways in which work is organised and the skills required to do it change in the wake of technological and economic upheaval.

Admittedly, the business harbours some outfit's guilty of substandard and occasionally of dubious practices. It seems likely, although I don't know for sure, that Guy Coleman has fallen victim to one of that kind. If so, he - like all other potential customers of such companies - would do well to look out in future for the four

warning signals listed in this corner of the FT on July 15 last year. They are:

1. A claim by the company that it has access to the so-called hidden employment market through influential contacts which cannot be

2. A claim that the company has a very good job-placement record because it makes sure to accept only high-quality people as customers in the first place.

3. A style of interviewing that casts doubt on the value of qualities which the customers see as their strengths while emphasising other qualities that they would depend on the company to market for them.

4. A request for a large payment in advance.

Even if Mr Coleman has suffered at the hands of one of the shysters, however, it is no reason for giving a bad name to the trade as a whole.

The trouble is that, despite great inventiveness on the part of some of the other 31 readers who replied, I doubt that any of them has come up with a name for the business that companies in it would generally wish to adopt.

An example is the proposal by a lady in West Germany of "CREAM counselling", in which the first word stands for "career rebuilding, education and motivation". That covers the ground all right. But unless the detailed meaning of the key word was always explained, which would surely make the title prohibitively long, it would

not convey to anyone who didn't know already what the trade was about.

A more promising term, suggested by seven people, is "career bridging". A further eight - noting that one fault of the word outplacement is that it puts the emphasis on "out", as in outcast - propose a simple alteration to "implacement".

Although that would get rid of the unfortunate emphasis, however, I doubt that it is a sufficient improvement on the present term to serve as a substitute. After all, as one member of the trade points out, for all the shortcomings of "outplacement", its meaning is well understood by most personnel management, at least.

"I suspect we are in danger of over-analysing the implied meanings of the word rather than treating it as a cipher," he adds. "The individual comes to us for help, we provide it, A rose by any other name..."

Seekers' wishes

ONE of the things job-seekers most often complain about to this column is advertisements that tell them pretty well everything about a post on offer except what they want to know. So there will no doubt be a widespread welcome for an initiative recently taken by the MSL International recruitment consultancy.

It has surveyed about 220 managers and key specialist workers who have come to its British offices as candidates,

asking them which sorts of information a job ad needs to provide in order to attract them strongly to apply. The results of the study, when set against those of a similar survey MSL made in 1972, show some marked changes in ambitious executives' concerns.

Top of the poll in the latest exercise is the starting salary figure, which was ranked among the most important items of information by three quarters of the candidates compared with two thirds of a similar number 16 years ago.

Second comes the "status" of the job-title - as measured by the added value it would give to a curriculum vitae - with a 73 per cent score as against 53 in 1972. Next is details of the practical experience sought by the employer with 67 per cent.

Fourth at 51 per cent is the location of the work, which took second place with 75 per cent before. Fringe benefits came fifth with 59 per cent whereas 16 years previously they were ranked lower than anything except social and recreational facilities, with a mere 25 per cent score.

The only other item viewed as important by more than half of present candidates is a list of the aims the recruit is expected to achieve. In 1972 that item headed the league with 81 per cent.

In the view of Barry Curnow, MSL International's chairman, the changes in the ranking

of many of today's managerial job-seekers for whom direct reward, recognition of status and a performance-related work environment appear to be emerging as prerequisites for a move. The ambitious applicant now demands measurable gains from an employer before moving.

The consultancy's experience is that the typical manager in the £25,000-£30,000 bracket will no longer make a change unless it guarantees a salary advance of £6,000.

Bio-technology

RECRUITER Alan Forrest of Strategic People consultants seeks a sales manager for the OROS Systems biotechnology company in Slough. Founded in 1986, it is about to launch its first product on international markets.

The product, called ManLab, is a highly economic means of making purified "monoclonal antibodies" which enable drugs and the like to be directed to precisely the right target. The device sells for about US\$100,000 and is aimed at pharmaceutical and chemical companies, particularly in America, Europe and Japan.

The incoming sales manager will lead the marketing effort everywhere except the US, starting with helping managing director Glyn Edwards to identify key customers and decide whether it is best to employ distributors or direct

sales staff in the different countries.

Candidates should have a qualification in engineering or science and have succeeded in selling high-value equipment, preferably instrumentation, to customers in Europe and the Far East. While knowledge of bio-technology is not needed, experience in pharmaceuticals or chemicals would help.

Salary £25,000-£30,000 with "fully expensed" two litre car and subject to good results, share options within a year.

Inquiries to Alan Forrest at The Range, Dockers Eddy Lane, Shepperton, Middlesex TW17 9NT; telephone Chertsey (0932) 563213 or 567257.

Finance chief

A QUALIFIED accountant with impressive experience in senior financial management is sought by headhunter Michael Hann of Bill Thompson and Associates for a fast-moving international food company in north London. As he may not name his client, he promises to respect any applicant's request not to be identified to the employer at this stage.

Other needs are familiarity with manufacturing and proven commercial acumen.

Pays indicator is £30,000.

Perks include car. Inquiries to Mr Hann at 63 St Martin's Lane, London WC2N 4JX; tel 01-240 3561, telex 299701.

UK EQUITIES

Institutional Sales

Our client is a major UK institution with a good reputation for research, and a long-term commitment to the growth of their Equity function.

They are now seeking to expand their institutional sales team by the appointment of one or more experienced salesmen, to sell UK equities to UK institutions. Applicants should have a minimum of two years' experience.

Salaries will be highly competitive.

Please contact Janet Stockton at the Securities Division, 39-41 Parker Street, London WC2B 5LH or telephone her on 01-404 5751. All replies will be treated in strictest confidence.



Michael Page City

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London Paris Amsterdam Brussels Sydney
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FIXED INCOME MANAGEMENT

A number of prestigious City Institutions, notably several UK Merchant Banks, have positions available for applicants with extensive fixed interest experience. In particular we wish to hear from:

* ACTIVE PORTFOLIO MANAGERS with a minimum of three years' institutional experience in the fixed income sector, preferably supported by a background in research. Applicants should be honours graduates - language skills will be an advantage.

* CASH MANAGERS able to demonstrate excellent dealing skills and a wide product knowledge, including multi-currency bonds, CDs, FRNs, REPO's and CP. The position will entail cash management on behalf of institutional clients in conjunction with the investment managers. All candidates must therefore be superb communicators, able to liaise effectively within this organisation.

In both instances, the remuneration package will be highly attractive, reflecting age and current experience.

For further details contact Hilary Douglas, Stuart Clifford or Christopher Lawless on 01-583 0073 (answerphone after office hours).

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European bank seeks someone with a minimum of two years' experience in syndicated lending. He/she will handle negotiations, liaise with lawyers and deal with all documentation. The successful candidate will be used to direct client contact and be aged 25-32 years. Salary c. £16,500.

Please contact Shelagh Arneil on 01-583-1661 or send CV to her in confidence:

ASB Recruitment, 50 Fleet Street, London EC4Y 1BE

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£35,000 + Car

This major international investment management group, provides a variety of services worldwide to corporate and private clients. Your responsibility will be to manage and develop all aspects of compliance for UK and overseas operations.

Working closely with the Group Compliance Officer, you will assist in the framing and implementation of policy and procedures to aid the company in its adherence to statutory regulations under which it operates. Other key tasks will include internal training and education on compliance requirements, together with the supervision of their internal audit.

Please write with full career and salary details, in complete confidence, to Jane Comben, Associate Director, Cripps, Sears and Partners Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Telephone 01-404 5701.

Aged 28-35, a qualified accountant or ACIS, you have an aptitude for legal matters, preferably having worked in the financial services sector. A self-starter with excellent administrative and interpersonal skills, you will be seen as both credible and approachable at all levels of management.

Please write with full career and salary details, in complete confidence, to Jane Comben, Associate Director, Cripps, Sears and Partners Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Telephone 01-404 5701.

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Major Insurance Group Investment Research Manager

Aged 24/28 c £27,000

The UK subsidiary of an International Insurance Group seeks a Research Manager to support its City based Investment Management operation. As this department has recently been created, there is considerable scope for the research capability to be developed.

Funds under management are predominantly fixed income and the jobholder's main responsibilities will include decision support analysis, asset allocation and portfolio strategy, performance measurement and development of internal systems. Candidates are likely to be highly numerate graduates in their mid-twenties. They should have some familiarity with fixed income investment, be computer literate and possess an analytical approach to problem solving. Some technical training will be provided.

The company offers a negotiable salary in the region of £27,000 and excellent benefits including a subsidised mortgage facility.

Please reply in confidence to Caroline Magnus, quoting ref. 869, at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London, EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND RECRUITMENT CONSULTANTS

Stockbrokers/Merchant Bankers

Do you manage

PRIVATE CLIENT FUNDS?

Has your working environment become unacceptable? If so, we may have a congenial home for you.

We are a newly formed financial services company and wish to expand our private client portfolio management base. Total confidentiality assured.

Write to Box A0814
Financial Times,
10 Cannon Street,
London, EC4P 4BY.

EQUITIES ANALYSIS & SALES

Our clients require experienced

- Equity Salespeople
- Investment Analysts
- Support Staff

Telephone
DR. ELSPETH DAVIDSON
01-439 1701

Product Marketing On-line Investment Information

Datastream International is a market leader in the exciting world of financial information, providing software and data to some of the world's major decision makers. Our large databases provide on-line access to a wide variety of products and services such as: portfolio valuations, equity and bond research and investment accounting.

We want to build our Marketing Department with individuals who understand the market and can develop and implement future product plans and business strategies.

You may be currently working in a fund management, investment research, consultancy, marketing role or are a recent Business School graduate. Are you looking for an ambitious future with a market leader that brings together finance and high technology?

You will play a vital role in market analysis, planning future products and services, and increasing market penetration.

You will be instrumental in Datastream's future growth, and will be responsible for taking products from the initial concept to launch.

Marketing Executives: £16K-£24K

Benefits include bonus, pension and life assurance, medical scheme.
If you have the energy, experience and vision to accomplish this then we can provide you with your next exciting career step (and then the next...).

Call Nick Marsh, our retained consultant, to discuss your future potential at Datastream in more detail and to arrange an interview on 01-240 3561 (daytime) or 01-948 1183 (between 7-9pm evenings) or send your CV to him at:

Bull Thompson & Associates Ltd, Alliance House, 63 St Martin's Lane, London WC2N 4DX.

DATASTREAM

TM The Dun & Bradstreet Corporation

EXECUTIVE SEARCH AND SELECTION CONSULTANTS

Up to £50,000 plus car and profit related bonus

If you are a quality-oriented consultant who consistently achieves a high ratio of placement to assignment we think that we can offer you the best opportunity to maximise your production and earnings and to work on the most interesting assignments.

We have a well thought out entrepreneurial approach to business and our terms are so structured as to give you a decisive edge in competing for attractive appointments. We undertake assignments through both Advertising and Search (and have an excellent reputation in both) so giving you the flexibility of choice of method to achieve the best results.

Having recently moved into attractive new offices to accommodate expansion, we invite interest from

**John Sears
and Associates**

A MEMBER OF THE SMCL GROUP

professionals with substantial experience in Executive Recruitment, preferably although not necessarily, in the Financial Markets. In joining us you would become part of an established, professional group which together comprises a team of unusual enterprise and energy and whose regular clients include some of the City's most eminent names. You would have the freedom to work on your own initiative in your own market and with discretionary management of a substantial budget. If you would like to discuss this opportunity in complete confidence please write or telephone John Sears, Managing Director, John Sears and Associates, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP. Telephone 01-222 7733.

Global Swaps Trader

Our client, the London branch of a leading US Bank is seeking to expand its Swaps operation with the appointment of an experienced trader.

Reporting to the executive director the successful candidate will be responsible for originating, marketing and executing swaps business in the Benelux, Scandinavian and Middle East markets. This business will include all forms of swaps and other interest rate products including FRA's, caps, collars and options. Working in close liaison with New York the successful candidate will be expected to have strong working knowledge of swaps trading in US dollars and an excellent understanding of Deutsche Marks, Canadian and Australian dollars and Yen.

Candidates, probably in their late twenties/early thirties, will be graduates with an M.B.A. and have about eight years' banking experience with major international institutions of which the last two will have been spent working exclusively on swaps and their related products.

Those interested should contact John Green on 01-404 5751 or write to him in confidence at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City

International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

A member of Addison Consultancy Group PLC

ECU Bond Traders

£ Highly Competitive

Our client is a major international investment bank and part of a 'Triple A' rated banking group. They are currently looking to recruit two additional ECU bond traders to join their existing high calibre team.

Strong trading skills, with at least 12 months direct experience in ECUs, will have been gained with a leading player.

Candidates should be educated to degree level although all individuals with an excellent track record will be considered. Benefits will include an attractive performance related bonus.

Those interested should contact Jane Harvey on 01-404 5751 or apply to her in writing, enclosing a comprehensive curriculum vitae at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City

International Recruitment Consultants

London Paris Amsterdam Brussels Sydney

A member of Addison Consultancy Group PLC

Eurosterling

The expanding Fixed Interest Department of this highly innovative Investment Banking Organisation, is seeking self motivated Institutional Eurosterling Salespeople.

This position will appeal to candidates over 30 with an existing track record in the Fixed Interest Market who now desire the rewards which reflect their achievements.

Commodity and Financial Futures

The London office of this large International Brokerage Firm is actively seeking experienced Salespeople/Account Executives with specialist knowledge of either Commodity or Financial Futures.

This is an excellent opportunity for ambitious professionals with a well developed Corporate/Institutional Client base to join a successful team.

If you are able to meet the above criteria, please contact Trish Collins or Daniel Berry on 01-929 2363 or send a full CV in strictest confidence to Reed City, Fourth Floor, 1 Royal Exchange Avenue, London EC3V 3LT.

REED ... City

Jonathan Wren
Stockbroking Division

JAPANESE EQUITY/ WARRANT SALES

A leading international investment bank is expanding an already substantial global warrant sales capability and we have been retained to advise in the recruitment of an exceptional candidate for the above position.

The successful applicant will develop business with Swiss institutional clients, and will therefore require strong linguistic abilities — good spoken English, French, Italian and Swiss German is essential. In addition three years' experience of Swiss Franc and US Dollar Japanese Equity Warrants, familiarity with both the sales and trading aspects of these instruments and an understanding of the Swiss market are also essential requisites.

Remuneration for this appointment will consist of a substantial guaranteed package, a performance and profit related element and full City benefits.

Call Ann Winder on
01-623 1266 (daytime) or 01-468 1025 (evenings)
or alternatively forward a detailed curriculum vitae.

LONDON HONG KONG SINGAPORE SYDNEY

Jonathan Wren
Recruitment Consultants
No.1 New Street, (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266. Fax: 01-626 5258.

MPSI Location Planning Manager

— with retail banking/
financial services experience

c.£20,000

If you have experience in retail banking with strong analytical and communication skills, this challenging career opportunity could be for you. MPSI Systems Ltd is the well established and expanding European division of a US multinational company which designs and markets computer software and databases specifically for multi-site retailers (banking, petrol, convenience food etc). These products significantly assist users to maximise potential from their distribution and branch network and help them to resolve related strategic planning issues.

Your task will be to advise and assist financial sector clients on the proper and most effective use of MPSI's products and services. Presentations to potential clients and assistance with product development will also be included in this wide ranging and interesting role.

Ideally you will be over twenty-five with a degree in a numerate/business discipline and now be working for one of the clearing banks or building societies in a role involving strategic planning. Experience in branch network development and familiarity with retail banking trends in Europe would be an advantage.

Salary negotiable as indicated plus car. Full training will be given. Relocation assistance if necessary to Bristol area. There will be occasional travel within Europe.

Please write with full career and personal details to: The Personnel Manager, MPSI Systems Ltd, 85-87 Jermyn Street, London SW1Y 6JD.

We are pleased to announce
the appointment of

**Mr Mathewson Green and
Mr Robin Rogers**

as Managing Directors
and the appointment of

Mr Giles Crewdson

as an Executive Director
in our London Office

**RUSSELL REYNOLDS
ASSOCIATES, INC.**

Executive Search Consultants

24 St James's Square,
London SW1Y 4HZ

NEW YORK BOSTON CHICAGO CLEVELAND DALLAS
FRANKFURT GENEVA HONG KONG HOUSTON
LONDON LOS ANGELES MADRID MELBOURNE
MINNEAPOLIS ST PAUL PARIS SAN FRANCISCO SINGAPORE
STAMFORD SYDNEY TOKYO WASHINGTON DC

الرجل في الماء

EUROPEAN EQUITY SALES

An established European stockbrokerage house is seeking a senior equity salesman for its London subsidiary. The applicant would join a small team and be responsible for spearheading the further development of its European equities agency business.

The successful candidate will have built a substantial UK institutional client base within the European department of a London firm, and wish to work in an environment which would allow the freedom for both formulation and marketing of research ideas.

An attractive remuneration package is offered, consistent with membership of an important financial group.

Please reply to Box A0819,
Financial Times, 10 Cannon Street,
London EC4P 4BY

Assistant Fund Manager

CITY

Cornhill is one of the UK's leading composite insurance companies with a progressive approach and a firm commitment to growth. An opening now exists at our London Head Office offering considerable potential for progression in both the management and marketing aspect of the financial services industry. The role will entail providing assistance to a specialist Fund Manager and will require familiarity with Far Eastern markets preferably backed up by some experience of other overseas markets.

This is an excellent career opportunity for someone in their twenties with up to three years market experience. Salary will be negotiable and benefits include mortgage subsidy scheme, excellent life assurance and pension scheme, together with the normal benefits expected of a large financial institution.

Comprehensive C.V.s including details of current salary should be sent to Mr. M. A. Collins, Assistant Manager - Personnel, Cornhill Insurance PLC, Finsbury Square, London EC2M 7LP.

Cornhill
INSURANCE

PRIVATE CLIENTS

£20,000 to £80,000

Despite the volatility in the global markets, a small number of our clients, respected Stockbroking and Investment Management Houses, continue to seek Private Client Fund managers.

We invite approaches from experienced portfolio managers with a sound knowledge of UK equities. Individuals or teams with transferable, discretionary business will attract particular interest from our clients. Management skills, and investment committee leadership abilities would also be a distinct advantage.

If you are considering a move, or simply wish to be kept informed please contact James Younger for an informal talk in confidence, 20 Cousin Lane, London, EC4R 8TE. Telephone 236-7307.

STEPHENS ASSOCIATES
SEARCH & SELECTION IN SECURITIES & INVESTMENTS

Structured Sales

German Speaking Europe

Our Client, an innovative merchant bank, has an opportunity for a professional to work in Structured Sales - to be responsible for marketing structured debt products to commercial banks in Germany, Austria and Switzerland. Our products include syndicated loan facilities arranged for corporates and sovereigns, engineering facilities for real estate, leverage buy outs and receivable-backed financings. You will be required to develop and enhance the client base and work closely with product specialists.

You should have at least 2 year's experience in banking, preferably in Germany, strong credit and selling skills, a good first degree and excellent banking training. Fluency in German and the motivation and ambition to succeed in a performance orientated environment are essential. Please write with a CV quoting reference XXXX to:

John White, Moxon, Dolphin & Kirby,
178-202 Great Portland Street, London W1N 6JJ.

Job titles

The volume of Corporate Finance activity being handled by the key players in this sector of the market remains buoyant and forecasts for 1988 underline the continued need for top level, accountants, solicitors and corporate financiers.

CORPORATE FINANCE

In particular two of our major clients, both prestigious UK merchant banks, currently have the following outstanding opportunities:-

Manager/Assistant Director £40-60,000

Of significant interest to experienced corporate financiers of at least three years, seeking greater autonomy and clearly defined career prospects in a fast expanding department.

Executives £20-35,000

High calibre, newly or recently qualified ACA/Solicitors with exposure to major client contact, transaction oriented and with the ambition and personality to succeed. If interested please contact Lindsay Sugden ACA or Venetia Crow on 01-404 5751 or write to them at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney
A member of Addison Consultancy Group PLC

Jonathan Wren

Leasing Division

NEW BUSINESS CONTROLLER

Sales Aid Leasing
c£27,000 + car

As the major subsidiary of a prestigious UK institution, this leading sales aid leasing company has established a sound reputation within this specialist market by achieving and exceeding targets relating to business generated, profit earned and staff employed. Due to current expansion, a sales aid specialist, aged 27 to 37, with at least five years' exposure to lease administration and underwriting is sought to head the department which provides the vital interface between the company and its customers. Of equal importance is a proven ability to control and motivate a team in excess of ten staff and, as expansion demands, to recruit and train additional team members. In addition to the new business function the appointee will have underwriting authority sufficient to cover over 90% of proposals submitted and responsibility for budgeting and staffing sectors within his/her control. Prospects within this dynamic and expanding company are excellent.

Please contact Peter Haynes or Jill Backhouse.

LONDON HONG KONG SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants

No. 1 New Street, (off Bishopsgate), London EC2M 4TP.

Telephone: 01-623 1266. Fax: 01-626 5258.

Group Company Secretary

for PLC Group

Central London

c.£33,000 + Car + Share Options

A rapidly expanding PLC Group with eight trading companies in the manufacturing sector offers a challenging opportunity. This highly profitable organisation has current turnover in excess of £250m.

This key appointment is to be made to the very small headquarters team — the post reporting to the Group Chief Executive and accountable for all Company Secretarial functions. Applicants should be qualified professionally (F.C.I.S./F.C.A./Lawyer) and have had relevant high-level experience which preferably should include acquisitions and mergers.

The successful candidate will be someone with the personality to work well with a Board of energetic, highly-motivated directors and whose sound advice will be widely sought. Age indication — 35-50.

The post will carry an attractive benefits package but, more importantly, provides scope for considerable future financial and career progression.

Applicants should send a comprehensive C.V. to:

Box A0812, Financial Times,
10, Cannon Street, London EC4P 4BY

SETTLEMENTS MANAGER

£15K - £20K AAE

A leading city stockbrokers require a person with solid all round settlements experience, coupled with the ability to supervise staff, to deal with sole transfers, allottments, New issues etc. Benefits include bonus, Sub mortgage, BUPA, Pension scheme, L.V.'s etc.

Tel: Angus Watson
(01) 929 1261.

Montague Executive Ltd,

Park House,
20 Eastcheap, London EC3.

GROSVENOR TRUST COMPANY LIMITED

CHIEF EXECUTIVE



A Chief Executive is required for Grosvenor Trust Company Limited, a subsidiary of Anglo Manx Bank in the Isle of Man. The executive will be based in the Isle of Man and will be responsible for the management and development of the Company's activities in the Isle of Man and Internationally.

- An outstanding executive is required with:
- strong marketing and business development ability
- the ability to control and motivate staff and to maintain sound controls and administrative procedures
- the ability to ensure that the highest ethical and professional standards are maintained in Grosvenor Trust Company's work

Several years experience of trust company work is required and a substantial base of existing international contacts would be helpful. The position will suit a person with legal, accounting or trustee qualifications and experience of working in a banking environment will be an advantage.

A substantial salary and benefits package up to £50,000 will be negotiated together with participation in a profit sharing scheme.

Please write enclosing a C.V. to Mr H.W. Tringham,

Anglo Manx Bank Limited, 5 Athel Street, Douglas, Isle of Man

Japanese Translator

English into Japanese

Phillips & Drew Limited, a leading UK securities house, is looking for professional translator to join the International Research Department.

You will work in a small team responsible for the translation and publication of research material and reports for our clients in Japan.

Educated to degree level, you will speak and write fluent Japanese. Although experience of banking or broking is not essential, you should have an economic or financial background, preferably with some knowledge of the financial services industry.

We offer an excellent compensation package which includes bonus, mortgage subsidy, BUPA and non-contributory pension scheme. Please send your C.V. or telephone for an application form to:

Fiona Hanan, Personnel Officer,
Phillips & Drew Limited, 120 Moorgate,
London EC2M 6XP
Telephone 01-628 4444 extn. 3132

A MEMBER OF THE UNION BANK OF SWITZERLAND GROUP.

PHILLIPS&DREW

Jonathan Wren

DEALERS

Two major European banks, who are expanding their successful dealing teams, are seeking several dealers. Applicants should have a minimum of three years experience of either spot cable or \$/major European spot/forward dealing. Very competitive salaries and benefits will be offered to attract the highest calibre candidates. Contact Norma Given.

EUROYEN TRADER

£70,000

Our client, a highly reputable market making institution, is looking to strengthen its trading presence in the bond market and requires a dynamic, young euroyen trader to fulfil a key role within their trading team. The successful applicant, aged 26 to 32 years, will be currently enjoying a successful trading role with a major market maker. Contact Anne Fenwick.

SALES MANAGER

£50,000 + benefits

Due to increased global activity our client, a major international finance house, is currently expanding its direct sales team and requires a highly experienced senior sales person to lead it. Aged between 28 and 32 years, the ideal candidate will possess a wide knowledge of all capital markets products and sectors and will have gained strong leadership and man-management skills with a major market player. Excellent future career prospects are offered together with an attractive benefits package. Contact Anne Fenwick.

LONDON HONG KONG SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No. 1 New Street, (off Bishopsgate), London EC2M 4TP.

Telephone: 01-623 1266. Fax: 01-626 5258.

University of Oxford

Development Office

Management experience:
Salary: £14,245-£19,440.

Campaign Coordinator

Bodleian Library

Will work within the University's development strategy for the Library and coordinate the work of the committee of volunteers. Experience of fund-raising required. This post could be part-time (pro rata if part-time).

Deputy Director

Responsibilities will include the

organisation of work within the office,

and helping to formulate and carry through the

strategy of specific parts of the campaign.

Considerable experience required of

management within a large organisation or

of fund-raising.

Salary: £17,250-£21,605.

and

a strong commitment to university

education and a willingness to work flexibly

and for long hours is assumed for all these

positions.

The University is an equal opportunity employer.

Further particulars from:

Dr. J.M. Drucker, Director of the

University Development Office, University

Office, Wellington Square, Oxford

OX 1 2JD. (Tel: 0865-270222) to whom

applications should be sent by 4 March.

Assistant Director

(Operations)

All coordinate the work of all the

offices, finance, public relations,

publications, database, events,

promotion, planned giving and training.

A range of experience required in one or

more of these areas combined with some

experience of working closely with other members of the

credit team.

SALARY: £14,245-£19,440 p.a.

MARKETING OFFICER - PROPERTY

An established European Bank seek candidates for a major

marketing function to establish and subsequently control a

new Commercial Property section. The role will require

extensive knowledge of the industry gained from within a

banking background in addition to appropriate management

skills.

SALARY: c£245,000 p.a. + benefits package

SALARY: to £20,000 p.a.

CREDIT OFFICER

An exceptional opportunity for a well qualified person offering

previous experience gained within international banking

preferably to include Trade Finance business. The position is

with a European Bank's newly established London branch

and involves contributing to all aspects of account

relationships by working closely with other members of the

credit team.

SALARY: £22,000 p.a.

SENIOR CREDIT ANALYST

A chance to realise your true potential as an International Bond Trader - in Investment Management

J.P. Morgan
Investment

You are a successful Bond Trader with at least 3-5 years' experience. Mature, you are probably in your late 20s.

You would like to develop your career and put your skills to a real test within a more demanding, sophisticated and rewarding environment, and are now faced with a problem - where do you go from now?

Well, here is a first-rate opportunity to join the investment management company of one of the world's major corporate banks. If your application is successful you will join a small, elite team within our Securities Trading Department where

you can develop your skills in International Trading in a newly-equipped, high-quality trading room.

The starting salary will reflect the importance we attach to this position, and the 'large bank' benefits include mortgage subsidy facilities, profit-sharing bonus, non-contributory pension and life assurance schemes, free medical insurance and a subsidised restaurant.

Please send your complete c.v. to Mary Thorn, Personnel Manager, J.P. Morgan Investment Management Inc., 83 Pall Mall, London SW1Y 5ES.

HEAD OF VALUATIONS

Citibank is already a key player in private banking with offices throughout Europe, an impressive list of high net worth clients and over 1000 staff in the private banking division. We are poised for a period of dynamic growth and need to strengthen our investment operation areas in London by recruiting a Valuations Manager.

Reporting to the Head of Investment Operations you will manage six staff and take responsibility for producing investment valuations for private clients. These cover multicurrency, multi-instrument portfolios for discretionary and non-discretionary clients. A key task in the next 12 months will be to assist in developing and implementing a new portfolio management, valuation and securities system.

You will have a good understanding of the securities business which will include several years' experience of valuing complex investment portfolios and knowledge of

CITICORP CITIBANK

various pricing sources. A team player, with proven management skills, you possess a high degree of numeracy and a creative approach to problem solving.

Based in the West End your remuneration will include a competitive salary, company car, interest free season-ticket loan, non-contributory pension scheme, mortgage and personal loan facilities.

To apply, write to Derek Froud, Personnel Manager, Citibank, 41 Berkeley Square, London W1X 5NA, enclosing a cv and quoting current salary.



FUND MANAGEMENT

Not all the best careers are City-based

up to £50,000

We have significant career development prospects to offer experienced, highly-motivated Fund Managers at Norwich Union. One of the UK's largest, most successful and rapidly-expanding financial organisations, with total assets of £10bn, we are at the forefront of those investors diversifying their share holding and increasing returns on funds.

As part of an innovative expansion policy, we have restructured our organisation and significantly increased the responsibilities of individual Fund Managers. We are now seeking to recruit several professionals to take responsibility for managing the following funds: UK, Far East, North America and Europe.

You will have proven stock selection ability, a knowledge of one of the above markets and will be currently managing a fund, or part of a fund. You will also be able to work independently and as part of a team. The positions are based in Norwich, a beautiful location within easy reach of the Capital. The highly attractive remuneration package includes a competitive salary, performance-related bonus, subsidised mortgage and other large-company benefits. In addition, there are excellent sports and social facilities and full relocation expenses will be provided where appropriate.

Please send full career and salary details to Miss P D Scott, Norwich Union Insurance Group, Surrey Street, Norwich NR1 3NG.

NEW ROLE IN LLOYD'S BROKER

We are a privately owned Company of fifteen years standing, specialising in non-marine reinsurance and located in new premises close to Lloyd's.

Our requirement is for an ambitious qualified accountant to fulfil an active role in all aspects of our Accounting and Secretarial division, reporting directly to the Financial Director. The successful candidate will be in the age group 28-36 and will want to accept a challenging new position in an expanding company with a view to eventual Financial Directorship. Previous experience in the insurance field is not essential.

Benefits include company car, non-contributory pension scheme, health insurance, together with a salary circa £30,000 p.a.

Please write in confidence, giving your age, salary and full career details, to

Dennis R Thornton, Dennis M Clayton & Co Ltd, Landmark House, 69 Leadenhall Street, London EC3A 2AD

EQUITY DERIVATIVE SALES

We are about to establish a specialised equity derivative sales desk and are looking to appoint a senior person to develop the area. The applicant should be capable of building and managing an aggressive and highly motivated sales team. Experience in US and UK equities, futures and options is essential. An extremely attractive remuneration package together with considerable profit sharing incentives will be offered to the successful applicant.

In addition we are seeking sales people to join the team who should have relevant experience in this area. An attractive negotiable salary package will be offered to the successful applicants.

Apply in confidence to Miss Jane Rouse.

Drexel Burnham Lambert Limited
Winchester House, 100 Old Broad Street, London EC2N 1BE

SUCCESSFUL JOB SEARCH

ARE YOU A SENIOR EXECUTIVE SEEKING A NEW APPOINTMENT?

We are the professionals who can advise and help you. Since 1980, Connaught's executive clients have accessed unadvertised vacancies, obtained interviews, found the right jobs and reduced job search time.

Connaught offers a confidential service. It is without charge and we will tell you if we can help and at what cost; it may be easier than you think.

Expects ensure about our special service.

London: 32 Savile Row, London W1X 1AG. Tel: 01-734 3879 (24 hours).

Bristol: Maggs House, 75 Queens Road, Clifton BS8 1QX. Tel: 0272-226933.

Connaught

A SUCCESSFUL CAREER ALREADY BEHIND YOU?

If you are aged under 50, with integrity, dedication and self-assurance, you could have another equally successful career ahead of you.

Hill Samuel is one of Britain's most respected financial institutions. Personal financial services is a growing business sector with more and more people requiring advice and guidance on how best to successfully manage their money.

Hence, we have openings for mature, outgoing individuals to join the Hill Samuel Investment Services team of advisers.

Knowledge of financial matters would be helpful, but sales experience is essential. We are prepared to give you thorough and comprehensive training, as well as providing excellent support services, office facilities and opportunities to earn a very substantial income.

To launch your second career send a full CV to or telephone: David Mear on 01-434 4583, Hill Samuel Investment Services Limited, 1 Middox Street, London W1R 9WA.

GENERAL MANAGER BANKING SERVICES SCOTLAND

We have been exclusively retained by a long established Scottish Institution involved in Financial Services. They seek a General Manager to spearhead the development of their Banking Services Company which is an authorised Banking Institution.

The position requires first class experience in both Deposit Taking and Commercial Lending.

Remuneration package includes an attractive base salary, normal banking benefits, motor vehicle and participation in a success related bonus scheme.

For further details please write enclosing a Curriculum Vitae, or telephone in strict confidence.

FLETCHER JONES LTD

Search & Selection

John G Osborne
Fletcher Jones Ltd
9 South Charlotte Street
Edinburgh
EH2 4AS

Telephone: 031 226 5709

Jane L French
Fletcher Jones Ltd
4a William Street
Knightsbridge, London
SW1X 9HL

Telephone: 01 245 6377

BANKING EXECUTIVES

Within Hill Samuel & Co. Limited the commercial banking division continues to expand. We currently require high calibre executives to join the groups responsible for domestic and international lending.

The individuals appointed will be responsible for the day to day control and marketing of a nominated group of varied customers. The range of transactions undertaken by the Bank are not limited to conventional credit provision and straddle a wide range of merchant banking products, including some which are unique to Hill Samuel. The executive will be required to adopt an innovative approach towards the Bank's business and assist in the development of new concepts within the Hill Samuel specialities.

Candidates should be graduates in their 20's who have had a good credit training and at this stage in their career wish to join a prime United Kingdom bank. These appointments are career opportunities and there is no limit to the potential for able innovative individuals. Please send full details in strictest confidence to:

Mrs. Anne Dunford,
Manager - Personnel Department,
Hill Samuel & Co. Limited,
100 Wood Street,
London EC2P 2AJ.



HILL SAMUEL & CO LIMITED

INTERNATIONAL BANKING APPOINTMENTS UK MARKETING MANAGER

Max age 40

Salary £40,000 p.a.

plus excellent banking benefits

Very rapidly expanding international bank seeks manager of its blue chip UK marketing team. Products (both commercial and capital markets) will include short, medium and long term finance covering commercial loans, real estate loans, equipment finance and commercial paper back-up lines, aircraft financing, lease financing and management buy-outs.

UK FINANCIAL INSTITUTIONAL MARKETING MANAGER

Max age 40

to £40,000 p.a.

This bank, an aggressive force in the market, seeks a manager for UK Financial Institutional Marketing to head a team marketing to building societies, banks, consumer credit and unit trust brokers. Financing includes short and medium term facilities and investment consultancy.

This appointment is part of a carefully planned expansion programme in this prestigious bank.

Please speak with Elizabeth Hayford on 377-5040 or write to her at:

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International Appointments

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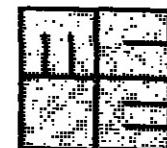
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Company Notices

FREE STATE CONSOLIDATED GOLD MINES LIMITED

(Incorporated in the Republic of South Africa)

Registration No. 05/28210/08

NOTICE OF GENERAL MEETING

Notice is hereby given that a general meeting of members of Free State Consolidated Gold Mines Limited will be held at 44 Main Street, Johannesburg, on Wednesday, March 2 1988 at 11h00 for the purpose of confirming and, if desired, ratifying, with or without modification, the following ordinary and special resolutions, namely:

1. As special resolution number 1:

"That Free State Consolidated Gold Mines Limited hereby elects to participate in the Anglo American Group Employee Shareholder Scheme (the scheme) and that it approves and agrees to the transfer of the shares of the Company to the Trust Department of Anglo American Corporation of South Africa Limited (AAC) and the trustees appointed by the directors of AAC to give effect to the scheme."

2. As special resolution number 2:

"That, subject to the passing and registration of special resolution number 1 proposed in terms of the notice convening this meeting, the authorised capital of the company is hereby increased by the issue of 116,179,121 ordinary shares of 50 cents each, so that the R50 000 000 divided into 116,179,121 ordinary shares of 50 cents each, will be converted into 116,179,121 ordinary shares of 50 cents each, by the creation of 116,179,121 ordinary shares of 50 cents each, and the same will be held in the company's articles of association."

3. As special resolution number 3:

"That, subject to the passing and registration of special resolution numbers 1 and 2 proposed in terms of the notice convening this meeting, the articles of association of the company are hereby amended by renumbering article 6 to read article 5, and by inserting the following wording after the word 'shares' in article 5:

"(1) Ordinary shares shall, upon issue, carry the right, on a winding-up of the company, in proportion to the number of ordinary shares held, to receive payment of one cent per share, after which payment the ordinary shares shall rank pari passu in all respects with the ordinary shares in the company."

4. As ordinary resolution number 1:

"That, subject to the passing and registration of special resolution number 3 proposed in terms of the notice convening this meeting, the articles of association of the company are hereby amended by inserting the following words after the word 'shares' in article 5:

"(2) Ordinary shares shall, upon issue, rank pari passu with the ordinary shares in the company."

5. As ordinary resolution number 2:

"That, subject to the passing and registration of special resolution number 3 proposed in terms of the notice convening this meeting, the articles of association of the company are hereby amended by inserting the following words after the word 'shares' in article 5:

"(3) Ordinary shares shall, upon issue, rank pari passu with the ordinary shares in the company."

6. As ordinary resolution number 3:

"That, after providing for the distribution and issue of 8 ordinary shares for purposes of the Anglo American Group Employee Shareholder Scheme, the directors are hereby authorised to call and issue all or any portion of the remaining unissued 5 ordinary shares of 50 cents each in the capital of the company, at such time or times, to such persons as the directors may determine, and to fix the date or dates when such shares may be issued, and subject to the rules and requirements of the Johannesburg Stock Exchange."

The reason for proposing the special resolutions is to have sufficient 3 ordinary shares in reserve for purposes of Freigold's participation in the scheme and for possible new business opportunities and to enable a separate class of shares for any new capital issued can be easily distinguished from the ordinary shares. The reason for proposing the ordinary resolution is to increase the authorised capital of the company from R50 000 000 to R50 000 000 comprising ordinary and S ordinary shares.

The head office and United Kingdom transfer register and registers of members of the company will be closed from Saturday, February 27 to Wednesday, March 2 1988, both days inclusive.

Holders of share warrants to bearer who wish to attend in person or by proxy or to vote at the meeting must comply with the regulations of the company under which share warrants to bearer are issued.

A member entitled to attend and vote at the meeting is entitled to appoint a proxy or proxies to attend and vote on his behalf in his stead. A proxy need not be a member of the company.

Proxies must be received on or before the time for holding the meeting. Completion of a form of proxy will not preclude a member from attending the meeting.

By order of the Board
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
Chairman
Peter Eustace
40 Commissioner Street
Johannesburg, 2001
PO Box 1051, Marshalltown, 2107
and
Hill Samuel Registrars Limited
1 Greenoak Place
London SW1P 1PL
February 9 1988

London office
40 Holborn Viaduct
London EC1P 1AJ

East Rand Gold and Uranium Company Limited

(Registration number 71/07/07/08)

Elandsrand Gold Mining Company Limited

(Registration number 74/01/47/08)

The South African Land & Exploration Company Limited

(Registration number 01/01/27/08)

West Rand Exploration and Mining Company Limited

(Registration number 03/17/54/08)

Western Deep Levels Limited

(Registration number 57/22/49/08)

(All of which are incorporated in the Republic of South Africa)

Closing of registers

For the purposes of the general meetings of members of the above companies and of other holders of Western Deep Levels Limited, to be held at 44 Main Street, Johannesburg, on Wednesday, March 2 1988, at the times stated below, to consider the business referred to in the circulars of invitation sent to the shareholders of the Company with its issues of bearer warrants (copies of which are available from the Secretary to the Company) and to receive the returns of votes of members and action to be taken by the shareholders of the Company at the ordinary general meeting of shareholders on 21st March 1988.

Company Time
West Rand Exploration and Mining Company Limited 11h15
Western Deep Levels Limited 11h30
Western Deep Levels Limited (option holding) 11h30
The South African Land & Exploration Company Limited 12h30
East Rand Gold and Uranium Company Limited 12h30

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

Securitised
per C. H. R. Smith
Senior Divisional Secretary

Transfer Secretaries:

Commercial Share Registrars Limited

Ground Floor, Edifice

40 Commissioner Street

Johannesburg, 2001

PO Box 1051, Marshalltown, 2107

Hill Samuel Registrars Limited

6 Greenoak Place

London SW1P 1PL

Johannesburg

February 9 1988



By order of the Board
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
(All companies are incorporated in the Republic of South Africa)
Dividends
Dividends per share
per B Sh. 130 5.68818234p
74 4.25113675p
82 5.68818234p

CONSOLIDATED GOLD FIELDS PLC

London Secretaries

Mrs G M A Gleeson

United Kingdom Registrar

Hill Samuel Registrars Limited

6 Greenoak Place

London SW1P 1PL

NOTICE TO HOLDERS OF KAJIMA CORPORATION

Bearer Warrants to subscribe up to Y16,440,000,000 for shares of common stock of Kajima Corporation issued in conjunction with the U.S.\$100,000,000 S\$ per cent. Guaranteed Bonds 1991

KAJIMA CORPORATION

Bearer Warrants to subscribe up to Y23,490,000,000 for shares of common stock of Kajima Corporation issued in conjunction with the U.S.\$200,000,000 1% per cent. Bonds 1992

NOTICE IS HEREBY GIVEN in accordance with Clause 4(F) (ii) of each of the Instruments by way of circular dated 23rd December, 1987, by which the Company (the "Company") issued, in conjunction with its issues of bearer warrants (copies of which are available from the Secretary to the Company) and commercial paper, to the holders of the Company's bearer warrants (the "Warrants") to the approval of the shareholders of the Company at the ordinary general meeting of shareholders to be held on 21st March 1988, that the Company will issue to the holders of the Warrants, on the basis of the number of Warrants held, a sum of Yen 16,440,000,000 (approximately US\$100,000,000) in the form of bearer bonds (the "Bonds") in the amount of Yen 1,000,000 each, which will commence on 1st April and end on the succeeding 31st March.

Accordingly, the record date for the payment by the Company of interest and cash distributions pursuant to Article 238-3 of the Commercial Code of Japan will be 20th March 1988. The Dividend Accrual Period will commence from such date until 31st March 1988. As a result of the Dividend Accrual Period, the Warrant will have a four-month financial period from 1st April to 31st July 1988, and thereafter each six-month period ending on 31st March or 30th September in each year.

Except for the change in the Dividend Accrual Period, the terms and conditions of each of the Warrants shall remain unchanged.

If the approval of the shareholders of the Company is not obtained, the Bonds will not be issued.

Kajima Corporation
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Post to: Marketing Dept., FT Business Information Ltd., Greystoke Place, Fetter Lane, London

ONE STRIKING coincidence among family-owned manufacturing companies in Britain is that two of the very largest have near identical sales volume and make similar types of product.

Lansing, the Basingstoke-based lift truck manufacturer controlled by the Kaye family, and JCB Bamford, the Staffordshire-based maker of earthmoving and construction equipment owned by the Bamford family, are in the business of manufacturing wheeled and crawler machinery and really nothing else.

Britain's biggest lift truck producer cranked up a turnover of £233m in 1986 from its mainly electric powered forklifts, specialist lifting vehicles for warehouses and tow tractors used in airports and railway stations.

JCB had sales of £231m from its output of backhoe loaders, hydraulic excavators and other earthmoving and construction equipment.

Powerful and resilient in their different ways, both companies command a great deal of respect from their international competitors.

They also share another trait, a strong resemblance in character to the archetypal family-owned companies which pepper West Germany's mechanical engineering landscape. Fighting in markets with low prices and gross overcapacity and facing very tough and capable rivals, Lansing and JCB are real industrial success stories.

However, in one crucial measurement, these two companies differ from each other. JCB and Lansing might have the same turnover but profits tell a different story.

JCB managed to squeeze out a pre-tax figure of £24m in 1985 (£31m in 1986) while Lansing's profits were a quarter of those, amounting to a miserly £6m or so of the £6.8m achieved by the Kaye group as a whole two years ago, the last recorded figure.

It might be argued that the comparison with JCB is rather stretching a point. Its products are largely in different types of market with virtually no competitive overlap. But JCB managed to restructure its business four years ago during the depth of recession, introducing product-based divisions with their own product managers.

What is more, Lansing's relatively meagre return now provides one clue as to why the Hampshire-based company is engaged right now in a fundamental restructuring designed to raise sales and profits.

Lansing Bagnall

Giving itself a lift

Nick Garnett explains why the UK engineering group is overhauling its operations



Ian Williams: "We are going to have to work quite hard in a short period of time"

This involves a reshaping of its structure, tied to a complete overhaul of its internal reporting methods and the way it extracts market information.

As part of this, the near autonomy of 25 separate operating units with virtually no central strategy for manufacturing was scrapped a few

"We do not have a clear vision of the profitability of some of our products and some of our markets."

months ago in favour of six operating units and two central functions for finance and product planning.

With it, too, has gone the practice of allowing separate management groups in each of the company's main national markets complete freedom to source what they want from Lansing or from competitor lift truck makers.

All this has gone hand-in-hand with a four-year, £14m shopfloor investment programme, started in 1986, at its main Basingstoke site, designed to slice into burdensome production costs.

The company was one of the first in Britain to use com-

puter-controlled production machines back in the 1970s. But it concedes that it does not know enough about the breakdown of its production costs nor of the benefits of more component rationalisation.

"We do not have a clear vision of the profitability of some of our products and some of our markets," says Ian Williams, the 42-year-old managing director brought into Lansing from elsewhere in the Kaye organisation last year.

"We are going to have to work quite hard to bring about change in a short period of time, partly because of some of the things that happened here in the early 1980s. We see this as a programme which will go on for several years."

What Williams is referring to a few years ago is the way Lansing reacted to the tremendous slump in lift truck demand during the recessionary years at the turn of the decade. As a sign of how serious that slump was, Lansing's important UK domestic market crashed by 80 per cent in 1980.

Some of that reaction is seen by Williams as commendable – for example, the speed with which Lansing shed

labour a year or more before other engineering companies had even woken up to the new and harsher environment. As part of those cutbacks – which saw the workforce tumble from 6,800 to 4,000 – some other things were not so smart.

In its rather nervous drive to lower costs, Lansing also chopped out almost all its marketing, analysis and research, halted training of sales staff and froze management development.

Only product research continued. There was some evidence of eating our seed corn," says Williams. "Organisation was not seen as an issue at all. We also failed to keep on top of manufacturing and keep manufacturing costs down."

It might seem a bit churlish to criticise Lansing and to continue the comparison with JCB. After all, not only do JCB machines have very different applications from those of Lansing but the Bamford company is pretty well a single site operation. It also has a much simpler product range and its machines tend to be larger and less labour-intensive to make.

Lansing has four production sites, two of them outside the UK. What is more, Lansing is

not a niche producer as is JCB. Its one hundred or so models give it a broader product range than any other of the world's lift truck makers, partly accounting for Lansing's employment of around 5,000, as against 1,700 at JCB.

At the same time Lansing's track record on production and new model introduction

The relative lack of growth irks some... new managers brought in to the company in the last few years

has, unquestionably, been very good. This is a testament to the drive of Sir Emmanuel Kaye, the 74-year-old co-founder of the company and the clutch of senior managers, like John Allenby and Derrick Larkins who are now on the point of retiring.

Lansing has always managed to make a profit and has done this while pretty well maintaining its place in the global pecking order.

Its output of 12,000 units a year places it at number seven in the world cash sales rankings and number two or three in Europe behind Linde-Still of West Germany and alongside Jungheinrich,

another German producer. This has been aided by the setting up of Lansing's West German plant at Roxheim in the 1980s, the purchase in the 1970s of two British makers of engine-powered trucks, Henley and Bonser, and the acquisition in 1986 of Saxby, the big French maker.

Lansing purchased Saxby partly for defensive reasons – it was worried by rumours that Nissan of Japan was interested in acquiring it – but it also gave Lansing immediate penetration into France. Lansing has also consolidated its position as the leading supplier in the UK. To stay in the big league in one of the world's harshest industries is no mean achievement.

However, Lansing's manufacturing operations, especially the big 49-acre Basingstoke site to which Sir Emmanuel Kaye moved in the late 1940s and which is still known as Lansing Bagnall, have not kept up with the latest production thinking.

For example, there is enough "fat" in the factory to permit a cut of two thirds in stock levels and reduce overall costs by 15 per cent, according to the four year investment programme. Some of this will be done by new production techniques which will help reduce average lift truck build times from 12 to about four weeks.

Lansing has also failed to grow through the 1980s in the same way as some of its European competitors, like BT Polarstruck of Sweden and Jungheinrich. Lansing also lost share to the Japanese, though to be fair just about every lift truck maker which has models that compete with the Japanese has suffered that too.

This relative lack of growth irks some of the new managers brought in to the company in the last few years

One thing Lansing managers do not know is how far all these changes will take them. They certainly expect that a long programme of component rationalisation, tied in with new model designs will be possible. At the moment, Basingstoke handles more than 50,000 components.

It will also allow the company to review its overall manufacturing set up, deciding, for example, whether certain types of components should be made on one rather than two or three sites. For a company the size of Lansing, four manufacturing sites seem rather a luxury.

Britain digs in on R&D costs

Richard Waters on an accounting anomaly

MOST MANAGERS agree on the value of research and development – but they are not so sure they want to tell people about it. This is clear from a reactionary backlash to political pressure for companies to disclose R&D spending. A proposed accounting standard requiring companies to show their spending in this area has drawn virtually no support in the corporate world, and has even fallen foul of many accountants.

The British desire for boardroom secrecy on R&D would raise eyebrows in other countries, most of which believe in full disclosure. A recent review by the International Accounting Standards Committee found that all its member countries favour disclosure. Britain, for some reason, is an exception.

Disclosure has received official support from the Department of Trade. It was also considered a crucial communication link between companies and their financiers by last year's influential CBI City/Industry Task Force.

The proposed accounting standard says that companies should show in their accounts the amount of R&D written off against profits during the year, as well as separate development costs carried forward as intangible assets.

The argument that spending on R&D, while enhancing future earnings, is frowned upon by shareholders because of its effect on immediate profits is not supported by the facts.

A US study of 324 companies in a range of industries, by the Securities and Exchange Commission, concluded that institutional investors favour companies with high levels of R&D. In fact, there is a small but noticeable increase in the share prices of companies in the days after they announce new model designs will be possible.

One thing Lansing managers do not know is how far all these changes will take them. They certainly expect that a long programme of component rationalisation, tied in with new model designs will be possible. At the moment, Basingstoke handles more than 50,000 components.

It will also allow the company to review its overall manufacturing set up, deciding, for example, whether certain types of components should be made on one rather than two or three sites.

First, critics claim information on the total R&D spend gives no indication of future earnings, since outsiders cannot assess the quality or usefulness of the work. Comparing the figures for two companies in the same industry would be misleading.

"Institutional Ownership, Tender Offers and Long-term Investments, Office of the Chief Economist, SEC (1985).

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25
YEAR ANNIVERSARY
1962-1987

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ARTS

Television/Christopher Dunkley

Still in thrall to print

The series generally known as *Ten Great Writers* which was made for Channel 4 by Melvyn Bragg's department at London Weekend Television has reached its mid point. Having viewed the programmes on Joyce, Conrad, Dostoevsky, Proust and Mann, and previewed those on Ibsen, Woolf, Pirandello, Eliot and Kafka, it seems clear that the most important part of the title is the phrase which has been largely ignored: the series is actually called *The Modern World: Ten Great Writers*.

Anyone making a series simply called *Ten Great Writers*, and choosing them from around the turn of the century, would have difficulty in justifying the inclusion of Pirandello, Woolf, Conrad and Mann and the exclusion of, say, Thomas Hardy, D.H. Lawrence, E.M. Forster and Henry James. But the phrase "The Modern World", on screen, is much the biggest part of the title, indicates the central concern: we are dealing here with Modernism.

Even then there is scope for argument about who should be on the list. Doubtless foreign sales of the series will not be harmed by the international variety of those included; it embraces France, Germany, Italy, Czechoslovakia, Russia, Norway and Ireland as well as England, with Polish and American associations in Conrad and Eliot. But does the maximisation of the international mixture via Italy's Pirandello and Germany's Mann honestly justify their inclusion while such central Modernist figures as Pound and Yeats are excluded? And do Brecht and Chekhov really count for less than Pirandello in the Modernist pantheon?

It is hard to say, but the production of high quality, and demanding, programmes of this sort is increasingly the art of the possible, which means either co-production money or foreign sales, and it is no good ignoring that reality.

Once you have grasped the intention - to use television to define and exemplify Modernism with its literary manifestations, for an audience which may never have read a single one of the key works of the achievement loses quite astonishing. Nigel Wattis and David Thomas are the chief producer/directors (and writer/adolescents). Wattis being responsible for Joyce, Ibsen, Pirandello and Pirandello; and Thomas for Conrad, Mann, Eliot and Kafka. Kim Evans contributed the Woolf programme and David Hinton the Dostoevsky.

Between the four of them they have used numerous techniques: reconstruction of a lecture by Mann, academics and critics speaking to camera, extracts from film recordings of West End plays in the Ibsen, archive newsreel clips, factual information in voice-over (often from Melvyn Bragg), interviews, contemporary music (Holis for Conrad, Wagner for Mann and so on) and, above all, dramatisations of scenes from the books. Most of the programmes concentrate on illustrating and analysing a single book with passing reference to the author's other work: Joyce's *Ulysses*, Kafka's *The Trial*, Woolf's *Mrs Dalloway*.

With the dramatisation of novels, as distinct from the television adaptation of plays, there is, of course, the ever open trap which might be called tautology: the repetition in pictures of what is being expressed in words, and the series does not always avoid this. "Suddenly the face of Mr Vladimir appeared en-halved," says the voice-over in *The Secret Agent* and bingo! the halo appears. The narrator tells us that Castorp's expression as he surveys his X-ray in *The Magic Mountain* is "dull, sleepy and pious" so poor Ben Daniels, the actor, adopts the look of a sick goldfish.

Yet the general standard of the drama inserts is high, and some are outstanding, containing acting of a quality which



Roger Beesley (right) portraying Marcel Proust

makes you want to see the entire work. *The Secret Agent* in the Conrad programme was a splendid example, with a particularly good cameo from Graham Crowden as the Home Secretary. Tim Roth is unpredictable but more successful than K in *The Trial*; and Mrs Dalloway is tremendously tantalising because it is so well done and so rare.

Several times the thought occurred that perhaps more might be achieved in the way of conveying the essence of the Modern movement by simply dramatising a couple of these works in full than by spending the same budget on this series.

Dramatisation of extracts from a single novel being the general model, it is ironic and perhaps significant that the best programme of the ten, in my view anyway, is the Ibsen, which is different. Here Wattis has provided an account of the writer's entire life, and a review of all his work, given by Michael Meyer whose straightforward delivery is not inhibited with any sort of pretension. Some of his counterparts in some of the other programmes. Phrases such as "thematic interconnections" and "characteristic rhythmical proses" may look impressive in the TLS but they are not ideal for television commentaries.

The important element missing from the series, and it is probably inevitable given the structure, is Sigmund Freud

who was central to Modernism and whose influence posteriorly will surely see as chiefly literary, not medical. His work has

been described as "a third blow to man's self-esteem" after those delivered by Copernicus and Darwin, and that blow

probably contributed as much as any other single factor to the paralysing pessimism at the heart of Modernism.

The question I find most interesting is why people in television produce series such as this whereas they would never dream of making *Today's World: Ten Great Television Productions*. In LWT's publicity material for *The Modern World: Ten Great Writers* Melvyn Bragg, editor of the series, says of the writers "To some extent we still live in their shadow, and to a limited extent for a limited number of people that is true.

But if cultural impact is

acquire a remarkably clear idea of the Modern movement in literature and what it represents in technique, experimentation and innovation; in content, paranoia and despair. Perhaps many, will be led by these programmes to buy the books and some may actually read them right through, though probably not many, judging by the number of Forsyte Sagas sets still around with just the first dozen pages of the first volume thumbtacked and the rest pristine.

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That is neither surprising nor particularly deplorable. But as television becomes the second great mass medium to convey to the public the essential nihilism of the Modernist writers it may be worth remembering that on 21 July 1969 we saw Neil Armstrong stepping down into the Sea of Tranquillity and becoming the first man to set foot on another planet. With a post-modernist world blighted by man's new found ability to destroy himself and his own planet, there is, in that step of Armstrong's, a glimmer of optimism for the human race; a glimmer perhaps as bright as that created by Columbus in 1492, one year after Caxton's death, and it was not conveyed to us by print, but by television.

Some of these works have a less profound concern with the human condition than some of the modernist novels, but it could be argued that in *Talking To A Stranger* we have an approach to reality which is as original as Pirandello's, and a good deal more helpful to the audience; and that in *The Singing Detective* television has an exploration of childhood, the passage of time, the totemic significance of familiar objects, and the power of mnemonics (thirties' songs or an upraised arm rather than the ting of a teaspoon) or the flavour of a madeleine which has about it much of the texture and richness of Proust with the huge advantage that it was actually

created for the television medium.

It is hard, almost impossible,

to escape the feeling that television's first generation of producers and administrators, raised on books from Janet and John in the nursery to Wittgenstein at university, are still in their teens. Oddly, too, the sound absolutely emerges from the right-hand of the auditorium, wherever the actors happen to be.

Ellen Cairns' set is dominated by white drapery gracefully suspended centre-stage, its taut-like points evoking crusader encampments, finally rearing into the mountain peaks which the Rasta convert and former petty criminal, Rufus, leads the dispossessed community. The tents represent the Rastafarian beach settlement which the Zion Construction Company is out to disperse in the name of progress; and Mr. Walcott's songs for the nasties have an ironic Brechtian simplicity that works much better than the rather wavy-minded mysticism of the Rasta's inexplicable worship of Haile Selassie.

When the Rastafari salute

their god with upraised fists

and cry of "Jah" one is fleetingly whisked back to the best tribal rock musical of them all.

O Babylon!/Riverside

Martin Hoyle

This is a rum do: an ostensibly Jamaican reggae musical created by such sophisticated talents as Galt MacDermot of *Hair* and the poet Derek Walcott. Inevitably the result has a slightly artificial flavour, hinted at in Mr Walcott's tortuously verbose preface note (the piece was published in 1978 and has been performed in the West Indies) which declares that translating Rastafari speech is an act of betrayal and defines the show's idiom as "filtered" adaptation.

In the event, most of the lyrics and much of the dialogue are indistinct, despite the large hand-mikes the singers produce from about their persons at crucial moments and which lead one to expect the clunk of teeth on metal as profiles converge for the climactic clinch. Love songs. Oddly, too, the sound absolutely emerges from the right-hand of the auditorium, wherever the actors happen to be.

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How The Other Half Loves/Greenwich

Michael Coveney

Alan Ayckbourn's very funny 1969 comedy receives a timely and beautifully organised revival at Greenwich. Robert Morley played Frank Foster in the original London production, by all accounts upsetting the rhythms of the text while going on the inimitable rampage and turning this most ambitious and original of Ayckbourn's early plays into a big hit. It played for well over 800 performances.

In Ayckbourn, there are no star parts, just lots of very good ones in an ensemble brew. The fine mesh we have gotten ourselves into here stems from the superimposing of one living-room on another. The posh Foster couple (he is the company boss) and the rowdy, domestically unkept Phillipses (Bob is employed by Frank) are interleaved along with their furniture.

The entwining extends to an adulterous affair pursued by Fiona Foster (Gabrielle Drake) and Bob Phillips (Stuart Organ). Each couple uses a third couple, the bright little accountant William Featherstone and his wife Mary, an alibi play. In the family dinner scene, a triumph of logistical complexity, the Featherstones are entertained simultaneously, but on successive evenings, in the two living-rooms, at an intersecting double dining table.

There are rich sequences of comic embarrassment, mixed in the first act. The tentative sipping of sherry by the Featherstones, dispensed by Miss Drayton in a devastating miasma of impregnable, un hurried condescension, is interrupted by tugging at



Gabrielle Drake and Christopher Benjamin

Arts Guide

Theatre

LONDON

South Pacific (Prince of Wales). Average traditional revival of the great Rodgers and Hammerstein musical. Gertrude Craven failing to wash the baritone Emile Belcourt out of her hair.

Shirley Valentine (Vanderbilts). Pauline Collins in fine and funny monologues by Willy Russell of liberation for a Liverpool housewife on Corfu. *Shades of Ibsen's Nora* and *Beckett's Winnie*, with jokes. (836 9887, CC 379 4444)

A View From The Bridge (Almeida). Michael Gambon and Judi Dench's Eddie Carbone gives one of the greatest performances of recent years. Alan Ayckbourn's supple National Theatre production camouflages the play's flaws. Ends Feb 20 (836 6404, CC 379 6228).

A Wholly Healthy Glasgow (Royal Court). Scabiously funny new play by Ian Hislop, structurally similar to David Mamet's *American Buffalo*, but set in a back-alley Glaswegian health club. No simultaneous translation provided. (730 1745).

The Phantom of the Opera (Her Majesty's). Spectacular emotionally numbing new production by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Björnson. Dave Willetts has succeeded Michael Crawford as the Phantom. (838 2244, CC 379 6131/240, 7200).

Follies (Chichester). Striking revue by Mike Delaney and designed by Maria Björnson, of Sondheim's 1971 musical in which poisoned marriage nearly undermines an old burlesque reunion in a doomed theatre. Four new songs, improved book by

James Goldman. Cast led by Dolores Gray, Julia McKenzie, Diana Rigg, Daniel Mays, All good. (239 6209).

Serious Money (Wyndham's). Pauline McLynn as Caryl Churchill's sick city comedy for champagne-swilling yuppies. She Big Bang led to class tumult and barrow-boy dealings on the Stock Exchange. Hot and cold, but not always funny. (836 2029, CC 379 6565).

A Small Family Business (Olivier). Brilliant new Alan Ayckbourn play about Britain on the fiddle in greedy times, selling out to foreigners and keeping it simultaneously in the family. A comedy thriller on the large scale. (823 6200).

New York (Vaudeville). Alan Alda and Judi Dench's Bill and Dorothy taking the powerful lead role of an old-time player rising a star in an instant. City comedy in the 1930s, trying to improve their lot but dogged by his own fallings. (221 1211).

Cats (Winter Garden). Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendz music is visually startling and graphically revolting, but the music is on the side of a rather staid and over-blown idea of theatricality. (239 6262).

42nd Street (Majestic). An immediate celebration of the heyday of Broadway in the 1930s incorporates gags from the original film, *She Stole My Man* (Marquis). Even if the plot turns on ironic mimicry of Pygmalion, this is no classic, with forgettable songs and dated leadiness in a stage full of characters. But it has proved to be a durable Broadway hit with its marvelous lead role for an agile, engaging and alert actor preferred by British. (847 0033).

The Phantom of the Opera (Her Majesty's). Spectacular emotionally numbing new production by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Björnson. Dave Willetts has succeeded Michael Crawford as the Phantom. (838 2244, CC 379 6131/240, 7200).

A Chorus Line (St Martin's). The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the

musical genre with its backstage story in which the songs are used as solutions rather than emotions. (239 6209).

The Master and Margarita (Theatre Royal Stratford East). The Master, Thessaly, stricken with the Maria Björnson gilded sets, rocks with Andrew Lloyd Webber's hammering melodies in this megastory transfer from London. But so hard are ticket to come by that travel companies are advertising packages to London with promises of tickets to see the show there. (239 6200).

Starlight Express (Gershwin). Those who saw the original at the Victoria Palace will remember how it romanced the skaters do not have to go round the whole theatre but do get good exercise in the spruced-up stage with new bridges and American scenery to distract from the hackneyed pop music and trumped-up silly plot. (826 6109).

Les Misérables (Broadway). Led by Colm Wilkinson repeating his role as Jean Valjean, this is the most magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to life in London. But so hard are tickets to come by that travel companies are advertising packages to London with promises of tickets to see the show there. (239 6200).

Burraku (Kabuki-za). Sugawara Denji Tenraku Kagami (*The Secret of Sugawara's Kabuki-za*). Acts in Japanese. (826 6109).

35 Steps (Aoyama Theatre). The puppet theatre is one of Japan's greatest, written by Shikibu no Tsurezuregusa. The play is loosely based on the life of a master calligrapher of the ninth century, but its main appeal lies in the character of triplets who are retainers to three deadly rivals and become the victims of divided loyalties. The sixth act was rendered into English by John Bassett and The Pine. (841 3131).

Enrico IV (Arena). Pirandello's mystery of the man who imagined himself as Emperor Henry IV of Germany is staged by Zeidler.

Washington (Wadsworth). Enrico IV (Arena). Pirandello's mystery of the man who imagined himself as Emperor Henry IV of Germany is staged by Zeidler.

February 5-11

Fichandler. (488 3300). Ends Feb 21.

CHICAGO

Passion Play (Goodman). Peter Nichols' clever twinning of the major characters as they conduct a duplicitous affair adds a sharp edge to the view of contemporary life in London. (443 3860). Ends Feb 13.

TOKYO

Bunraku (National Theatre). The puppet theatre is one of Japan's greatest, written by Shikibu no Tsurezuregusa. The play is loosely based on the life of a master calligrapher of the ninth century, but its main appeal lies in the character of triplets who are retainers to three deadly rivals and become the victims of divided loyalties. The sixth act was rendered into English by John Bassett and The Pine. (841 3131).

Antony and Cleopatra (Shakespeare). The Shiki Theatre Company is 35 years old this year! This musical revue highlights past, present and future Shiki productions - from West Side Story to Phantom of the Opera. (847 0033).

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Arts Council disappoints Big Four

This is bad news week for the Big Four leading British arts companies – the Arts Council is raising their basic grants for 1988-89 by less than the certain increase in inflation.

The Royal Opera House

FINANCIAL TIMES

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Wednesday February 10 1988

Next moves in Afghanistan

AFTER YEARS of false hopes for a resolution of the Soviet occupation of Afghanistan, there now seems to be a real chance that the first Russian soldiers will be heading home before the end of May. But a vital question remains unanswered: what happens to Afghanistan then?

The Soviet occupation at the end of 1979 was ostensibly to prop up a shaky Marxist Government. It was clear from the moment Mr Mikhail Gorbachev took over as Soviet leader in 1985 that he had little sympathy with the existing stalemate. Around 115,000 Soviet troops were tied down, unable to contain the multiple mujahideen guerrilla groups whose skill at operating in inhospitable terrain was aided by the provision of sophisticated weaponry from the West, notably the United States.

Retreat
Mr Gorbachev came to the only possible pragmatic decision: proclaim victory, or at least a draw, and begin a hasty retreat. This week he has reduced his withdrawal timetable (once four years) from 12 to 10 months and it is still possible, once the operation is under way, that his Foreign Minister's ambition to be out by the end of 1988 will be realised.

Clearly, much more of this was discussed at the last summit between Mr Gorbachev and President Reagan than was apparent at the time. Much of the credit for clearing away the remaining obstacles lies with Mr Diego Cordovez, the UN mediator, who has shuttled relentlessly between Islamabad and Kabul to find a solution.

So, the peace talks between Pakistan and Afghanistan resume in Geneva on March 2 and, barring the unexpected, the Russians will be on the move 60 days after the withdrawal agreement is signed. But neither Mr Cordovez as an individual, nor the Geneva talks as a forum, have any brief to consider - let alone construct - a government for newly "liberated" Afghanistan.

Iowa's winners and losers

IF THERE was one message that mattered out of the Iowa caucuses on Monday night, it was that Vice President George Bush can take nothing for granted. The state that gave him fleeting hope in his fight for the Republican nomination in 1980 against Ronald Reagan this time chose to highlight a singular omission in his long record of public service: that he has never been good at winning elections on his own. The setback is not fatal, but momentum, a real factor in the protracted US election system, is not with him now.

Activists

Beyond that, the waters are not much less muddy than they were before some 200,000 Iowans, mostly activists and representing only about an eighth of the state's voting population, cast their verdict. Predictably, regional loyalties counted, to the benefit of two neighbours, the Republican Senator Robert Dole and the Democratic Congressman Richard Gephardt. Inevitably, some candidates, Gary Hart and Bruce Babbitt among the Democrats, and Pierre Dupont and Alexander Haig of the Republicans, were surely finished with only Mr Babbitt, a man of some original ideas and humour, leaving a void. The rest are, in differing degrees, still in the game.

The relative success of Mr Pat Robertson, the television evangelist, in coming second in the Republican contest to Senator Dole is bound to attract attention. His performance speaks volumes about the ability of committed supporters to influence a narrowly based selection process, but it is hard to see him carrying his crusade far in bigger states outside the Bible Belt. Even tiny New Hampshire, which holds its primary next Tuesday, looks like a stumbling block, because it harbours few evangelists and because Jack Kemp, from nearby New York, will be competing for the hard-core conservative vote.

Mr Robertson's extreme

ALMOST 26 months ago, in November 1985, Xu Jiatushun, head of the New China News Agency in Hong Kong and, in all but name, China's ambassador to the British territory summoned selected Chinese journalists to his first press briefing.

Known as a man of smiles and few words, he warned darkly that certain parties were deviating from the spirit and principles of the Sino-British joint declaration - a blueprint for the transfer of Hong Kong to Chinese sovereignty in 1997 that was unveiled in 1984 after two years of secret negotiation.

Shaking a copy of the joint declaration above his head, he warned that "misfortune" could result if Britain worked towards a different kind of political system in 1997 from the one China had in mind. He was confident that Britain would consider the problem "sensibly" and with a sense of responsibility.

He also introduced a new word into the Sino-British lexicon: convergence, which has acquired almost mystical force in Hong Kong since. The principle of convergence committed Britain to steering a middle course in 1997 where the colony's political system would converge with that chosen by China, whose own blueprint, the basic law, is likely to be drafted later this year.

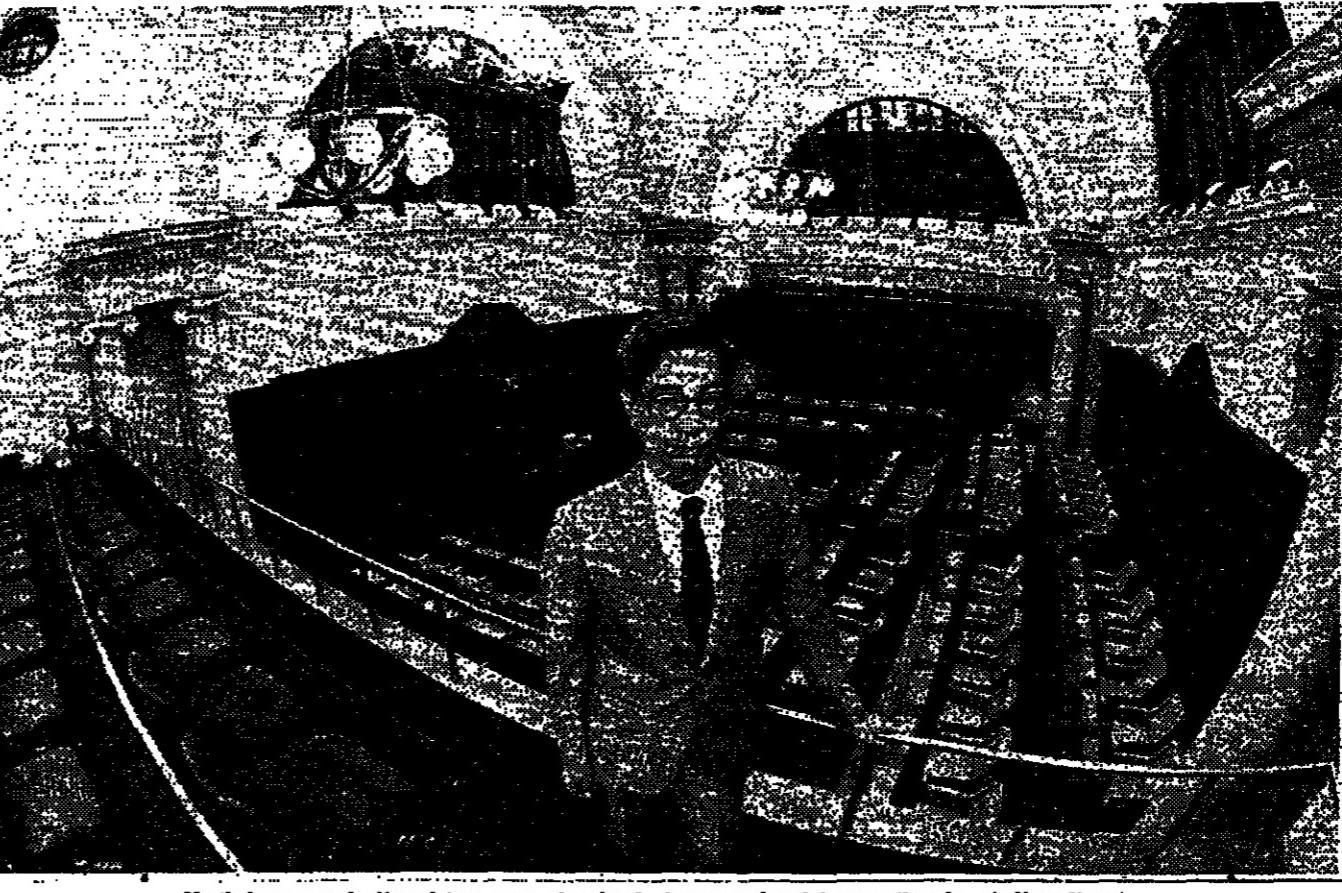
Xu Jiatushun should be pleased with the colonial administration for being as "sensible and responsible" as he always trusted it would be. This afternoon, when Hong Kong publishes the White Paper providing for political reform in Hong Kong over the next nine years, 26 months of meticulous Chinese diplomacy aimed at getting the colony's administration to put the brakes on will be seen to have been worthwhile.

Commitments made by the administration in 1984 to direct elections for Hong Kong's supreme law-making body, the legislative council, have deftly been redefined. Suggestions that legislative councillors should develop ministerial responsibilities and that members of the executive council - Hong Kong's inner cabinet - should be directly elected have been jettisoned. Both concepts had been fiercely opposed by Peking and, bearing in mind the commitment to convergence, the colony has dismissed such radical reforms as impractical.

Unhappily for an administration already pilloried by advocates of democratic reform as a lame-duck and ever-anxious to tick Peking's boots, the principle of convergence looks set to disappear as suddenly as it appeared. The turnaround emerged in Guangzhou (Canton) two weeks ago, when members of Peking's basic law drafting committee assembled to discuss the constitution of Hong Kong after 1997. The territory is then due to become a special administrative region of China, enjoying a "high degree of autonomy."

Hong Kong had assumed that Peking would agree to minimising disruption during the handover by rubber-stamping the authority of the legislative council in office up to June 30 1997. The Hong Kong authorities had assumed that, if Chinese demands for

A turnaround by Peking has increased anxiety in Hong Kong. David Dodwell previews today's White Paper on reform in the colony



Martin Lee, son of a Kuomintang general and ardent protagonist of democratic reform in Hong Kong

Weak anchor for a colony adrift

convergence were satisfied, the legislative councillors would resign, swear allegiance to Peking on July 1 and be reinstated automatically. However, Peking made clear in Guangzhou that it would view such an arrangement as a charade. "The exercise of sovereign right cannot be a show," said Li Hou, deputy director of the state council's Hong Kong and Macao Affairs Office.

Instead, Peking aims to appoint a grand electoral council some two months before the transfer. That body will choose the legislative councillors and the chief executive to assume office on July 1. Thus China has effectively torpedoed the convergence concept that was its own creation in the first place.

Mr Frank Ching, one of Hong Kong's most incisive political commentators (and a committed advocate of democratic reform), drew the obvious moral: "Since Chinese officials are now saying that they will dismantle whatever exists in 1997, it relieves Britain of any responsibility to seek convergence."

Someone in the colonial administration may yet feel the time has come to call a press conference, wave a copy of the joint declaration, and talk of "certain parties deviating from the spirit and principles of the declaration."

But it seems unlikely. In any case, are Hong Kong people really baying for democratic reform? Do they want democracy? Are firebrands like Martin Lee, who has led two delegations to London in the past two months to lobby for democratic reform, champions of the territory's silent majority, or pressure-group politicians seeking change on behalf of small but vociferous sectional interests?

A decade ago Richard Hughes, Hong Kong's most renowned author, who died three years ago, said: "Hong Kong persists, on borrowed soil and borrowed time - because it is China, and because it affects no suicidal pretences of democracy or independence. To the distress of local 'white liberals' and the incomprehension of visiting Socialists from London, there is no articulate political or personal interest in a wider franchise or expanded powers for the urban council, far less in demands for self-government."

Since then two Governors

have come and gone - Sir Murray MacLehose, and Sir Edward Youde - both in their different ways committed to a less deposit kind of government. But less than a month ago, Sir David Ford, Hong Kong's Chief Secretary, reminded local people that "there has always been a limit

to constitutional development" in the territory. He insisted that Hong Kong was very different from Britain as well as from China and emphasised that "continuity" meant that the administration of Hong Kong must be carried out in essentially the same way as in the past.

This must be music to the ears of Xu Jiatushun, but to the advocates of democratic reform who have been campaigning for direct elections to the legislative council to be introduced this year, it smacks of political cowardice and Realpolitik.

A decade ago Richard Hughes, Hong Kong's most renowned author, who died three years ago, said: "Hong Kong persists, on borrowed soil and borrowed time - because it is China, and because it affects no suicidal pretences of democracy or independence. To the distress of local 'white liberals' and the incomprehension of visiting Socialists from London, there is no articulate political or personal interest in a wider franchise or expanded powers for the urban council, far less in demands for self-government."

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once in a while, present a united front. Hong Kong members of Peking's basic law drafting committee might have exerted irresistible pressure on China for reform if they had, at any point, managed to speak with one voice. Instead, they have spent much of the past two years bickering in public and perplexing mainland officials. Peking's bureaucrats may have deliberately adopted a divide-and-rule approach at first, but at times would have liked nothing better than evidence of a Hong Kong consensus.

In the political sub-committee of the basic law drafting committee, the bickering has been especially crippling. The Hong Kong members are presenting four different sets of proposals on how the post-1997 legislative council should be set up and five on how the future chief executive should be selected.

Despite the confusing signals and the fierce opposition to change from the brains of Hong Kong industry, it seems that Martin Lee and the growing group of political activists around him do represent a critically important political constituency. Numerically the group is not large, but it is made up of just those people Peking should be anxious not to alienate. It attracts Hong Kong's fast-growing professional classes - ranging from

solicitors and doctors to engineers and university lecturers. It also includes the technicians, middle-rank executives of major corporations such as Hong Kong Telephone, the Hongkong Bank, and China Light and Power.

Such people make up the flesh and blood of Hong Kong's present emigration statistics. The Chief Secretary concedes that the gross emigration total for 1987 is likely to be 60,000. Assuming that the net figure is just 40,000, and that half of those are dependants, this still means that about 20,000 professionals are leaving Hong Kong each year. Almost 200,000 will have left by 1997 - from a territory with a total workforce of 2.7m.

Sir David Wilson, Hong Kong's Governor for the past year, has said that migration has been a fact of life in the territory for four decades and that the current figures do not amount to a new or significant trend. He is right on the first count, but conversations with heads of any of Hong Kong's big companies throw grave doubt on the second.

China too has begun to realise that migration on this scale is cause for concern. Xu Jiatushun broke silence in mid-December to call on Hong Kong people to reconsider plans to emigrate and asked those already overseas to return.

The problem for Martin Lee and others like him is that democratic reform - seen as a bulwark against mainland Chinese interference after 1997 - might well not prove the solution he hopes for. The emergence of highly organised pro-China candidates in campaigns for district board elections now under way provides evidence that the initial victories in any local version of democracy will probably be Communist-backed. It would be a short step for rival pro-Taiwan interest groups to turn Hong Kong into political battlegrounds.

Perhaps Mr Lee is not quite so naive. As the son of a former Kuomintang general and a committed Roman Catholic, he is likely to be won over of Taiwan's aims in the British territory - and of Communism's paranoia over its supporters' presence.

For many in the territory - not least the mainland Chinese who are not at all eager to see Communist sympathisers in the territory stay a capricious goose that is a prolific layer of golden eggs - democracy would be more of a problem than a solution. Thus Britain's willingness to be "sensible and responsible" may make more sense than the lobbyists for democracy are prepared to acknowledge.

Unhappily for the government, it bases its claim that there is no clear majority for reform this year on opinion surveys that have been condemned even by the Hong Kong statistical society. In contrast, reform campaigners point to polls conducted regularly during 1987 that show a gradually increasing majority in support of democracy. The latest poll in December by marketing decision research (MDR) shows that 78 per cent of those questioned wanted direct elections to the legislative council. Of these, 53 per cent wanted such elections this year.

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Judy Dempsey on Austrian reluctance to confront Kurt Waldheim's past

A people fighting shy of history

HOURS after the international commission of historians presented its report on the wartime activities of Mr Kurt Waldheim, the Austrian President, to Mr Franz Vranitzky, the Chancellor, the President appeared on television.

He seemed completely unperturbed by the report which is extremely critical of his record as a German army officer during the Second World War. He repeated yet again that he was not a war criminal. For him, that was enough to continue in office.

In one short interview, Mr Waldheim managed to play down, almost dismiss, the report's findings on what he has actually done between 1933 and 1945. This is a period of history which is not widely discussed in Austria, nor do school books explain how Hitler marched into Austria on March 11, 1938 virtually unopposed.

One of the main reasons for this "blank spot in history" is that the Austrians, unlike the West Germans, never had to confront seriously their role in the war. When the allies reached Austria in 1945, the country was declared "the first victim of Nazism" for reasons which have not yet been fully clarified.

"From then on it was easy," one of the historians on the commission commented privately. "Austria kept silent about its role in the war because Austrians were never challenged by the allies to discuss it in any detail."

Now, after 40 years, the six historians on the commission have painstakingly compiled a report which revives the repressed past and recalls the lapses of memory. But it seems Mr Waldheim is not prepared to confront the moral and historical conclusions of the report.

What was even more revealing about the President was his calm announcement that "We all knew about these things anyway. After months of saying he could not remember, or that he did not know what was happening in the Balkans between 1942 and 1946, he made a memory leap by saying he knew all along as if to say he could not understand what all the fuss was about anyway.

The Austrian media did not seem to notice the sudden revival of memory.

Die Presse, a leading Austrian daily, ran the headline "Waldheim was no war criminal but he knew" and "President: no grounds for resignation".

Except for coverage in a few liberal journals and newspapers, such as Profil, *Arbeiter Zeitung*, *Kleine Zeitung* and *Salzburger Nachrichten*, the real issue behind the "Waldheim affair" has never been discussed.

The popular press has never asked

the question why the historian's commission was set up in the first place.

The commission's mandate was to establish the truth about Mr Waldheim's war record "as accurately and as humanly possible". In the words of Professor Gerald Fleming, the British member of the commission, the report clearly showed that Mr Waldheim did not tell the truth about his activities during the war. The conservative popular press has so far failed to address the fact that Mr Waldheim lied about his past.

What continues to astonish many foreign observers is that many Austrians are prepared to defend Mr Waldheim because, in their eyes, when he joined the German Wehrmacht in 1938 he was "only doing his duty" like many other Austrians. The report showed, however, that Mr Waldheim made an effort to join the Nazi student movement in Vienna. One Austrian who "did his duty" privately challenges Mr Waldheim:

"Yes, I did my duty. But after the war I chose not to go into public life because I would have had to take responsibility for what I did. Mr Waldheim went into public life and now represents the highest office here. He must take responsibility for what he knew. But I think that that would mean cracking the wall of consensus politics which has ruled this country since 1945. Nobody is prepared to take on that thandless task."

What is of long-term significance about the commission's findings is whether or not Austria will choose to continue with the old politics of consensus, a policy which has effectively stifled any serious public discussion about its past and its identity. Moreover, the politics of consensus has stifled the ability of its civil institutions, including the judiciary, the legal profession and the educational establishment, to defend themselves against political



interference and ultimately inhibited the maturity of a democracy.

For many Austrian intellectuals, the Waldheim affair represents a choice for the Austrian soul: "Do we have the courage to tell our democracy and our civil society or do we ignore the report and live with consensus and lack of responsibility because it is comfortable?" a banker asked.

"It also raises the question of whether we have the courage not only to examine our involvement in the war, but more importantly, to ask why a deep corruption of the truth pervades this society," the banker added in a deep tone of sadness.

Perhaps it is this weakness of civil society and public morality in Austria which accounts for the strong, emotional defence of Mr Waldheim. However it is precisely that weakness which is likely permanently to damage Mr Vranitzky's Socialist-led coalition government.

When Mr Vranitzky became Chancellor last year, he vowed to make Austria a modern state, make it more westward looking and make it more open to ideas.

One of the main things he wanted to do in the short term was to give Austrian intellectuals space to think and criticise. For too long the small coterie of intellectuals were marginalised (many left the country) because the Austrian public morality was either too corrupt or too weak to confront its past.

To give the intellectuals such space, it meant accepting the consequences. "We cannot write and speak openly and honestly if we cannot confront the past," an Austrian journalist commented. "For too long we have been dogged by a politics of consensus which never wanted conflict and resisted any kind of confrontation. Democracy needs conflict

to grow."

Admittedly, the Austrian middle class, in which the Jewish community was extremely important, was decimated by the Nazi occupation. Subsequently the long and successful public career of Chancellor Bruno Kreisky, a socialist and of Jewish origin, provided the country with an international perspective which Austria's size and neutral status might not otherwise have given it.

In recent years, some intellectuals tired of patronage and widespread institutional and bureaucratic corruption and of having to join a political party to further their careers – have pinned their hopes on Mr Vranitzky.

Alas, Mr Vranitzky is up against the wall, as a journalist put it.

For the sake of keeping together a coalition which is deeply divided on the Waldheim affair, the chance of coming to terms with the past could be lost.

The conservative People's Party, the junior partner of the coalition which has doggedly backed Mr Waldheim, seems reluctant to consider the wider implications of the commission's damning report. Sections within the Socialist camp want Mr Waldheim to resign even if it means the collapse of the coalition. They fear the long term consequences of living with a President who has lied.

Mr Vranitzky said yesterday that it is up to Mr Waldheim to make up his own mind about his future. Some Austrians suggest that the time has come for Mr Vranitzky to say what he personally thinks.

"I have to bear the responsibility. This situation must not lead to the disruption of our institutions in our country," he said. If Mr Vranitzky actually said what many in his party want to hear, those very institutions to which he refers could be greatly strengthened in the long term.

BRITAIN'S regional problem stems from the distribution of jobs in service industry, not manufacturing. In the whole country, 67 per cent of employees are in services. For the south-east the figure is nearly 75 per cent. There is a similar lack of balance in the self-employed. It would take the transfer of a million service jobs north and west to spread employment evenly.

The preponderance of the south-east in service employment has existed since at least 1965. Yet, until 1985, successive governments perversely sought to correct national imbalance by subsidising new manufacturing plant in the assisted areas.

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Sadly the government did

not implement this appreciation. Instead the new 1985 guidelines on merger policy made reduction in competition the sole criterion for referral to the Monopolies and Mergers Commission: the regional dimension was ignored. This new in the face of the Commission's blockage, on regional grounds, of the proposed takeover of the Royal Bank of Scotland in January 1982. It was also contrary to the spirit of the Fair Trading Act, 1973 which enjoins the public interest, to have regard to the desirability of maintaining and promoting the balanced distribution of industry and employment in the United Kingdom.

Only in late 1984 did Conservative ministers find the courage to blow the whistle. Capital-intensive Regional Development Grants (RDG) for manufacturing plant were phased out and the importance of service jobs for the assisted areas was at last recognised. This was, however, more the abandonment of sin rather than the dawn of new virtue. Some limited steps, it is true, were taken to promote regional service employment. These included the novelty of RDG for autonomous (ie, mobile) service operations; a long-overdue boost to tourist facilities; and an increased emphasis on small firms. But the new policy treated only the symptoms and the result was minimal.

In the White Paper of January 11 the Department of Trade and Industry has now abandoned RDG totally and completed the swing from automatic to selective assistance. This is further progress, but still leaves a hole in the heart of the policy.

The cancer debilitating the rest of the country is the concentration of company headquarters in the London area, coming to terms with the past could be lost.

The Royal Bank case led to criticism of a "ring fence around Scotland". In reality the issue concerned the whole of Britain outside the south-east. One of the greatest economic assets of the north-west, for example, is the headquarters of Pilkington in St Helens. When that company was under siege by the London-based conglomerate, BTR, in January 1987, the responsible minister washed his hands of the matter. BTR's ultimate withdrawal had nothing to do with him.

The Government is now developing a policy for the inner cities alongside its regional policy. The problems in both fields largely overlap.

There clearly has to be consistency between the two policies. Local industrialists are a vital factor in salvaging

deprived environments. Two companies actively tackling inner city problems in northern England are Northern Foods of Hull and, ironically, Pilkington. Yet, under present policy, these responsible and efficient companies could be gobbled up. The fate of the Glasgow-based Britoil raises comparable issues.

Thus the Government has simply not got its act together on the interlinked problems of inner cities and the regions. It apparently believes that the only option on mergers is to choose between market forces (with the touchstone of maintaining competition) and a ring-fence not just around Scotland but each English and Welsh assisted area as well.

On the contrary, a merger policy can be defined which respects market forces if they operate in a socially responsible way. The test of public interest should incorporate the question of whether the merger will reduce both the quality of decision-taking and the amount of service employment taken as a whole. This would have the following effects.

• It would protect independent regional companies from metropolitan predators with short-term interests.

• It would not however protect them from takeover by other companies in the assisted areas; thus, no ring fence around inefficient companies.

• Nor would it protect them from London-based companies provided the latter were willing to move important headquarters functions into the assisted areas.

• Finally it would be the strongest incentive for companies based in the south-east which feared takeover to relocate their headquarters in the assisted areas.

The government must now complement its new regional policy with a merger policy on these lines. Unless it does so, both its regional and its inner-city initiatives will fail.

The author is a former Under Secretary in the Department of Trade and Industry and author of *Manufacturing Two Nations* (Institute of Economic Affairs).

Regional policy

Closing Britain's economic divide

By John McEnery

Letters to the Editor

Privatising electricity

ing unfairly with the private sector, either under subsidised interest rates in a state sector, or cross-subsidised by a market dominant CEBG.

Such unfair competition does not sit well with the Government's free market philosophy. It is in stark contradiction to Government's belief that the private sector is the most efficient resource allocator, and it raises questions as to why the ESI is being privatised at all if the Government is to second-guess and then subvert its eventual outcome.

Moreover, public confidence

in nuclear power is likely to suffer if the government is forced to adopt a technology rejected by a private culture so much time and effort has been spent on promoting the benefits of privatisation that the government may well discredit itself in the eyes of the public.

In fact, independent generators argue that a number of centres of initiative, encouraged by a strong demand, is likely to develop a greater range of innovative solutions than a narrow focus on nuclear.

Ian Roberts

4 Purbeck Avenue,
Shepshed, Leicestershire.

From Mr Harry Hornsby

Sir, An important concern about the Government's reported plans to break up the Central Electricity Generating Board is the effect of this on security of electricity supply for UK consumers.

The proposal to divide the generating sector into two parts will inevitably distract management from the key task of

ensuring that the nation's overall power supply is adequate to meet future demand. So much concentrate will be devoted to the establishment and future of the two new entities, and to devising a package for their presentation to the market, that the existing programme for new investment would become a secondary, even inconvenient, consideration, and be deferred or delayed.

Apart from the long overdue Sizewell B, no new power stations have been ordered for eight years. It is vital that construction should proceed speedily on those stations scheduled for operation in the 1990s, in order to meet the demand forecast by then. Failure to do so would damage the industry, its consumers and suppliers, and result in power cuts.

Competition can at the same time be introduced by encouraging the creation of new, privately owned generation units, which would have access to the transmission system in the same way as the major generating company.

Security of electricity supply is the prime concern of industrial and private consumers. Re-structuring of the electricity supply industry, for whatever reason, should be allowed to endanger this.

Harry Hornsby

Council of Mechanical and Metal Trade Associations,
Artillery House,
Artillery Row, SW1

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Less of a purchase, more of an investment

Inward investment calls for EC debate

From Mr James Moorhouse MEP

Sir, I feel that Mr David Sawers' Letters (February 1) misinterprets Mr Burton's article advocating European Commission interest in inward investment by Far Eastern manufacturers (FT, January 27).

Europe has always welcomed genuine investors, but the motives of the new wave, as represented by the record to date, lead to misgivings. The argument is not about the availability of electronic engineers, but an intention to relegate Europe to a branch location.

Mr Burton's article is useful in opening a debate towards achieving a consensus on sensible measures to be taken. The agenda might include the following:

Is there a lack of sufficient competitive capacity in the Community already? Cannot existing capabilities be expanded to supply demand?

Will new investment cause displacement of existing facilities, either now or in the future? It is important that companies should not be encouraged into the EC to – at worst – destroy existing capacity or – at best – dilute the volume throughput per plant.

What sort of new investment

will create jobs, and on a long term basis?

Is the investment balanced

between research, development and production?

Will the investment improve

the Community balance of payments by way of exports?

Is there adequate provision

for the spread of knowledge of new technology?

Equipment investments

should not be seen as a backdoor entry to components – and vice versa. New should projects for one type of component or equipment necessarily lead to others.

How far is the objective of

the investment genuinely to

create viable manufacturing

capability, rather than to establish a bridgehead in the European market?

(Companies should not be encouraged to act as a front for imports.)

To what degree is the new

investor committed to maintain

the activity over a number of years? (It is necessary to ensure a long term commitment to bring long term added value to Europe.)

Time matters are so crucial

to the wellbeing of Europe that

they should not be left entirely to the dispersed regional development agencies throughout the member countries.

John Moorhouse

14 Buckingham Palace Road,
SW1

Market guidance is preferable to anarchy

From Mr William Wallace

Sir, It is

Wednesday February 10 1988

The exodus of skilled labour is becoming a serious concern, reports Kieran Cooke

Ireland bemoans its lost youth

THE IRISH are on the move again. Emigration, always an emotive indication of Ireland's economic health, is rising, with well over 30,000 expected to go abroad in search of jobs this year. Similar numbers have left in each of the past two years.

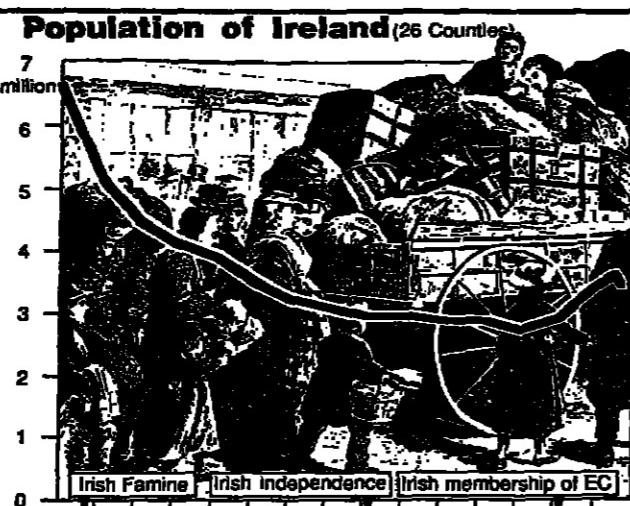
What worries people in the Republic is that the overwhelming majority of those taking the ticket to the US, the UK and the Continent are the cream of Ireland's educational system, those 24-year-olds who see little hope of employment in the harsh economic climate at home. Parents shake their heads and talk of the country losing its future.

A big expansion in the number of technical graduates was planned in the heady days of an Irish economic boom in the late 1970s. "Hire them before they hire you" is the caption below a picture of a group of cheery graduates on a government poster urging foreign companies to take up their offers.

The Republic has indeed been successful in attracting inward investment. But many foreign companies are now merely shipping the Irish overseas. Philips, the Dutch electronics company, has flown whole engineering classes of final-year students to the Netherlands for interviews.

Irish computer and electronics specialists have moved in increasing numbers to the south-east of England. Faced with severe cutbacks in the health service at home, many nurses and doctors are taking advantage of the lucrative terms offered by headquarters from US medical agencies.

The "illegal" or "undocumented" Irish in the US have become a political issue in the Republic. Parents and migrants' organisations have urged the



Government of Prime Minister Irish to go the US.

Mr Charles Haughey, to take office with Washington about the exploitation of young Irish illegal immigrants. Mr Haughey has said he was "very deeply concerned" about the problem.

A leading member of the Irish lobby in Congress, Mr Brian Donnelly, has been in Dublin recently explaining a bill supported by Senator Edward Kennedy which would make available an estimated 10,000 extra visas for Irish people going to work in the US. But Congressman Donnelly ruled out any amnesty for those Irish already working illegally in the US.

Mr Frank Fahey, Irish Minister for Education, back from an investigation of the problem, said it would be "highly undesirable" for more

outflow has accelerated again over the past six years.

"The whole pattern of Irish emigration has changed in the past few years," says Professor Jerry Sexton, an expert on population and emigration at Dublin's Economic and Social Research Institute. "In the old days it was almost automatic that some members of a family would be forced to emigrate when they finished primary education. Most of them would of course be unskilled and from the poorer western areas of the country."

Now it is the skilled, urban dwellers who are leaving. For the first time in many years, the population of the Dublin area is falling. The loss to the Irish exchequer of this skilled pool is estimated by some to be running at nearly £50m (£85m) a year. Furthermore, unlike the old-style emigrants, few now send remittances to families back home.

Professor Sexton feels there is a danger of emigration becoming something of a cult, with groups going overseas immediately rather than trying to look for work at home. Some have called for a restructuring of the education system to cope with new and tougher economic times. Others feel that emigration is a necessary safety valve.

Unemployment in the Republic is nearly 20 per cent and the country simply cannot absorb all its graduates.

However, it is a very emotional issue: a government minister who talked recently of Ireland being too small to accommodate all its population was quickly silenced by his colleagues. Only a better economic climate can stop the flow and that, most feel, is some time away.

The first massive wave of Irish emigration, mostly to the US, took place in the years immediately following the potato famine of 1847. Emigration continued until the 1960s. In the economic boom times of the 1970s, the population actually increased, for the first time in more than a century, by half a million. That was mainly because of immigrants and their families returning. But the

Waldheim report splits Austrian cabinet

BY JUDY DEMPSEY IN VIENNA

THE AUSTRIAN Government was thrown into bitter disagreement yesterday after the international commission of historians presented its report which effectively concluded that Mr Kurt Waldheim, the Austrian president, had lied about his wartime activities.

The 200-page report, which was handed on Monday night to Mr Franz Vranitzky, the chancellor of the socialist-led coalition government, found that Mr Waldheim had known far more than he had originally claimed

about the deportation of Yugoslav partisans to the concentration camps as well as the deportation of Greek Jews to the camps during the war.

The Government however is now sharply divided on how it should respond to the report and whether or not Mr Waldheim should resign.

Mr Vranitzky said that the question of moral guilt could be answered only by the president himself. Mr Vranitzky, who is trying to prevent the collapse

of the coalition, said yesterday at a news conference "the consequences such as stepping down from an office or not in the present situation have to be taken by the person who is concerned". The chancellor had just ended a stormy cabinet meeting which discussed the historians' report.

The commission of historians insisted earlier that the report should not be changed or altered in any way.

Chaos erupted in the cabinet. It was finally agreed that the report would not be altered but that mention would not be made of Mr Waldheim's lying.

Historians' report, Page 2

Turkish group heads Bosphorus bidders

BY JIM BODGEEIN IN ANKARA AND ANDREW TAYLOR IN LONDON

A TURKISH company has put in a bid almost \$78m below that of Trafalgar House, the UK construction to shipping group, in the battle for the contract to build a third bridge across the Bosphorus in Istanbul.

Serzai Turkes-Feyzi Akkaya (ST-FA) bid \$171m for the work and Mr Bedrettin Dahan, mayor of Istanbul, said the decision on the contractor to build and operate the bridge under a concession from the municipal authority would be announced within 15 days.

Mr Dahan indicated that ST-FA appeared to be ahead at this stage, but the outcome is likely to depend upon which bid

wins some form of support from the Japanese builders of the second Bosphorus bridge.

Hopes in the UK of winning the deal remained buoyant last night. Trafalgar House is in partnership with Enka, another Turkish company. Other bidders for the contract include Enka, a Turkish company in partnership with an Italian group, which bid \$265m, and Ballast Nedam, a Dutch group recently acquired by British Aerospace, which bid \$441m.

Some British officials suggested last night that Trafalgar House might already have reached agreement with C.Itoh

and Ishikawajima-Harima Heavy Industries (IHI) that the two Japanese concerns would try to block a British bid by joining a rival consortium. The Japanese may also assist in financing arrangements.

The fact that IHI failed to make a bid itself does not rule out the possibility that it still hopes to gain an amount of subcontract work on the third bridge project.

Trafalgar House was beaten by IHI in 1985 for the contract for the second Bosphorus Bridge. The Japanese funding which accompanied the winning bid three years ago led to allegations of unfair pricing.

Trafalgar House said last night that it remained optimistic about its chances to win the latest contract. It said the difference between the two lowest bids would be reduced to about \$16m when British Government support for the project worth \$61m was taken into account.

Under the terms of both bids, the contractors would operate the bridge and charge tolls for 12 years before returning it to the municipality.

The Japanese companies have been discussing funding with the Export Import Bank of Japan, which was charged last year with recycling some of the country's large trade surplus.

Hopes rise for Soviet withdrawal from Afghanistan

Continued from Page 1

the form of any interim transitional government to take over in Kabul when the Soviets withdraw. It is also unclear who will sign the final Geneva peace agreement because Pakistan refuses to recognise Afghanistan's present regime.

Mr Cordovex said yesterday no formal link was being made between the interim government issue and the Geneva talks. But Mr Noorani and Paki-

stan diplomats indicated that he hoped Mr Cordovex would mediate informally on the make-up of an interim government.

William Dullforce in Geneva writes: During a stopover in Geneva on his way back to New York, Mr Cordovex refused to predict whether the talks starting in Geneva on March 2 between Pakistan and Afghanistan would be the final round in the peace-making process.

Two important points had still to be worked out. These were final agreements on the period allowed for the withdrawal of Soviet troops from Afghanistan and on the "frontloading" of the withdrawal.

Mr Cordovex's statement on Monday that the Soviet drawdown would be completed in 10 months but implied that final agreement on the time limit had still to come.

Triumphant Dole casts himself in role of underdog

Continued from Page 1

burns off I do not think he is going to be much of a contender."

Mr Dole said he was surprised by Mr Robertson's showing, but he said he doubted the former television evangelist could

duplicate it in a state primary.

"In caucus states he can be a real threat," said the senator. "I think in primaries, it's not that great."

Mr Bush, who had left Iowa on Monday to begin campaign-

ing in New Hampshire even before the caucuses began, told factory workers in Nashua that "a new day" had begun, and that he expected to do better in the New Hampshire primary and win the Republican Party's

Presidential nomination.

Recent polls in New Hampshire have shown Mr Bush holding a comfortable 38-23 per cent lead over Senator Dole in New Hampshire.

World Weather

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SECTION II – COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday February 10 1988

NOMURA
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American Standard spurns B&D

BY RODERICK ORAM IN NEW YORK

AMERICAN Standard, the US building products group, has rejected as inadequate the \$65 a share takeover offer from Black and Decker, the international power tools manufacturer. The company also accepted shareholders' rights plan in an effort to block Black and Decker, or any other bidder, from launching a takeover while American Standard studied alternatives.

These could involve a recapitalisation, restructuring, leveraged buyout or the sale of some assets.

Goldman Sachs, American Standard's financial adviser, has been approached by several other companies expressing interest in bidding for it, American Standard said.

However, it declined to say if it was in negotiations with any of these companies.

American Standard shares rose 5½ to \$67½ yesterday on hope of a higher offer.

Mr William Boyd, American Standard's chairman, said the board was "exploring all reasonable financial alternatives to Black and Decker's offer which might result in enhanced values for shareholders."

Under the terms of the temporary rights plan, shareholders would be eligible to buy five American

Standard shares at \$22.50 each if any outside party acquired a holding in the company of more than 15 per cent.

If insufficient common shares are available for the plan, American Standard will issue preferred shares with roughly equivalent voting and economic power.

The plan expires on March 16, but the board will be able to extend it periodically up to June 30.

Variety may make extra reserve

By David Owen in Toronto

VARIETY, THE Toronto-based farm equipment and industrial engine maker, is considering the need to set aside an extraordinary reserve relating to problems at Massey Combines, an associate company, which expects to default on debt agreements at the end of the month.

Variety, previously known as Massey-Ferguson, holds a 45 per cent stake in the Brantford-based combine harvester manufacturer.

If the charge is taken, it is likely to force the company into loss for the year ended January 31.

In the nine months to end-October, Variety wrote down its investment in Massey Combines by US\$17.3m, leaving a balance of \$4.8m still to be written off.

The company said the final amount of the reserve, which has yet to be determined, could also be affected by previous efforts to support the combines business and by certain contractual commitments.

Massey Combines' problems have stemmed principally from a chronic reduction in demand for its products.

According to Variety, combine harvester sales fell from about 34,000 machines in 1981 to 9,000 last year.

Schlumberger returns to profit

BY OUR NEW YORK STAFF

SCHLUMBERGER, the US oilfield services and industrial group, has sprung back to profits, thanks to a pick-up in oilrig use and the fruits of a costly restructuring.

Net profits for the year ended December were \$352.6m or \$1.27 a share, against a loss of \$2.02m or \$7.02 in 1986. Revenues slipped to \$4.73bn from \$4.94bn.

The latest profits included special gains of \$361m, or \$1.30 a share, for tax and other reasons, and losses of \$220m, or 79 cents, from discontinued operations. The year-earlier loss included \$2.1bn, or \$7.31 a share, of charges for restructuring.

Mr Euan Baird, chairman, said that restructuring, costing nearly \$2bn of write-offs and other charges in 1986, had scaled down the company to "a level commensurate with oilfield activity," which had plunged drastically in the mid-

1980s.

In the fourth quarter, Schlumberger had net income of \$315.8m or \$1.15 a share, including a \$222m tax gain, against a loss of \$2.18bn or \$7.71, including \$2.05bn, or \$7.26 a share, of restructuring charges and losses on discontinued operations. Revenues rose to \$1.3bn from \$1.1bn.

Mr Euan Baird, chairman, said that restructuring, costing nearly \$2bn of write-offs and other charges in 1986, had scaled down the company to "a level commensurate with oilfield activity," which had plunged drastically in the mid-

1980s. In the second half of last year, however, the number of active drilling rigs increased sharply, as Schlumberger's customers "became more optimistic about the price of oil."

Except for Sedco Forex, where a large surplus of rigs depressed leasing rates, "prices of our oilfield services continued to improve," Mr Baird said.

Schlumberger Industries, a utility meter and electronic group, showed further profit gains, while results at Schlumberger Technologies, a computer-aided design, automatic test and graphics group, improved slowly.

Caterpillar looks to diversify

BY NICK GARNETT IN LONDON

CATERPILLAR, the US construction machinery manufacturer, is studying ways of diversifying into businesses other than machinery building.

Senior executives have met chief executive officers of eight US-based multinationals during the past six months to discuss their experiences of diversification.

These include American Express, Digital Equipment and Hewlett Packard. Caterpillar, the world's largest maker of earthmoving equipment, last year posted pre-tax profits of \$350m on sales of \$8.15bn.

Mr George Schaefer, chair-

man, said the company had been doing well in the past year but the world market for construction machinery was growing at only about one per cent annually. Caterpillar needed to expand into markets with better growth prospects.

However, the experience of other companies had shown it was dangerous to diversify into areas which had no connection with a company's existing core business.

Caterpillar has also been looking at whether it could profitably move into earthmoving contracting. It had not considered becoming a road builder, because that was recognised as a specialised activity.

US group eyes FKI Babcock power unit

By Nick Garnett in London

WESTINGHOUSE Electric, the US heavy engineering and electronics group, has told FKI Babcock that it is interested in purchasing the British company's power station equipment business.

Mr Tony Gartland, chief executive of FKI Babcock, the group formed out of last year's purchase of Babcock by FKI, said yesterday that Westinghouse had told the company that if FKI was willing to sell the power business it was interested in buying it.

FKI was thinking about the approach but no meetings had been set up with Westinghouse.

Pittsburgh-based Westinghouse is the world's largest supplier of nuclear reactor systems for power stations, as well as being a producer of steam and gas turbines and transmission equipment.

Babcock's power business, based at Renfrew, Scotland, manufactures boilers for nuclear plants as well as for coal-fired stations.

Mr Gartland has made it clear that the company will sell the Renfrew business if it gets a good enough offer but that it is also prepared to run the business as part of the group.

A number of companies have already shown interest in purchasing Babcock's power station equipment interests but the stumbling block has been price. FKI is believed to want about \$1.10m (\$175m).

The power industry believes that Westinghouse, which has no power equipment manufacturing site outside North America, actually made a formal offer shortly after the formation of FKI Babcock. The latest approach from Westinghouse, which had net income last year of \$730m on sales of \$10.7bn, is believed to have been made last week.

One of Westinghouse's main reasons for wanting to buy Renfrew is Babcock's position in the British nuclear power programme.

Salomon posts \$74m loss and adopts bid defence

By ANATOLE KALETSKY IN NEW YORK

SALOMON INC, the large Wall Street brokerage and investment house, has lost \$74m or 68 cents a share after tax in the fourth quarter. Along with its results announcement, the company said it had adopted a "poison pill" or shareholder rights plan, designed to ward off the possibility of hostile takeover.

The fourth quarter losses resulted from what Mr Gutfrund called the "most hostile environment for financial markets in modern history." But after sustaining heavy losses during the market crash in October, Salomon returned to profit in the last two months of the year.

Much of Salomon's \$74m loss, which compared with a profit of \$81m or 53 cents a share in the 1986 fourth quarter, was attributed to one-time charges which contributed a net \$58m or 44 cents a share to the quarter's loss. In addition, Salomon said it lost \$79m before tax because of its involvement in underwriting shares in British Petroleum, the UK oil group

partially privatised shortly after the crash.

The special items included a charge of \$51m after tax for pulling out of a big property project on the Coliseum site in mid-town Manhattan. The Coliseum was to have been the new home for Salomon's business in the 1980s, but the firm ended its involvement in the controversial redevelopment soon after the October crash.

Salomon also provided \$38m after tax for the costs of an extensive corporate restructuring. In addition, in the final days of 1987, headcount reductions were now completed, Mr Gutfrund said.

Partly offsetting these charges was a net gain of \$21m from the disposal of a mortgage banking business.

For 1987 as a whole Salomon made a profit of \$1.42m or 86 cents a share, compared with a profit of \$51.6m or \$2.32 in 1986. Its total revenues in 1987 were \$6.003bn, compared with \$5.789bn the year before.

SAS to buy 40% stake in Argentine airline

By TIM COONE IN BUENOS AIRES

ARGENTINA is to sell up to 40 per cent of Aerolineas Argentinas, the strike-plagued state-owned airline, to Scandinavian Airlines System, the Scandinavian carrier.

Mr Rodolfo Terragno, Argentina's Minister for Transport and Public Works, said the sale, the "biggest privatisation move in Argentina for decades," was necessary to expand the airline "in a very competitive world market."

There was "no alternative" for the heavily indebted company if it was to survive in the era of airline deregulation.

In Stockholm, an SAS official said the deal was conditional on a feasibility study whose results should be available in May.

Mr John Herbert, SAS public relations director, said the deal was also conditional on a valuation of the airline, either by the World Bank or by independent assessors nominated by it.

The move reverses earlier government policy of leaving the national air carrier off the list of state companies to be privatised and took trade unions, politicians and senior airline officials by surprise.

Revenues for the full year were virtually unchanged at \$10.45bn, with \$2.7bn against \$2.6bn in the final quarter.

Mr Roger Smith, GM's chairman who also chairs the GMHE board, said the flat revenues reflected a "more restrictive defence spending environment and a general decline in vehicle sales."

GM Hughes Electronics earns record

By Our New York Staff

GM HUGHES Electronics, the separately quoted and defence subsidiary of General Motors, earned \$146m or 36 cents a share in the fourth quarter of 1987, against with \$107m or 27 cents for 1986.

In 1987 as a whole, GMHE earned a record \$670m or \$1.67 a share, 13 per cent up on the \$594m or \$1.48 profits of the previous year.

Revenues for the full year were virtually unchanged at \$10.45bn, with \$2.7bn against \$2.6bn in the final quarter.

Mr Roger Smith, GM's chairman who also chairs the GMHE board, said the flat revenues reflected a "more restrictive defence spending environment and a general decline in vehicle sales."

NEW ISSUE

This announcement appears as a matter of record only.

February 1988



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Deals in the preferred shares of the Company are expected to commence on 15 February, 1988.

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Furthermore, Bond holders who wish to elect to receive payment of the relevant amount in U.S. Dollars in accordance with the Clause 6(c) in the Terms and Conditions of the Bonds should notify such intention in writing to the Fiscal Agent or the Paying Agents prior to 1st March, 1988.

Bonds should be surrendered for payment together with all unmatured coupons appertaining thereto, failing which the face value of the missing unmatured coupons will be deducted from the principal amount.

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The Korea Development Bank
Seoul, Korea

Date: 10th February, 1988

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As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants was adjusted pursuant to Condition 7 of the Terms and Conditions of the Warrants from 502.6 Japanese Yen to 456.9 Japanese Yen effective as of February 1, 1988.

The Industrial Bank of Japan Trust Company
on behalf of
Tokyu Department Store Co., Ltd.

10th February, 1988

Notice to the Holders of TOKYU DEPARTMENT STORE CO., LTD.

U.S. \$25,000,000 5.75 per cent.

Convertible Bonds 1996

Pursuant to Clause 7 (B) of the Trust Deed dated 23rd December, 1981 relating to the captioned Bonds, and Condition 6 (L) of the Terms and Conditions of the Bonds, NOTICE IS HEREBY GIVEN that:

1) The Board of Directors of Tokyu Department Store Co., Ltd. (the "Company") at its meeting held on 11th January, 1988 resolved that the Company shall make a free distribution of shares of its common stock on 15th March, 1988, Japan time, to the shareholders of the Company registered on its register of shareholders on Sunday, 31st January, 1988, Japan time (the "record date"), at the ratio of 0.1 shares for each one share owned by such shareholder.

2) As a result of such free distribution the conversion price in respect of the captioned Bonds, which was 334.3 yen per share, is now reduced to 303.3 yen per share of the Company's common stock in accordance with Condition 6 (A) of the Terms and Conditions of the Bonds. The new conversion price became effective on 1st February, 1988 which was the day immediately after the record date.

The Fuji Bank and Trust Company
on behalf of
Tokyu Department Store Co., Ltd.

10th February, 1988

INTERNATIONAL COMPANIES AND FINANCE

Reorganisation by Lai Sun group

BY DAVID DODWELL IN HONG KONG

LAI SUN GARMENTS (International), a Hong Kong jeans manufacturer controlled by the family of Mr Lim Por Yen, yesterday announced a corporate reorganisation. This will hive off its substantial property interests while mounting rights and preference share issues intended to raise a total of HK\$600m (US\$76.9m).

The funds raised will reduce indebtedness following the purchase last October of Crocodile Garments, another local clothing producer for HK\$792m.

The Lai Sun reorganisation,

which was originally planned for October but was delayed because of the world stock market crash, is based on a conviction that its property and investment interests, amounting to about HK\$2bn, have different requirements, both in management and in terms of capital, from the group's traditional garment businesses. Both companies are expected to be listed on the Hong Kong Stock Exchange.

The new property and investment vehicle is to be called Lai Sun Development. A total of 300m new preference shares in this company are to be placed with institutions and outside investors at HK\$1 each. A rights issue to existing holders of ordinary shares will raise a further HK\$300m.

On completion of the rights issue and placement, Lai Sun Garments will hold 75 per cent of the preference shares in its subsidiary. It will hold just over 50 per cent of the ordinary shares, with the Lim family holding a further 25 per cent.

The family in turn has a controlling 48 per cent stake in Lai

Sun Garments.

Lai Sun shot into the lime light last year when it was linked with the Lan family which controls Evergo and Chinese Estates in an attempted takeover of Hongkong and Shanghai Hotels, a long-established group that includes the prestigious Peninsula Hotel in Hong Kong.

The attempt eventually failed, after a protracted battle for board control, but Lai Sun emerged with a substantial windfall gain from the affair.

Turnover rose by 19 per cent to R1.31bn (\$847.5m) from R1.10bn, while higher sales contributed to a more than doubling of pre-tax profits to R25m from R10.5m.

Mr Eugene van As, managing director, says that higher world prices for pulp and paper helped offset the effect on margins of a comparatively high rand/dollar exchange rate. He expects export demand and prices to remain buoyant and says domestic demand is strengthening with improved consumer spending. Nevertheless he is reluctant to predict this year's profit.

The product range is halved for two reasons: by a critical explosion in November at the Ngodwana mill, now back in full production. Operations in Natal were affected by floods in the province.

Net earnings rose to 31.7 cents a share from 11.6 cents and the dividend has been raised to 130 cents from 40 cents. Sappi is controlled by Genkor, the mining and industrial group.

South Africa's Eagle, an offshoot of the Eagle Star group of the UK, returned to an underwriting surplus in 1987, although it was affected by the Natal floods.

Gross premiums increased to R2.88bn from R2.707m and the underwriting surplus was R2.3m against a deficit of R5.4m. The pre-tax profit rose to R27.5m from R17.5m.

Net earnings rose to 31.8 cents a share from R117.6 cents and the dividend is up from 75 cents to 125 cents.

Westpac lifts offer for AGC

BY OUR FINANCIAL STAFF

WESTPAC BANKING of Australia was yesterday obliged to raise its offer for the minority holdings in Australian Guarantee Corporation (AGC), its finance offshoot, but as a result won the approval of Sir Ron Brearley's Industrial Equity Fund, which threatened to disrupt the plan.

The increase will cost Westpac at least an extra A\$41m in cash or shares and values the whole of AGC — which is already 76.5 per cent owned — at some A\$1.2bn.

Sir James Foots, Westpac chairman, said the increase followed discussions with the

independent directors of AGC but it also follows the intervention of IEL, which recently unveiled an 8.6 per cent stake in AGC, making it the largest minority shareholder.

Mr Rodney Price, IEL chief executive, said his company would support the increased cash offer which was "quite fair and reasonable under the circumstances."

The cash alternative is lifted to A\$4.40 a share from A\$2.90, while the scrip offer is now eight Westpac shares for every 10 AGC shares — the original bid a month ago was on a seven-for-10 basis. Westpac shares

closed yesterday at A\$4.83, making the enhanced offer worth A\$3.86 a share.

The bid remains conditional on Westpac becoming entitled to 50 per cent of AGC with acquisitions from 75 per cent of shareholders.

• NZL the New Zealand financial services group, showed a 7.4 per cent fall in net profits to NZ\$104.3m (\$US69.2m) in the nine months to last December, a period in which it said the October stock market collapse made a NZ\$45m negative impact on earnings. Revenues rose 12.1 per cent to NZ\$1.66bn.

Independent directors of AGC also gave their support to the enhanced offer. The bid remains conditional on Westpac becoming entitled to 50 per cent of AGC with acquisitions from 75 per cent of shareholders.

Mr Price's decision to sell out to AGC will net him a handsome profit, since his share purchases were made for A\$1.86 or less.

Ind won control last week. Success for Mr Packer would have given him control of 40 per cent of Australian cotton production, as he had earlier bought Auscot, the large Australian cotton operation owned by J.G. Boswell of the US.

Now there is confusion over whether AAA can acquire Auscot. Colly Farms, under a com-

plicated plan abandoned after the share market crash, was to have acquired control of Auscot. But a dispute has arisen over whether that remains legally enforceable.

Mr Packer's decision to sell out to AAA will net him a handsome profit, since his share purchases were made for A\$1.86 or less.

Notice to Warrantholders of

NIPPON OIL & FATS CO., LTD.

U.S.\$70,000,000 1 3/8 per cent.

Guaranteed Notes 1992 with Warrants (the "Warrants")
to subscribe for shares of common stock of

Nippon Oil & Fats Co., Ltd.

Nippon Oil & Fats Co., Ltd. (the "Company") will change its financial year-end from 30th November to 31st March with the approval of the shareholders of the Company at their meeting to be held on 26th February, 1988. Upon such approval, the Company will have a four-month financial period running from 1st December, 1987 to 31st March, 1988 and thereafter its financial year will run from 1st April to the following 31st March; the record dates for the payment by the Company of annual dividends and interim dividends will become 31st March and 30th September, respectively, in each year.

Notice is hereby given that, as a result of the foregoing, the Dividend Accrual Period (as referred to in Condition 4 of the Warrants) with respect to the shares of the Company issued upon exercise of Warrants will become a four-month period ending on 31st March, 1988 and thereafter each six-month period ending on 30th September and 31st March in each year.

10th February, 1988

NIPPON OIL & FATS CO., LTD.
10-1, Yurakucho 1-chome, Chiyoda-ku, Tokyo

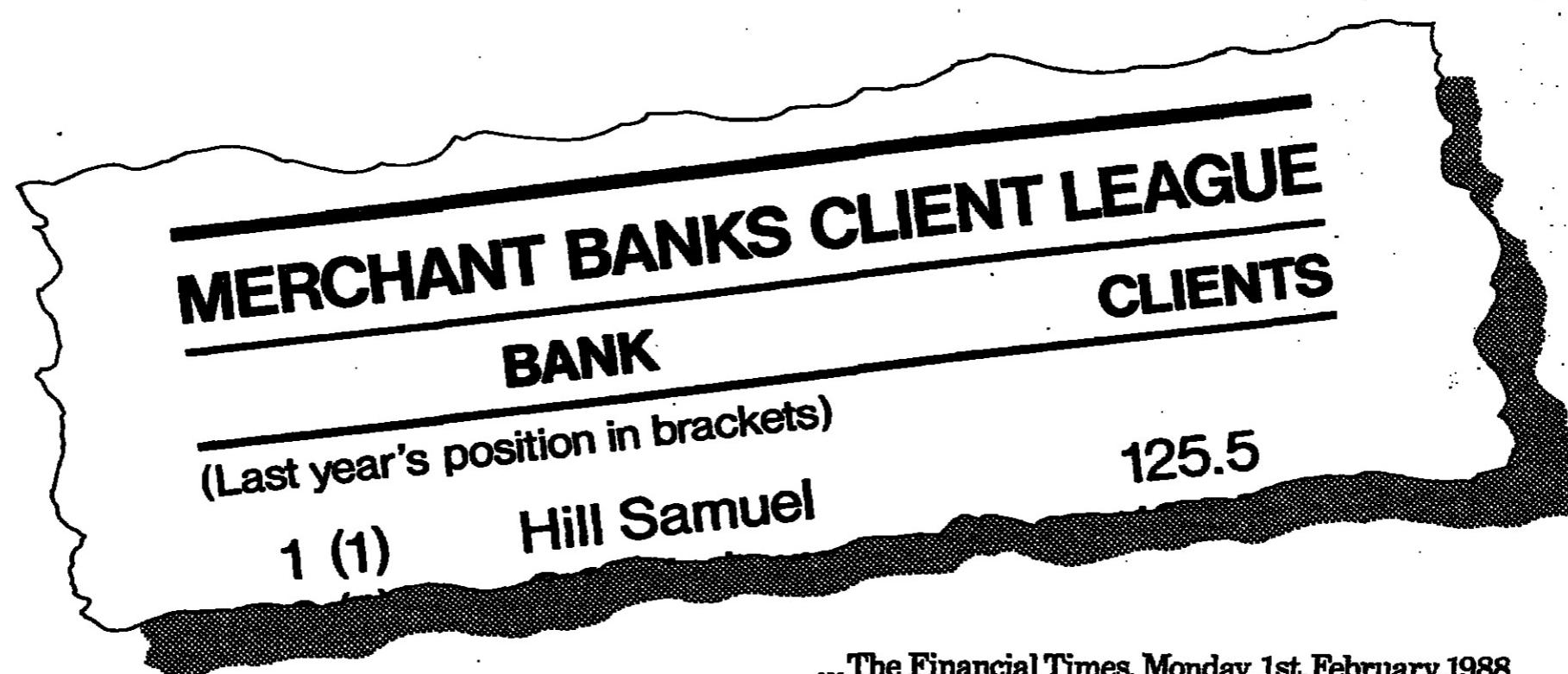
NOTICE TO WARRANTHOLDERS OF
TOKA REAL ESTATE DEVELOPMENT
CO., LTD.

NOTICE OF 20 PER CENT
GUARANTEED BONDS 1991
WITH WARRANTS (the "Warrants")
TO SUBSCRIBE FOR SHARES OF
COMMON STOCK

The Toka Real Estate Development Co., Ltd. Tokyo, Japan (hereinafter "the Company") will issue 20 per cent guaranteed bonds due in 1991 ("the Bonds") in an amount of 100 million U.S. dollars (\$100,000,000). The Bonds will be offered to the public on 26th February, 1988, to be held on 26th February, 1988, and the Bonds will be listed on the Tokyo Stock Exchange on the 1st day of April of each year and ends on the 31st day of March of the following year.

Accordingly the Financial Period (as defined in Clause 1(A) of the Bonds) will run from 1st December, 1987 to 31st March, 1988 (the "Financial Period"). The term of the Bonds shall be in effect changed to run effective 26th February, 1988 as follows:

"Financial Period": in the first year, a period (i) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (ii) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (iii) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (iv) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (v) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (vi) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (vii) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (viii) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (ix) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (x) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xi) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xii) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xiii) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xiv) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xv) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xvi) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xvii) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xviii) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xix) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xx) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xxi) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xxii) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xxiii) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xxiv) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xxv) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xxvi) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xxvii) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xxviii) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xxix) commencing on 1st October and ending on the 31st March of the year following the year of issuance of the Bonds, (xxx) commencing on 1st April and ending on the 31st March of the year following the year of issuance of the Bonds, (xxxi) commencing on 1st



...The Financial Times. Monday, 1st. February 1988

Some things don't change

No one in the financial sector needs to be reminded that we're living in exceptionally turbulent times.

It's reassuring, therefore, to find that at least one aspect of the City has remained unchanged.

As the newly published 1988 issue of Crawford's Directory of City Connections shows, Hill Samuel remains the country's leading merchant bank when ranked by number of clients.



HILL SAMUEL & CO. LIMITED
Number one with clients

لبنان ١٥٠

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Coupons cut on Japanese equity warrant issues

By CLARE PEARSON

NEW ISSUE managers were yesterday compelled to cut coupons on new Eurodollar Japanese equity warrants bonds to as little as 4% per cent at the prices as almost all recent issues traded well over par.

Yet, underlining the cautious approach of Japanese securities houses to the sector, which was reopened last month after a hiatus of nearly three months, issues announced yesterday were still indicated with coupons 1/4 per cent higher. There is a gap of a week between announcement and fixing.

Five per cent coupons had been set on this year's inaugural deals - all of which have five-year maturities - but that was before the strong rally in the US Treasury bond market.

Yet syndicate managers said they could not afford to jeopardise demand for the new issues by indicating lower coupons while a host of deals postponed at the time of last October's stock market crash, were still waiting in the wings.

A similar coupon-cutting process was under way in Switzerland yesterday; four recent convertibles for Japanese companies had their terms adjusted at the fixings in the favour of the borrower.

None of the Eurodollar equity warrants bonds whose coupons were cut yesterday, for Dowa Fire and Marine Insurance, Toyo Wharf and Warehouse, Mitsui Petrochemical Industries and Dai-Ichi Seiyaku, suffered significantly in price.

The biggest downward move was seen on a \$150m deal for Dai-Ichi Seiyaku, the pharmaceuticals company. This fell by three points to 107 bid after its coupon was cut from 5 per cent to 4 1/4 per cent.

In Switzerland, semi-annual coupons on \$170m convertibles for Daisen Finance, a subsidiary of the stores group, and Dai-Ichi Seiyaku, were set 1/4 per cent lower than had been perceived.

Investor's price quotations were also set at less generous levels than indicated. For instance, on a Daisen bond will yield 2.664 per cent, about 4 1/4 per cent less than expected when it was announced. Prices of the Swiss franc convertibles eased slightly after fixings.

INTERNATIONAL BONDS

Meanwhile, Mitsui Bank also issued a SF1300m two-tranche five-year convertible in Switzerland, split equally between a public bond and a private placement. The coupon is indicated at 1 per cent, semi-annual. It is led by Swiss Bank Corporation.

Banca del Gottardo launched a SF100m par-priced five-year convertible for Itoman, the Japanese trading company, with an indicated 1 1/4 per cent annual coupon. Both deals incorporate calls and puts.

In the straight Eurodollar bond market, only one issue emerged as most issuing houses held their fire ahead of this Friday's US December trade date, seen as critical to the near-term direction of the dollar and the bond market.

But LTCB International said it was very pleased with the response to its \$150m 8% per cent five-year deal for its parent company. With an initial yield spread of slightly more than 80 basis points over US Treasury bonds, it was seen as reasonably priced. It was quoted at less 1.80 bid to 101 1/4 issue price, a shade inside 1% per cent fees.

In secondary trading, Eurodollar bonds closed about 1/4 point higher in the 10-year area

in response to the firm US Treasury bond market. Dealers described the market as quiet but firm.

Banque Paribas Capital Markets led a CS20m three-year 9 1/2% cent bond for Nederlands Gasunie, set at 101 1/4, while Swiss Bank Corporation's investment banking led an A\$50m 12% per cent three-year bond for Rabobank Nederland, priced at 101 1/4.

Two bonds enabling the investor to take a punt on the Japanese securities markets emerged in Europe.

Daiwa Europe led a Y20bn five-year bond for Banca Commerciale Italiana's London branch. The deal comes in two equal, "bull and bear" tranches, both with 7 per cent coupons and 101 1/4 per cent issue prices, with redemption amounts linked by formula to the December 1992 Japanese government bond rate.

Nikkei Securities led a Y21bn five-year issue for Mortgage Bank of Denmark, split into a Y7bn "bull" tranche, and a Y14bn "bear" tranche, both with redemption linked to the Japanese Topix index of First Section shares. The 3 per cent "bull" tranche is priced at 100%, while the 5 per cent "bear" tranche is priced at 100 1/4.

D-Mark Eurobond prices were maintained in quiet turnover.

Dresdner Bank led a DM300m 6 per cent 10-year bond for Banque Francaise du Commerce Exterieur, priced at 100%, while Westdeutsche Landesbank led a DM200m 5 per cent five-year issue for its Luxembourg subsidiary, priced at 100 1/4.

In Switzerland, prices were unchanged though in active trading. Swiss Bank Corporation followed other big Swiss banks and cut interest rates on some cash bonds by 10 per cent. Goldman Sachs Finance led a SF100m eight-year 7.6% bond for the Swiss Medical International, the US hospital operator, priced at 101.

Priva bank announced a Dkr400m 15-year issue for Copenhagen Telephone. Priced at 100%, it pays interest at 10 per cent, but the coupon may be changed after the fifth and 10th years, at which points it may be put by the investor.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR STRAIGHTS	Issue	Mat.	Change on	Closest	Issue	Mat.	Change on	Closest	
Abu Dhabi National 71-92	200	90%	-0.04	94.4	Belgium 52	55	101.5	102	0.04 93.9
Am Nippon Air 9% 97	100	100%	-0.04	95.6	Belgium 94	45	96.4	97.4	-0.04 91.9
American Brads 9% 92	150	98%	-0.04	92.0	E.I.B. 94	94	97.4	97.5	-0.04 93.2
Anglo American 9% 92	150	98%	-0.04	92.0	Brussels 91	45	97.4	97.5	-0.04 93.2
AT&T Enterprises 9% 92	150	98%	-0.04	92.0	Kuwait Electric 94-95	45	96.4	96.4	-0.04 93.2
Banc. Bk. Fin. 10% 89	200	100%	-0.04	93.6	Norway 94 92	55	97.4	98	-0.04 93.2
Belgian 9% 92	400	102%	-0.04	94.5	Rep. of Italy 94 92	150	102%	102.5	-0.04 94.7
British Telecom 7% 92	225	100%	-0.04	93.9	Sweden 94 92	55	102	102.5	-0.04 94.8
British Telecom 8% 94	100	102%	-0.04	95.0	World Bank 92	55	103	103.5	-0.04 94.7
Canadian Pac 10% 93	100	105%	-0.04	95.7					
C.L.C. 9% 92	100	100%	-0.04	92.0					
C.N.R.C. 7% 92	100	98%	-0.04	92.0					
Coca-Cola Em. 8% 90	100	100%	-0.04	92.0					
Credit Lyonnais 9% 92	200	102%	-0.04	92.0					
Credit Lyonnais 9% 93	200	102%	-0.04	92.0					
Credit National 7% 91	150	98%	-0.04	92.0					
Denmark 7% 92	200	95%	-0.04	92.0					
Denmark 9% 91	200	100%	-0.04	92.0					
E.C.C. 7% 92	150	98%	-0.04	92.0					
E.C.C. 7% 93	250	95%	-0.04	92.0					
E.C.C. 8% 90	100	95%	-0.04	92.0					
E.I.B. 7% 92	150	100%	-0.04	92.0					
E.I.B. 7% 93	200	100%	-0.04	92.0					
Finland 7% 97	200	92%	-0.04	92.0					
Finland 7% 93	200	92%	-0.04	92.0					
Finland 7% 94	200	92%	-0.04	92.0					
Finsud 7% 92	200	100%	-0.04	92.0					
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Finsud 7% 95	200	100%	-0.04	92.0					
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Finsud 7% 97	200	100%	-0.04	92.0					
Finsud 7% 98	200	100%	-0.04	92.0					
Finsud 7% 99	200	100%	-0.04	92.0					
Finsud 7% 00	200	100%	-0.04	92.0					
Finsud 7% 01	200	100%	-0.04	92.0					
Finsud 7% 02	200	100%	-0.04	92.0					
Finsud 7% 03	200	100%	-0.04	92.0					
Finsud 7% 04	200	100%	-0.04	92.0					
Finsud 7% 05	200	100%	-0.04	92.0					
Finsud 7% 06	200	100%	-0.04	92.0					
Finsud 7% 07	200	100%	-0.04	92.0					
Finsud 7% 08	200	100%	-0.04	92.0					
Finsud 7% 09	200	100%	-0.04	92.0					
Finsud 7% 10	200	100%	-0.04	92.0					
Finsud 7% 11	200	100%	-0.04	92.0					
Finsud 7% 12	200	100%	-0.04	92.0					
Finsud 7% 13	200	100%	-0.04	92.0					
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Finsud 7% 24	200	100%	-0.04	92.0					
Finsud 7% 25	200	100%	-0.04	92.0					
Finsud 7% 26	200	100%	-0.04	92.0					
Finsud 7% 27	200	100%	-0.04	92.0					
Finsud 7% 28	200	100%	-0.04	92.0					
Finsud 7% 29	200	100%	-0.04	92.0					
Finsud 7% 30	200	100%	-0.04	92.0					
Finsud 7% 31	200	100%	-0.04	92.0					
Finsud 7% 32	200	100%	-0.04	92.0					
Finsud 7% 33	200	100%	-0.04	92.0					
Finsud 7% 34	200	100%	-0.04						

UK COMPANY NEWS

Parcel side gain helps Securicor pass £20m

By Heather Farnborough

PASSING THE parcel helped boost profits by 22 per cent at Securicor, the security services company which has a 50 per cent holding in Security Services, the delivery business. In the year to September 30 1987 the pre-tax figure was £20.17m, up from £16.49m the year before.

Mr Chris Shirtwell, finance director, said the parcel delivery business had been growing at around 15 per cent a year for some time. "Much of the business is coming from freight haulage, with companies anxious to cut stock-holding costs by using overnight delivery services," he said.

There was a strong improvement in the UK security, communications and parcels businesses, with profits up from £8.8m to £13.9m.

The results do not include any contribution from joint venture operations in Cellnet cellular radio, Band III private radio and the Datatrak vehicle location system.

Profits from overseas activities fell by £1m to £1.6m, mainly as a result of adverse trading performances in the Republic of Ireland and France.

Earnings per share for the group were 8.7p (7.8p), and for Security Services 9.8p (8p). The final dividend for both companies increases by 10 per cent to 0.814p for the group, and 1.507p for Services.

Comment

Repelling bandits in the streets is not where the excitement lies for the Securicor Group. Indeed, it is quite the reverse; the more violent the times, the more money Securicor loses on insurance and hold-ups. Instead, the underlying recent strength in the share price has more to do with the group's minority interests in mobile communication systems, which are expected to contribute £1m or so to profits in 1988. Yesterday's figures showed a solid increase, but with margins of little over 5 per cent failed to impress the market. The parcels business will not reach its full potential until the 1990s when European customs barriers are expected to be dismantled. The group should meet forecasts this year of £24.4m fairly easily, but with a prospective p/e of 23 times, future prospects are more than well discounted.

BREWERS ON ALERT AFTER LATEST ANTIPODEAN INCURSION

Elders takes 2% stake in S & N

By LISA WOOD

Elders IXL, Australian brewing, financial and agribusiness group headed by Mr John Elliott, which owns Courage, the UK brewer, has built up a two per cent stake, currently worth £1.4m, in Scottish & Newcastle Breweries.

Elders, which also holds a 13.1 per cent stake in Greene King, the East Anglian brewer, yesterday refused to comment on why it had built up the stake in S & N.

City analysts said they were unsure as to Elders' motives, although S & N has been regarded as a possible bid target for some time.

Any take-over move by Elders, which owns no public houses in Scotland and has limited distribution of its brands in the important Scottish public house trade, would probably run foul of the Monopolies and Mergers Commission.

In a recent report the MMC said there may well be a strong

case on public interest grounds against acquisition of regional concerns by any of the five largest national tied estate brewers. Courage was included among those five big brewers while S & N, with a smaller tied estate than the other five big brewers, was not.

A bid for S & N by Elders could open a Pandora's box with other of the major brewers choosing to test the MMC.

S & N said a routine monitoring of its share register showed buying of its shares through various routes. Close inspection revealed that Elders was the beneficial owner of shares representing approximately two per cent of S & N's shares. It is believed the stake was acquired in the late autumn.

S & N, whose trading area is strongest in Scotland, the north and Midlands, made public Elders' stake when its share price started to rise yesterday, negotiating with S & N to ser-

suggesting Mr Elliott's group could be back in the market.

S & N, which reported pretax profits of £57.3m in the half year to November 1, already has one Antipodean shareholder, Ron Brierley, who has been regarded as a friendly investor with about five per cent of the equity. Norwich Union holds a similarly sized stake.

Mr Mike Fenwick, director of corporate affairs at S & N said: "We do not know what Elders' intentions are. It could be the start of a more significant move, it could be an investment or an attempt to gain trading leverage."

Courage has no public houses in Scotland. Its Foster's brand was sold in Scotland by Grand Metropolitan, which brews the brand under licence until it sold its share of Scottish brewing business to Allied Lyons last year. Courage has recently been negotiating with S & N to ser-

vice free trade accounts in Scotland with Foster's.

Elders took a stake in Greene King last year allegedly to strengthen its hand in negotiations with the brewer of Abbot Ale. Elders wanted Greene King to distribute Foster's, a move that was resisted.

More than 20 years ago merger negotiations took place between S & N and Courage but fell through because of disputes over leadership of a combined group.

S & N, which recently acquired Matthew Brown, the Blackbourn-based brewer, after a protracted battle said: "We do not believe we would be vulnerable to Mr Elliott. We could demonstrate a reasonable pedigree." The brewer said it had no contact with Elders since the purchase was discovered.

S & N's share price closed at 241p, up 18p on the day.

BZW fund managers back Blue Circle

By MICHAEL SMITH

BLUE CIRCLE yesterday increased its stake in Birmid Qualcast, the home products company fighting a £275m takeover offer, as fund managers at Barclays de Zoete Wedd decided to back the cement company's bid.

BZW funds control about 2 per cent of Birmid's equity, although for technical reasons it can only accept Blue Circle's 380p offer for just under 1.5 per cent.

Blue Circle had no precise figures last night for the proportion of Birmid shares it either owns or controls, but it claims "at least 41 per cent." This does not include all the BZW acceptances, some of which will be received today.

Birmid is the second institution shareholder in Birmid to declare its allegiance publicly. Last week M & G, owner of 17 per cent of the equity, indicated it supported Birmid.

Mr Dick Withers Green, responsible for the BZW funds' UK equities, said he and his colleagues had agonised over the decision.

"Birmid has done well recently but we are worried about what it can do for an encore. Blue Circle's valuation seems rich enough."

BZW was also influenced by its "significant shareholding" in Blue Circle. It sees the acquisition of Birmid as an important plank in the "essential expansion" of Blue Circle's home products division.

The Prudential, owner of 6 per cent of Birmid, yesterday refused to reveal which side it was backing, although it said a decision has been made. Given the Prud's past record of supporting incumbent management with strong track records, it is thought unlikely to back Blue Circle.

See Lex

Dale Electric
Shares in Dale Electric, recently converted to redeemable preference shares, rose 7p to 101p yesterday after the company announced the appointment of Mr Tom McDonald, former chairman of Yorkshire Chemicals, as non-executive chairman.

United Newspapers adds to US trade fairs interests

By RAYMOND SNOODY

GRALLA Publications, a US subsidiary of United Newspapers of the UK, is expanding its interests in trade fairs through the purchase, for an initial \$40m (£23m), of the Thalheim Exposition Group of New York.

There is a potential additional payment of \$25m over the next five years if profit targets are met.

Thalheim organises six trade shows in New York, including the Premium Incentive Show which recently marked its 50th anniversary. Other fairs include the Variety Merchandise Show, the National Back to School Show and the American Fur Fair.

Mr Frank Rizzo, president and chief executive of Gralla, acquired by United in 1983, said yesterday: "We find trade shows a tremendous growth industry and a highly profitable area."

The Thalheim acquisition was particularly attractive because

the shows were close to Gralla's marketplace.

"We are buying proven shows in successful areas with tremendous continuity," Mr Rizzo added.

Gralla publishes 21 trade magazines in 20 different industries and already runs 14 trade shows on subjects such as travel, optical products and kitchens and bathrooms. It has gross revenues of more than \$80m a year and profits in the \$15m range. Thalheim had profits before tax of \$7.7m last year.

Lord Stevens, chairman of Gralla and Gralla Publications said yesterday: "This is a major move into the exhibition and trade show market in the US. Thalheim as a leading trade show is a welcome addition to our trade show activities which are already an integral part of the business of Gralla Publica-

Excess overseas stakes in Rolls-Royce sold

By PHILIP COGGAN

OVERSEAS SHAREHOLDERS of about 6m shares in Rolls-Royce, the privatised aerospace company, have had their stakes compulsorily sold.

The Government set a limit of 15 per cent on overseas ownership of Rolls-Royce shares; but the limit was breached last year and the company told the excess holders to dispose of their stakes.

Most overseas holders complied; the original excess was about 46m shares. But the final date set for receipt of confirmation of disposal of the shares was February 5. Those shares which had not then been sold were placed yesterday at a price of around 120p. The proceeds of the sale will be despatched to the former shareholders on February 29.

BTP in £10m expansion

By FIONA THOMPSON

BTP, chemicals group, is to buy Graesser Laboratories, chemicals and bulk pharmaceuticals manufacturer, for \$10.3m from Aspro-Nicholas, Slough-based household and medicinal products subsidiary of the US Searle Corporation.

The consideration will be satisfied by the issue of 10.3m convertible cumulative redeemable preference shares. In addition, BTP is to raise approximately £1.3m fresh capital by issuing additional convertible preference shares.

BTP was interested in Graesser's involvement in manufacturing the chemical para-hy-

droxy benzoic acid (PHBA). It is the basic material used in making a range of preservatives for the cosmetic, toiletry and pharmaceutical industries, a constituent in the chemicals made to impregnate thermo-reproductive papers of the "fix" type, and a basic chemical building block in a new type of plastic known as liquid crystal polymers.

Graesser's operating profit in the year ended June 30 1987 was \$1m on sales of \$5.3m. A little more than half of total turnover was derived from overseas.

Birmid Qualcast PLC Shareholders

BLUE CIRCLE'S FINAL OFFER[†]

**380^p
IN CASH**

BIRMID QUALCAST SHARE PRICE

357^p
(best bid price at midday on
9th February 1988)

FINAL OFFER CLOSES AT 1.00 pm ON SATURDAY 13th FEBRUARY 1988

Unless you have already accepted the offer, in which case it would be kept open for another 14 days.

Telephone Mark Breuer

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if you require any assistance in accepting the offer.

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February 1988



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UK COMPANY NEWS

TR Technology hearing halted by legal hitch

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE HIGH Court hearing of a move to unfreeze a 27 per cent stake in TR Technology Investment Trust, part of the Touche Rennant group, was aborted yesterday when the company objected to the judge who had begun hearing the matter last Friday.

At the company's request Mr Justice Harman disqualified himself from the case which was then restarted before another judge.

Mr Justice Harman said that on Friday he had disclosed that a cousin of his was associated with the management group of TR Technology and had asked whether anyone considered that personal relationship material. Nobody had considered it was.

On Monday the company had asked leave to put in evidence to support its application that he should disqualify himself "on the ground that it was reasonably apprehended that I should not do justice between the parties."

The judge said that the objection to him arose from a family dispute seven or eight years ago. His view was that there was no conceivable justification for any reasonable man to think that a family dispute would

have any bearing on a wholly separate matter.

He considered the application unreasonable, but to avoid anyone being left with an unjustified sense of grievance, the case would be transferred from him — "who, apparently, is not to be trusted" — to another judge.

He ordered that TR Technology should pay the legal costs of the other parties involved in the case that had been wasted by its application.

The judge's cousin is Mr David Leroy-Lewis, deputy chairman of Touche Rennant Holdings.

The stake, representing 116m shares beneficially owned by Jersey-based Firmendale Investments, were frozen by the court in December on an application by TR Technology.

At the time, TR Technology said it was disappointed with responses received under section 212 of the Companies Act.

Re-opening the case before Mr Justice Hoffmann, Mr Michael Crystal, QC, for Firmendale, said that the freezing order had had dramatic consequences.

The voting rights attached to the 116m shares could not be exercised at an extraordinary meeting of TR Technology which was to consider propos-

AMI gets £142.5m valuation

AMI Healthcare's offer-for-sale is easily the largest new issue to be launched since Black Monday, apart from Eurotunnel, which was something of a special case, writes Philip Coggan.

Firmendale had been deprived of a £321,923 dividend declared by TR Technology in December.

The syndicate of banks that had lent Firmendale \$160m to buy the shares regarded the freezing order as entitling it to call for repayment of the loan.

The application by Firmendale and its adviser, fund management group Berkley Group Holdings, is one of three seeking the discharge of the order, made ex parte by Mr Justice Warner on December 16 under provisions of the 1985 Companies Act relating to disclosure of the ownership of shares.

Mr Crystal complained that the order had been made until full trial of the matter or further order of the court and not for a short period only.

Firmendale, he said, had been disenfranchised by an order that should not have been made because TR Technology had not made "full and frank disclosure" to Mr Justice Warner.

The second application before the court by Reserve Assets, Volunteer Investments, Chiswick Trade, Chiswick Time, Francis Robert Mullins and Robert Bruce Hinchliffe.

The third is by James Hardie Industries, an Australian company, and James Hardie Finance.

The hearing continues today.

Philip Coggan reports on the flotation of AMI Healthcare

Health group shapes up for market



Gene Burleson, chairman (left) and Marvin Goldberg, chief executive of AMI Healthcare.

IT WOULD be hard to find a more topical new issue than AMI Healthcare, the UK private medical group being floated on the main market by its US parent.

The problems of the National Health Service, both financial and industrial, are making headlines daily; Mrs Edwina Currie, the junior Health Minister, recently urged people to consider cutting back on holidays and decorating so that they can spend their money on private health.

In the US, private health care is the norm rather than the exception and in a mature and competitive market, AMI's US parent has found growth rather than a struggle in recent years.

The 1986 results showed "big write-offs and the first quarterly loss in the group's 25-year history;

last year, the group was the subject of a \$1.9bn (£1.1m) bid from Dr Leroy Pech, Chicago-based gastroenterologist.

Although Dr Pech's bid was rebuffed, AMI has remained a potential takeover candidate.

Stock options have centred around Mr Sid Bass, an oilman from Fort Worth, who holds 11 per cent and Dr M. Lee Pearce, a physician financier who recently acquired a 5.4 per cent stake.

AMI has responded by selling assets and cutting costs, and the £70m it will raise from the spin-off is a logical extension of that programme. But the company argues that its US private acute care beds are irrelevant to growth prospects in the UK.

The underwritten issue will capitalise the group at £142.5m. A comment will appear with the prospectus when it is published tomorrow.

Figures show that 10 per cent of the UK population has some form of private health insurance, and the market is growing at 5 per cent a year as more employers offer health schemes to their workers.

AMI moved into the UK in 1970 through the acquisition of a 76 per cent interest in the Harley Street Clinic. It now runs 13 acute care hospitals, of which the Princess Grace in central London is probably the most famous; the combined group has 10 per cent of all UK private acute care beds.

The group offers specialist services in areas such as car-

diac surgery — 2,450 of its 53,000 in-patients last year were heart cases — and in vitro fertilisation, with the Park Hospital claiming one of the highest pregnancy success rates in the world.

AMI also owns and operates three psychiatric hospitals and runs an occupational health service. However, acute care is the dominant activity, accounting for 94 per cent of turnover last year.

Patients pay a basic bed occupancy charge plus extra fees dependent on the treatment received. For those 15 per cent of patients without health

insurance, the company offers a credit card, AMICARD, and fixed price packages for certain types of medical treatment.

Each hospital is run as a profit centre, subject to tight financial controls at headquarters. It generally takes two years before an acquired or constructed hospital moves into operating profit.

As recently as 1983 and 1984, the company was making a pre-tax loss because of the burden of interest payments to the parent group. But operating profits have increased steadily, from just under \$4m in 1983 to \$17m in 1987 and once the offer is complete, the group will have borrowings of just £22m.

The prospects for expansion could, of course, be altered dramatically by any government schemes to encourage patients into the private health sector. But even in current conditions, the company believes there is plenty of scope for growth. Much of the country has yet to be covered — its hospitals are largely concentrated in the south east, and with cash flow of £23m last year, AMI should easily be able to fund its building programme.

KIO buys more BP

The Kuwait Investment Office yesterday continued its purchases of British Petroleum shares, raising its stake to 19.24 per cent against 18.91 per cent.

IT'S INTERNATIONAL...

BET is one of Europe's top non-financial companies, with a market capitalisation of £1.5 billion.

Our 100,000 employees provide an integrated range of services to many of the world's biggest companies — and vital support to many of the smallest.

Our rental services range from towels and uniforms to cranes and scaffolding. And we look after cleaning, security, property maintenance, contract distribution and many other behind-the-scenes services.

IT'S SUCCESSFUL...

In the UK and many other countries, we are already a market leader in most of these services. By means of organic growth and acquisition, we aim to be world leader.

Our compound growth rates over the last 5 years are impressive: 10% on turnover, 19% on pre-tax profit, 18% on earnings per share and 18% on dividends per share.

AND IT'S HERE...

Throughout Europe our container companies IFF, Seawheel and Containerlink operate door-to-door services to and from the UK. Rediffusion provide audio-visual services. Hokatex and many of our other companies provide textile and washroom services and Bijstede and Altrex access equipment...and that is only the start of our services.

BET shares are already listed on the London, Montreal, New York and Toronto exchanges. Our commitment to growth and to providing the best for our customers, shareholders and employees will be further extended as BET have applied for listings on the Amsterdam, Paris and Frankfurt Stock Exchanges.

BET

THE INTERNATIONAL SERVICES COMPANY

Finance charges put Marler in red midway

BY FIONA THOMPSON

Marler Estates, property group which owns Queen's Park Rangers football club and the Fulham and Chelsea football grounds, yesterday reported a pre-tax loss of £206,640 for the six months to September 29, 1987, compared with a profit of £474,932 in 1986.

The company refused to comment on the figures yesterday.

The loss per share was 4.95p, against earnings per share of 9.33p last time. The interest payable more than doubled to £1.64m, compared with £776,138. The total interest payable was £2.28m, but £633,682 of this was incurred in holding properties for resale or for redevelopment and was charged directly to the cost of each property.

Delta £6m purchase

BY ANDREW HILL

Delta Group, electrical equipment and engineering company, has bought three machine tool investment companies for £6m cash.

The companies — Kenmac Controls, Kenmac Technology and Marown Engineering — are based in the Isle of Man, share common ownership and together make up the third largest Manx industrial employer.

Kenmac Controls supplies instrument needle valves, manifolds and associated components, Kenmac Technology develops new products for related market areas and Marown Engineering specialises in precision machining of stainless steel, titanium and other

hard materials for Kenmac and the aerospace industry.

Kenmac's products will complement the range of stainless steel compression fittings marketed by Wade Couplings, a Delta subsidiary. The three companies are likely to serve the nuclear, corrosive chemical and petrochemical industries.

Delta believes the acquisition — its seventh within a year — will give the group a strong entry into a specialist market sector with good growth potential. Delta will in turn bring strong marketing capabilities to the Isle of Man companies.

The three companies, located in Douglas, employ a workforce of around 130 and have annual sales approaching £4m.

Bullers buys Rentagem

BY HEATHER FARMER

THE figure Justice at the Old Bailey is one of the sculptures made by the Morris Singer Group, a wholly owned subsidiary of Rentagem, which is to be sold to Bullers, manufacturer of china and enamel products.

Bullers is paying a total consideration of up to £3.75m for Rentagem. As part of the consideration, Bullers intends to issue 2.3m ordinary shares at 43p.

The Morris Singer Foundry, the world's largest producer of prestige architectural metal-work, made pre-tax profits for the year to December 31 1986 of £226,000.

The impact on Bullers of the October crash had been minimal.

Dixons/Wigfalls

Dixons, which is making a £16m cash bid for Sheffield-based Wigfalls, has raised its voting interest in its target by a further 0.9 per cent to 37.6 per cent.

The duo propose to develop Dalkeith in the field of independent financial advice and services.

DIVIDENDS ANNOUNCED

Current payment	Date of payment	Corres. div.	Total pending for last year	Total year
Ashland Gp £ 1.1	1.77	Apr 8	1.35	2.5
Domino Printing £ 1.77	1.77	Apr 8	1.77	1.07
Securicor Gp £ 0.81	1.77	Apr 8	0.74	1.18
Security Servs £ 1.31	1.77	Apr 8	1.32	2.07

Dividends shown per share not except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. £USM stock. £Unquoted stock. £Third market.

TECHNOLOGY

Why pundits see Sun as new champ of the valley

SILICON VALLEY has a new champion. Sun Microsystems, a five-year-old maker of powerful computer workstations is following in the footsteps of Intel, the inventor of the microprocessor, and Apple Computer, the original personal computer maker, as a company that will play a pivotal role in a major new world-wide technology revolution.

Sun is "hot, hip and happening," say industry analysts. Their exuberance is perhaps influenced by the fact that Sun's powerful workstations are quickly becoming status symbols within their own ranks. The stock market analysts use Sun's workstations to develop and manipulate complex models designed to predict market moves.

Sun's followers are also excited, however, about the company's phenomenal growth rate. In June, Sun expects to end its sixth year with sales of close to \$1 bn, up from \$583m in fiscal 1987.

Behind the company's rise to

Who needs so much computer power on their desk? Sun expects to find plenty of takers in the computer-aided design and engineering world where engineers currently share access to mainframe and super computers. Computer aided software engineering, simulation, image processing and animation are all computer intensive applications that may also be transferred from larger systems to the desk top.

Ultimately, however, Sun sees its "Sparc Station" as a node on a computer network linking hundreds of workstations with mini and mainframe computers.

Old guard begins to feel the heat

Sun is the "grandfather of a new generation of avant-garde computer vendor" that is challenging the established order of the computer industry, says John McCarthy, a computer industry analyst at Forrester Research Inc of Cambridge, Massachusetts.

He predicts a major shift away from the traditional order of personal computers on the desk top; from minicomputers for the office and mainframes at corporate headquarters, towards distributed computing. What is emerging, say industry analysts, is a new model for business computing in which "clients" using powerful desktop personal computers or workstations are linked to "servers" that might be mainframe databases, optical file storage systems, minicomputers or in some cases supercomputers.

The change represents the most fundamental restructuring in the history of the computer industry," says analysts at Montgomery Securities, a leading West Coast investment banking company.

Unlike most current computer networks, the client/server systems will not rely upon a central computer to provide most of the computing power.

Instead, applications will be run on individual client machines while the servers or servers maintain secure databases and handle routine batch work such as a company's pay-

fame is the development of desk-top workstations that outperform traditional minicomputers for a fraction of the price. Sun's latest offering, introduced in the US last week, pushes back the boundaries of desk-top computer power even further.

The new Sun "Sparc station" is a desk-top supercomputer, a machine that packs the equivalent computing power of seven Digital Equipment VAX mini-computers into a unit not much bigger than the average personal computer.

It sells for \$18,800, far less than the cost of just one minicomputer.

Distributed computing will not happen overnight.

In fact it might not happen at all unless the computer industry overcomes its penchant for producing dozens of different kinds of proprietary computers

toed to choosing their own applications programs and controlling their own data files, using stand-alone personal computers, to maintain a degree of independence.

The corporate information system managers will, however, remain firmly in charge of data management and security, thus satisfying two previously opposed groups.

Nonetheless, computer vendors, led by Sun Microsystems, will challenge the "old guard" of the computer industry as large corporations increasingly adopt "client/server" computing, says McCarthy.

Companies that cling to their shared computing heritage and do not provide users with viable client/server computing tools will be left behind by the likes of Sun, Microsoft, Novell, Tandem and Oracle, he predicts. Among the losers, the Forrester researcher says, will be Wang, Prime, Honeywell Bull, Unisys and Data General.

These companies, he explains, have failed to take the first steps toward distributed computing by evolving their minicomputer products into departmental computers serving groups of personal computers on a local area network.

As client/server computing catches on, sales of "client" computers, which include personal computers and workstations, should boom. High performance personal computer sales are expected to grow at a rate of 20 to 30 per cent per year over the next five years, while sales of more powerful workstations are set on an even higher growth path of close to 40 per cent annually.

Meanwhile, the market for "server" computers is due to remain flat. The desk-top computers will relieve the mainframe and minicomputers of many of the computational tasks they currently handle, McCarthy explains.

This will give existing central computers a new lease of life and delay replacement purchases, he believes.

Standards battle before the dawn

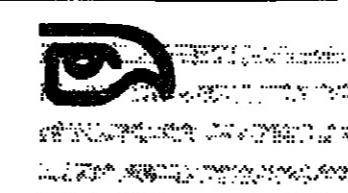
Distributed computing will not happen overnight.

In fact it might not happen at all unless the computer industry overcomes its penchant for producing dozens of different kinds of proprietary computers

from the computer industry, perhaps because AT&T chose October 18, the day of the stock market crash, to unveil its plans.

But when AT&T revealed last month that it has plans to buy a stake in Sun Microsystems, competitors woke up to the full implications of the companies' joint war on Unix.

Fearing that Sun might gain an inside track on the "new and improved" Unix and that the program might be designed to work most efficiently on Sun's own computers, other Unix licensees raised objections.



EAGLE EYE

by Louise Kohoe

Digital Equipment, which is recently endorsed Unix as an alternative to its proprietary operating system, Apollo, Hewlett-Packard, Tandem, Prime, Motorola MPX Computer and at least three other US computer companies have voiced their concerns.

Despite efforts by AT&T to calm nerves, the ad hoc industry group remains unhappy. They say it was the result of a counter effort to develop a common standard for Unix. If that happens, however, it would mean that two versions of the program are developed simultaneously, which would not solve the original problem.

Software stars already sparkle

On a more positive note, software stars Microsoft, Ashton-Tate and Sybase recently launched a jointly developed product that brings the implementation of "new wave" computing a big step closer. SQL Server is a relational database program designed to run on a network of personal computers and applications designed for one cannot be used with another.

Last year, AT&T announced

plans to develop a single version of Unix for use on all types of computers in conjunction with Sun Microsystems. At the time, there was little reaction



from the computer industry, perhaps because AT&T chose October 18, the day of the stock market crash, to unveil its plans.

But when AT&T revealed last month that it has plans to buy a stake in Sun Microsystems, competitors woke up to the full implications of the companies' joint war on Unix.

Fearing that Sun might gain an inside track on the "new and improved" Unix and that the program might be designed to work most efficiently on Sun's own computers, other Unix licensees raised objections.

• FT LAW REPORTS

No liability for loading damage

THE SINGER COMPANY (UK) LTD AND ANOTHER v TEES AND HARTLEPOOL PORT AUTHORITY
Queen's Bench Division (Commercial Court): Mr Justice Steyn: February 1 1988

THE RECEIVER OF GOODS FOR EXPORT IS EXEMPT LIABILITY FOR THEIR DAMAGE IF THE EXPORTER, THOUGH NOT IN ANY CONTRACTUAL RELATIONSHIP WITH HIM, HAS EXPRESSLY OR IMPLIEDLY AUTHORISED ITS FREIGHT FORWARDER, AS BAILEE, TO MAKE A SUB-BAILEMENT OF THE GOODS TO THE RECEIVER ON CONTRACTUAL TERMS WHICH EXEMPT HIM FROM LIABILITY IN THE RELEVANT CIRCUMSTANCES.

Mr Justice Steyn so held when dismissing a damages claim by the Singer company (UK) Ltd and Singer Do Brazil Industria E Comercio Ltda against the Tees and Hartlepool Port Authority, in respect of damaged goods. HIS LORDSHIP said that in 1981 Singer operations in the UK were being shut down. Plant and equipment were being transported to its subsidiary in Brazil.

Singer (UK) employed J.H. Bachman (UK) Ltd, international freight forwarder, to create and deliver machines to UK ports.

By agreement between Singer (UK) and Bachman, Bachman created, carried by road and delivered a machine to the Authority for loading on the Serra Dourada at Tees Dock, Middlesbrough.

The Authority took delivery and loading was performed by its employees. In loading, the crane was badly damaged. The cost of repair was £15,397. Singer sued the Authority in negligence and in law.

The Authority denied negligence and, in respect of the bailment claim, positively asserted that its employees were not negligent. It also relied on an exception clause and limitation clause in its standard conditions.

Its case was that loading was done pursuant to an agreement with Bachman, evidenced by a standard shipping note dated October 1 1981.

The note covered the machine in question. It named Singer (UK) as the exporter, Bachman as the freight forwarder and the Authority as the receiving authority.

It stated: "To the receiving authority ... for shipment ... subject to your published ... conditions (including those as to liability)."

Mr Clive Sydall has been appointed managing director of Chrysler International. Mr Joe Daly has been appointed finance director of APA GROUP, Wembley.

Two-year protector of the UK environment

Clive Cookson examines David Pounder's secondment from ICI



David Pounder: "I couldn't see what the obvious next step would be within ICI."

DAVID POUNDER has just broken 30 years of continuous service with ICI, the giant UK chemicals group, by taking up a two-year secondment to the civil service. He will run the Government's new Environmental Protection Technology scheme, spending about £2m a year to promote innovation in pollution control.

Pounder was attracted to the job as soon as he saw the Department of the Environment's advertisement in the magazine *New Scientist* last October. "Throughout my ICI career I've expected to have a new challenge every two or three years," he says, "and for the last 15 years I've sought non-standard jobs — jobs that widen my understanding of the world."

Most recently he has been finding new business opportunities for ICI in environmental protection, particularly in controlling acid rain and cleaning up beaches polluted with sewage.

"I couldn't see what the obvious next step would be within ICI," says Pounder — a lean and enthusiastic 48-year-old. But he hopes his experience of public policymaking will qualify him for an interesting management systems typically keep track of huge files of corporate data.

On personal computers, however, the database management system has become a sort of decision support tool, a way for users to check facts and organise information. When the personal computer is linked on a network with mini or mainframe computers, both types of database management systems are needed.

What the Ashton-Tate/Microsoft/Sybase team has done is to combine the best of both worlds, in this case the personal computer application dBASE, with Sybase's network-oriented program.

The SQL Server program is designed to take advantage of client/server computer systems. It splits the functions of a database management system into a "front end" component where data is manipulated by the user on his workstation or personal computer, and a "back end" which handles the storage and retrieval of data on the network server.

year is not enough to promote all "clean technology", so he and his colleagues will choose a small number of priority areas where government financial support can make a significant impact.

"I want to pilot the scheme by announcing very limited priority areas at first, so that we can do a really good job there," Pounder says. "We will be going out to stimulate innovation and not just sitting here waiting to sift through the paperwork."

When the priority areas are selected, companies will be invited to send in proposals for research and development. The Government will provide 25 per cent funding for single projects and 50 per cent funding for collaborative ventures involving commercial and academic laboratories.

Pounder is anxious not to prejudice the initial choice of priority areas. He points out that when he joined ICI as a laboratory assistant in 1958 only two forms of pollution were causing widespread concern in Britain: smoke in the air and industrial waste in rivers. Now people are worried about a long list of serious environmental problems: ozone layer, chemical and nuclear wastes, acid rain and so on.

When pressed to say what form of pollution most concerns him, Pounder mentions the old and still partially unsolved problem of smoke.

"Throughout my life I've complained about smoke in one form or another, whether it was smoke from an oxyacetylene plant in Runcorn 20 years ago, a neighbour's smoky bonfire, or someone refusing to put out a cigarette in a non-smoking train compartment."

Pounder is also a strong supporter of the Clean Britain's Beaches campaign.

"I've recently been very surprised to discover the primitive arrangements by which sewage is discharged into the sea." But he says the greatest long-term environmental threat must be change in the world's climate caused by industrial activity.

It seems clear that obvious large-scale pollution problems such as acid rain and nuclear waste will not be priorities for E.P.T., since these are already the subject of major international research programmes.

The scheme will concentrate on smaller and better defined fields where ozone layer, chemical and particularly needed.

The submission was that a bailor of goods was bound by the terms of any sub-bailment which he had expressly or impliedly authorised the bailee to enter into: the bailor could not, despite the lack of contractual relationship, disregard those terms against the sub-bailee.

The foundation of that sub-bailment was a careful *obiter dictum* of Lord Denning MR in *Morris v CW Martin [1966] 1 QB 716, 729, 730*. He concluded that the bailor was bound by the sub-bailee's conditions if he had expressly or impliedly consented to the bailee making a sub-bailment containing those conditions, but not otherwise.

No authorities on bailment were cited which cast any doubt on Lord Denning's observations. There appeared to have been no academic criticism of his view.

It was endorsed and extended in *Johnson Matthey & Constantine Terminals [1976] 2 Lloyd's Rep 215*, where Mr Justice Donaldson was satisfied that a bailor was bound by the terms on which he authorised the bailee to contract with the sub-bailee.

The shipping note contained the terms of the contract between Bachman and the Authority. It recorded that the Authority would receive the goods subject to its published regulations and conditions "including those as to liability".

The Authority submitted that Bachman acted as Singer's agent and, in particular, that it acted in concluding the contract evidenced by the shipping note.

In essence Singer had been looking for a complete package of services, leaving it to Bachman to subcontract when necessary. The shipping note recorded that Bachman would be responsible to the Authority for port charges. And it contained a warranty by Bachman to the Authority on the description of the sub-bailee accepted the goods, irrespective of whether the intermediate party was authorised to enter into a transaction on those goods.

For the purposes of the present case the correctness of Lord Denning's views as expressed in *Morris v Martin* was established. That just and sensible principle would come before another judge to consider the remaining issues.

The question was whether the Authority could rely on General Conditions.

The shipping note contained the terms of the contract between Bachman and the Authority. It recorded that the Authority would receive the goods subject to its published regulations and conditions "including those as to liability".

The note covered the machine in question. It named Singer (UK) as the exporter, Bachman as the freight forwarder and the Authority as the receiving authority.

But the Authority, as sub-bailee, asserted that there was a special rule applicable to bailments, which entitled it to rely on its conditions against Singer as bailor, despite the interposition of Bachman as bailee.

The submission was that the general test of reasonableness under section 2(2) and 3(2) of the Act.

The criteria set out in the statutory guidelines were relevant factors, although the weight to be attached to them must be judged in the light of the fact that one was dealing with a commercial as opposed to a consumer transaction.

The burden of establishing the requirement of reasonableness, judged at the time of conclusion of the contract must be borne by the Authority — section 11(5).

On the evidence it was found that the Port Authority had minimal knowledge of "booked" cargoes; had little control over the nature of the cargoes to be loaded; and was frequently confronted with the problem of loading cargoes which were badly rated or marked.

It seemed that the bargaining positions of the parties were relatively equal. Singer was not bound to use the Authority's services, but it would have been inconvenient not to do so. The conditions were approved by the Authority's board of directors, on which users of the port were well-represented. The relevant risks were insured by both parties.

The Authority was, in the daily routine of the port, confronted with practical problems which made it reasonable to stipulate for some form of exception. It did not attempt to exclude liability for negligence altogether, but merely stipulated for a reversal of the burden of proof.

The Authority had established the reasonableness of condition 24. It afforded a complete defence.

With regard to condition 26, bearing in mind that the Authority usually had minimum knowledge of the nature of the goods and no knowledge of their value, a limitation clause was in principle not unreasonable. Had the court found against the Authority, it would have applied the limitation in condition 26 in its favour.

It followed that Singer's claim failed.

On proper construction of the conditions, the Authority was entitled to rely on condition 24 or alternatively on condition 26.

The question was whether conditions 24 and 26 satisfied the statutory criterion of reasonableness under the Unfair Contract Terms Act 1977. In

By Rachel Davies
Barrister

GRANVILLE SPONSORED SECURITIES

High	Low	Company	Gross	Voids	% PE
206	205	D Ass. Brit. Ind. Ordinary	102	89	48
207	245	D Ass. Ind. C/LULS	109	100	53
42	25	Armagnac and Rhône	27	21	64
142	40	Barclay De Tolly Group (USA)	55	21</	

COMMODITIES AND AGRICULTURE

Steven Butler on the implications of the Financial Services Act for the Brent market

Oil traders braced for the onset of regulation

THE HUGE Brent market for North Sea crude oil is this week about to catch its first whiff of regulation, and no one knows yet just how strong or malodorous it will be.

The big oil companies that have dominated the market for North Sea oil have for nearly a decade enjoyed a remarkable degree of freedom - remarkable in that a \$100b-a-year trading system, which provides a key indicator of the world's free market price for the most important energy resource, has been operating as a chummy, very private fraternity.

This week, when the Securities and Investments Board issues a circular to the industry on the implications of the Financial Services Act, due to take effect on April 1, the oil trading community will have the first official indication of how their cozy world may change. But it might not be the last, because some observers believe that creeping regulation could come as the Government gains a better grasp of the complex and sometimes arcane world of oil trading.

The Brent market, named for a bittersweet oil from a field in the North Sea, was once nearly a target for the FSA, but appears rather to have been caught up in the Act's sweeping definitions of investment activity.

It could be argued, and indeed is argued by Brent market participants, that unregulated oil

trading has served both the private interests of traders and the public interest in providing an orderly market.

The market is unorganised, although contracts for forward delivery of oil have been standardised over the years, and it consists of a series of private, unreported deals among players scattered across the globe. The market is used widely for speculative and hedging purposes, with 15 to 20 contracts written for each of the 43 cargoes of oil delivered each month.

The collapse of oil prices in February 1986 caused a series of defaults in the market that wreaked temporary havoc, but the market eventually recovered and regained liquidity with the entry of the so-called Wall Street Refineries, the big New York commodity houses, and the increased involvement of the Japanese trading houses.

Given the huge risks involved in even a single contract for Brent oil, currently worth about \$100m, combined with the lack of any margin or capital requirements by the participants, the market has been amazingly trouble-free. The steep fall in oil prices in 1986 has caused oil prices to fall again, and there is a severe case of indigestion to any market, no matter how tightly regulated.

The sheer size of the huge oil companies that dominate the market, including the likes of BP, Shell, Mobil, Exxon, and Conoco, may be one reason why

the market can weather a severe storm. The unit of trade is a 600,000-barrel cargo oil, and the risks include all but specialists with deep pockets.

The several dozen or so players in the market - no one knows the precise number -

are all public companies and are used to a variety of disclosure requirements. The unit of trade is a 600,000-barrel cargo oil, and the risks include all but specialists with deep pockets.

Cargo oil trading specialists may shrink from the idea of opening their books to government regulators, but they can avoid this simply by moving

brokers in the Brent market are

approach, thus driving up the price of short-dated contracts.

The Brent market may be no worse off than other markets.

The law of inertia will most likely apply in the Brent market until something kicks it off course. The document this week from the SIB has that potential, particularly should the major oil companies conclude that it is only the thin edge of a regulatory wedge that might lead at a later date to more rules, including possible specifications on minimum capital requirements for traders.

The market received yet another jolt in January, when one trader cornered the market by buying and taking delivery on over 40 of the 43 available cargoes. It is not clear yet who precisely lost or made money on the operation, except traders who were late in catching on to what was happening.

But the mere fact that one trader with \$600m in his pocket can corner the market is disturbing. Even if Arab interests were not behind the squeeze in this case, as had been rumoured, the possibilities for manipulating the market have been proven and raise serious questions about energy security, let alone stability.

Freight rates, however, show that

if change does come, it is likely to be slow, if only

because the Government, while concerned about risks in the market, will also recognise that Brent oil traders have been remarkably successful at taking care of their own.

PARTICIPANTS IN 15-DAY BRENT OIL MARKET		
	1987*	1986*
	1985	
Oil trade specialists	29%	29%
Japanese trade houses	14%	18%
New York commodity houses	17%	19%
Oil companies	40%	34%
Total deals	2,031	1,399
	14th quarter figures. Source: Petroleum Argus	

offshore and conducting their business through a telex machine from afar, rather than in London.

If this is all that awaits oil traders, there would be little concern that their comfortable world was about to change. But other clouds are looming.

But even that doesn't happen very often, because, as a trader for one of the major oil companies puts it, "no one wants to cross a trading partner if he wants to keep trading."

The industry expects the circular from the SIB this week to be a relatively mild document, advising traders that under the terms of the FSA they must seek authorisation as registered traders with the appropriate authorities. For the big oil companies this causes little difficulty. They

are all public companies and are used to a variety of disclosure requirements. The unit of trade is a 600,000-barrel cargo oil, and the risks include all but specialists with deep pockets.

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particularly should the major oil companies conclude that it is

only the thin edge of a regulatory wedge that might lead at a later date to more rules, including

possible specifications on

minimum capital requirements for traders.

That sort of regulation could

potentially drive some traders

from the market because it

would raise the cost of doing

business, and any significant

loss of liquidity would be a

worry.

It is partially with this in

mind that First Chicago, the

Chicago-based bank, is now fin-

ancing proposals for a clearing

house for the market, on the

assumption that participants will

find formalised self-regulation

more palatable than regulation

imposed by the Government.

None of the major oil compa-

nies is believed to endorse the

proposal and some are outright

opposed.

"Big price cuts will not cut

surpluses quickly - but they

would drive many farmers into

bankruptcy," Mr Gourlay said.

"Only if recession became so

deep that the land itself was

left derelict would production

start to fall." Any policies

which led in that direction

would be fought "tooth and

nail," he said.

Mr Gourlay also called for a

"major devaluation" of the

green pound, so the artificial

rate set by EC farmers

is translated into sterling - to

make British farmers more

competitive with their EC coun-

terparts.

Farmers' leader attacks government price cuts policy

BY BRIDGET BLOOM

THE BRITISH Government's current insistence on cutting farm prices as a means of reforming the European Community's Common Agricultural Policy is likely to discriminate against British farmers and will exacerbate the recent decline in their incomes, Mr Simon Gourlay, President of the National Farmers' Union, claimed yesterday.

However, it was a reality of life in the EC that most member states liked the levy and it was "bound to play some part" in solutions now being sought to curb farm spending before it "blew the whole Community's budget apart."

While both Mr MacGregor and the NFU President were airing familiar themes, they did so in an atmosphere of goodwill and even humour far removed from the political occasion. Mr Gourlay, the then Agriculture Minister, Mr Michael Jopling was threatened with a vote of no confidence from the farmers.

Mr MacGregor reminded the farmers that support for them under the CAP had increased 28 per cent in real terms since 1979-80 and that agriculture received 17 times more aid from the public purse than industry.

He added that even though British cereal growers had succeeded in increasing exports "in the last marketing year the taxpayer met 75 per cent of the cost of those exports" through publicly financed export subsidies. The Minister's use of statistics later provoked a reply from Mr Gourlay, who declared that while every farmer and farm worker could be taxpayer met 75 per cent of the cost for a British Rail worker was £4,500 and for a British Coal worker £5,300.

Amsterdam drops gold relaunch plan

BY LAURA RAUN IN AMSTERDAM

AMSTERDAM'S MORIBUND gold futures market, which ceased trading last December, will resume business only if enough market makers can be found to place a second contract, based on 100 troy ounces of gold and priced in US dollars to attract more foreign investors.

"When it does happen," Mr Gourlay said, "it should even make some money" with some luck on pricing and volume.

Amsterdam and Cyprus recently raised the producer price to \$3.35 but it is being traded at \$3.20.

Discussing the gold futures business recently, Mr Gourlay said: "We have overcapacity where there are too many producers in the marketplace and not enough consumers."

That will have to come into equilibrium before we can really see any growth potential in gold futures," he said.

"When it does happen," Mr Gourlay said, "it should even make some money" with some luck on pricing and volume.

According to the company, this will reduce capacity by about 35m lbs a year to 60m lbs.

The open pit operations at

Kitsault have been shut down since November 1982. Open pit operations at Climax were suspended in August 1986 and underground mining suspended in March last year.

Amax is close to permanently both Kitsault and the underground operations at Climax, taking a \$335m charge against 1987 earnings to cover the cost.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound at four-month low

THOUGHTS OF another rise in UK base rates were not enough to stop the pound from slipping to a four-month low in currency markets yesterday. Sentiment was influenced by the current strike by Ford workers and repeated fears that higher wage settlements and a deteriorating balance of payments deficit would push the pound weaker later this year.

Its exchange rate index finished at 73.8, the lowest rate since the middle of October, having opened at 74.0 and compared with 74.1 on Monday. Against the dollar it slipped to DM1.7000 from DM1.6950 and Y129.15 compared with Y128.65. Elsewhere it finished at SFr1.3925 from SFr1.3855 and FFr5.7225. On Bank of England figures, the dollar's exchange rate index rose to 95.2 from 94.6.

D-MARK: Trading range against the dollar in 1987/88 is 1.5905 to 1.5740. January average 1.5647. Exchange rate index 148.8 against 145.8 six months ago.

A fixing level of DM1.7029 in Frankfurt after DM1.7036 on Monday tended to reflect the lack of any real movement in the market. The Bundesbank did not intervene at the fixing.

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu central rates	Currency movements against Ecu	% change from previous day	% change adjusted for divergence	Divergence limit: %
Belgian Franc	10,4502	7,03967	+1.74	+1.02	+15.944
Deutsch Krone	7,65212	7,03953	+0.64	+0.64	+15.504
German Mark	2,20535	2,20535	+0.13	+0.13	+15.476
Dutch Guilder	2,31943	2,31934	-0.10	-0.10	+15.402
Irish Punt	0,776411	0,776475	+1.00	+0.98	+14.684
Romanian Lira	1450.15	1331.82	+2.45	+2.16	+14.072

Changes are for Ecu, therefore positive change denotes a weak currency.

Adjustment calculated by Financial Times.

POUND SPOT- FORWARD AGAINST THE POUND

Feb.9	Day's	Close	One month	% per cent	Three months	% per cent
2 Spot						
1 month	1.7460-1.7470	1.725-1.7255	1.725-1.7255	-0.32-0.35%	1.725-1.7255	-0.32-0.35%
3 months	1.722-1.725	1.712-1.715	1.712-1.715	-0.32-0.35%	1.712-1.715	-0.32-0.35%
12 months	1.727-1.730	1.715-1.720	1.715-1.720	-0.47-1.17%	1.715-1.720	-0.47-1.17%

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Feb.9	Latest	Previous Close
8.30	74.0	74.4
10.00	74.0	74.4
11.00	74.0	74.4
12.00	74.0	74.4
1.00	74.0	74.4
2.00	74.0	74.4
3.00	74.0	74.4
4.00	74.0	74.4
5.00	74.0	74.4
6.00	74.0	74.4
7.00	74.0	74.4
8.00	74.0	74.4
9.00	74.0	74.4
10.00	74.0	74.4
11.00	74.0	74.4
12.00	74.0	74.4
1.00	74.0	74.4
2.00	74.0	74.4
3.00	74.0	74.4
4.00	74.0	74.4
5.00	74.0	74.4
6.00	74.0	74.4
7.00	74.0	74.4
8.00	74.0	74.4
9.00	74.0	74.4
10.00	74.0	74.4
11.00	74.0	74.4
12.00	74.0	74.4
1.00	74.0	74.4
2.00	74.0	74.4
3.00	74.0	74.4
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3.00	74.0	74.4
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11.00	74.0	74.4
12.00	74.0	74.4
1.00	74.0	74.4
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3.00	74.0	74.4
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5.00	74.0	74.4
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11.00	74.0	74.4
12.00	74.0	74.4
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11.00	74.0	74.4
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4.00	74.0	74.4
5.00	74.0	74.4
6.00	74.0	74.4
7.00	7	

EUROPEAN OPTIONS EXCHANGE

Series	Feb. 08		May 08		Aug. 08		Stock
	Vol	Last	Vol	Last	Vol	Last	
GOLD C	5,440	110	6	34	20	-	5,438.60
GOLD C	5,200	3	0.50	3	7	-	5,438.60
GOLD C	5,220	-	-	2,000	10	12.50	5,438.60
GOLD P	5,400	20	0.40	151	4.50	0.50	5,438.60
GOLD P	5,440	14	4.50	56	8.00	10.20	5,438.60
GOLD P	5,460	15	4.50	100	12.00	12.50	5,438.60
GOLD P	5,500	15	41	363	41	1	5,438.60
GOLD P	5,500	15	15	15	61	5	5,438.60
Mar. 08							
SILVER C	5,700	12	11	-	-	-	5,625
SILVER C	5,800	10	5	-	-	-	5,625
Feb. 08							
EDE Index C	FL 155	1	10.60	-	10	11	FL 174.20
EDE Index C	FL 170	50	7.50	15	11	15	FL 174.20
EDE Index C	FL 175	20	7.50	15	15	15	FL 174.20
EDE Index C	FL 185	20	6.50	A	44	1.50	FL 174.20
EDE Index P	FL 155	12	1.50	28	12	2.50	FL 174.20
EDE Index P	FL 170	12	1.50	28	12	2.50	FL 174.20
EDE Index P	FL 175	120	1.50	28	12	2.50	FL 174.20
EDE Index P	FL 185	120	1.50	28	12	2.50	FL 174.20
SFT C	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
Mar. 08							
SILVER C	5,700	12	11	-	-	-	5,625
SILVER C	5,800	10	5	-	-	-	5,625
Feb. 08							
EDF Index C	FL 155	1	10.60	-	10	11	FL 174.20
EDF Index C	FL 170	50	7.50	15	11	15	FL 174.20
EDF Index C	FL 175	20	7.50	15	15	15	FL 174.20
EDF Index C	FL 185	20	6.50	A	44	1.50	FL 174.20
EDF Index P	FL 155	12	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 170	12	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 175	120	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 185	120	1.50	28	12	2.50	FL 174.20
SFT C	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
Mar. 08							
SILVER C	5,700	12	11	-	-	-	5,625
SILVER C	5,800	10	5	-	-	-	5,625
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EDF Index C	FL 155	1	10.60	-	10	11	FL 174.20
EDF Index C	FL 170	50	7.50	15	11	15	FL 174.20
EDF Index C	FL 175	20	7.50	15	15	15	FL 174.20
EDF Index C	FL 185	20	6.50	A	44	1.50	FL 174.20
EDF Index P	FL 155	12	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 170	12	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 175	120	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 185	120	1.50	28	12	2.50	FL 174.20
SFT C	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
Mar. 08							
SILVER C	5,700	12	11	-	-	-	5,625
SILVER C	5,800	10	5	-	-	-	5,625
Feb. 08							
EDF Index C	FL 155	1	10.60	-	10	11	FL 174.20
EDF Index C	FL 170	50	7.50	15	11	15	FL 174.20
EDF Index C	FL 175	20	7.50	15	15	15	FL 174.20
EDF Index C	FL 185	20	6.50	A	44	1.50	FL 174.20
EDF Index P	FL 155	12	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 170	12	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 175	120	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 185	120	1.50	28	12	2.50	FL 174.20
SFT C	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
Mar. 08							
SILVER C	5,700	12	11	-	-	-	5,625
SILVER C	5,800	10	5	-	-	-	5,625
Feb. 08							
EDF Index C	FL 155	1	10.60	-	10	11	FL 174.20
EDF Index C	FL 170	50	7.50	15	11	15	FL 174.20
EDF Index C	FL 175	20	7.50	15	15	15	FL 174.20
EDF Index C	FL 185	20	6.50	A	44	1.50	FL 174.20
EDF Index P	FL 155	12	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 170	12	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 175	120	1.50	28	12	2.50	FL 174.20
EDF Index P	FL 185	120	1.50	28	12	2.50	FL 174.20
SFT C	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 195	12	1.50	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
SFT P	FL 200	42	1.70	28	12	2.50	FL 174.20
Mar. 08							
SILVER C	5,700	12	11	-	-	-	5,625
SILVER C	5,800	10	5	-	-	-	5,625
Feb. 08							
EDF Index C	FL 155	1	10.60	-	10	11	FL 174.20
EDF Index C	FL 170	50	7.50	15	11	15	FL 174.20
EDF Index C	FL 175</						

جامعة الملك عبد الله

Continued on next page

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LONDON STOCK EXCHANGE

Government bonds stage good rally and equity prices advance in thin turnover

Account Dealing Dates
 Option
 First Decisions Last Account
 Dealings Date Dealings Day
 Jan 11 Jan 21 Jan 22 Feb 1
 Feb 1 Feb 19 Feb 20 Feb 21
 Feb 8 Feb 19 Feb 20 Feb 21
 *New date dealings may take place from 8.00 am two business days earlier.

THE UK SECURITIES markets yesterday staged a not-unexpected rally from the shakeout of the previous session. There was little sign of any change of market sentiment; however, and the recovery in share prices was held in check by an abysmally low level of turnover. Bonds, however, closed firmly, with the City relieved to see prices responding again to the firm trend in New York fixed interest stocks.

Tensions over UK base rates slackened as London money rates shaded lower, but markets took a very cautious view of comments from Mr Nigel Lawson, UK Chancellor of the Exchequer, in Brussels, that there was no great pressure for UK rates to rise today. From the City's perspective, the outlook on the UK labour front remained discouraging, with the Ford stoppage apparently solidifying.

There were few optimists about the equity market. "There were very few sellers on Monday, and there were very few buyers yesterday", summarised the views of market traders. Both Gilts and equity sectors are now in defensive mode, awaiting Friday's disclosure of the trade figures from Washington and also the UK Retail Price Index, with the British Budget looming up on March 15, for good measure.

Equities opened steadily, with a softening in the pound bringing small gains in the blue chips. Encouraged by its move above FT-SE 1700, the market edged up to 1711 until the sheer lack of trading volume left prices without support. With Wall Street also lacking thrust in early dealings, UK stocks ended below their best levels.

The FT-SE 100 Index closed 12.7 up at 1707.2. Shares traded through the Seaq system totalled only 325.3m, at the lowest level of the poor trading levels of recent days.

The market indices were led forward by recoveries in such international stocks as Glaxo, Shell and Unilever. With rights issue worries receding, ICI looked in better form. Reuters, with trading figures due, rallied after several sessions of weakness which have reflected the shakeout in the world financial securities business, an important market for the group's electronic equipment.

Also underpinning the rally was the disclosure that the Kuwait Investment Office is continuing to buy BP shares. Some encouragement was also derived from the announcement by American Medical Interna-

tional of a \$142.5m sale later this week of part of AMI Healthcare, its UK subsidiary, representing the first significant new issue sale since the UK equity market crashed.

However, large areas of the market, particularly in the Beta and Gamma rated stocks saw little turnover, and analysts continue to believe that equities could be tested again if turnover remains so poor.

The recovery in Government bonds was more convincing, although traders said that there was little retail buying. Prices moved upwards through an important chart support level in early dealings.

Much of the impetus represented a squeeze on trading books as stock was bought to meet Monday's selling commitments. Some analysts, however, took a calmer view of the Ford Motor dispute, questioning whether it would set a precedent for other less profitable companies in the UK.

The market was slack, however, until late afternoon, when the early strength of the long-dated US Treasury bond took UK bonds ahead. This sent prices up to the best of the day, the long end closing a net 4% up, with the medium about 1/2 higher. The near-dated stocks, taking their lead from an easing in London money market rates, put on 4%.

With the link between the market's inflation hedge stocks moved up by 4 points. The gain brought prices close to the levels at which the sector's tapes were last activated. Treasury 2½ pc '11 traded at 105%, against the 105% at which the Bank last sold stock, while Treasury 2½ pc '24 traded at 78% against the Bank's last 78%.

With the better part of £20m of the tapes still available at the Bank, the IL sector is cautious at present of extending the strong advance of the past four days. However, buoyed by oil hovering, and a whiff of inflation persisting in Friday's Retail Price Index, is likely to bring them into the market.

BP fully-paid shares edged up to 259p with turnover of 5.4m well below Monday's 10m level. The partly-paid hardened to 76p with some 8.8m shares going through the Seaq system after the Kuwait Investment Office announced it had upped its stake from 18.81 per cent to 19.24 per cent. The KIO were thought yesterday to have carried out further purchases of the partly-paid, buying in the region of 3m to 4m shares, according to dealers.

Other oil and gas stocks made progress albeit in relatively thin trading. British Gas put on 4 to 133p on a turnover of

FINANCIAL TIMES STOCK INDICES										
	Feb. 8	Feb. 5	Feb. 4	Feb. 3	Feb. 2	Year Ago	1987/88	Since Corporation		
								High	Low	
Government Secs.	884.83	881.17	89.06	89.25	89.30	86.00	85.32	83.73	72.74	49.18
Fixed Interest	94.95	94.77	95.95	95.79	95.79	95.62	95.22	90.23	105.54	50.53
Ordinary 9	1255.9	1249.0	1237.1	1210.9	1212.2	1202.0	1202.2	1223.0	1262.2	49.4
Gold Mines	254.5	249.0	251.0	247.7	253.1	238.5	247.5	247.7	237.7	43.5
Ord. Div.Yield	4.60	4.63	4.50	4.43	4.42	3.81	(4/8/87)	(4/2/88)	12/5/83	26/1/77
Earnings Ytd % (4/8)	11.59	11.46	11.34	11.18	11.16	9.95				
P/E Ratio (excl.**)	10.54	10.48	10.77	10.93	10.95	13.68	(10/8/87)	(10/10/87)	10/1/85	10/1/85
SEAQ Bargains (Cpn)	22,654	21,792	21,784	22,715	22,715	20,523	20,523	20,523	21,717	20,518
Equity Turnover (Cpn)	-	940.65	1019.98	1167.51	961.61	1365.00	1365.00	1365.00	1365.00	1365.00
Equity Bargains	-	31,715	32,179	28,955	28,200	62,033	62,033	62,033	62,033	62,033
Shares Traded (Int'l)	-	434.9	455.0	421.1	382.1	334.1	334.1	334.1	334.1	334.1
Indices										
Feb. 5	Feb. 4	Feb. 3	Feb. 2	Feb. 1	Year Ago					
S.E. ACTIVITY										
Indices										
Feb. 5	Feb. 4	Feb. 3	Feb. 2	Feb. 1	Year Ago					

■ Opening 1353.8 1360.6 1358.5 1359.9 1360.3 1358.0 1359.0 1356.0

Day's High 1361.0 Day's low 1353.4

Basis 100 Govt. Secs 15/10/26, Fixed Int. 1/2/87, Gold Mine 12/9/85, S.E. Activity 1974 - NH-10/45.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 0898 123001

7.7m. Enterprise edged up 3 to 290p - turnover here was less than a million - while LASMO, where talk of an imminent offer from KfW refuted by the town, improved to 120p. Unilever gained 4 to 240p, well boosted by persistent takeover speculation, while Premier hardened to 68p after a recent "buy" recommendation from a leading US securities house.

Recent sales of Calor shares - thought to have represented selling by Burmah of part of its near 5 per cent stake in the company - dried up and Calor picked up to 105p. Burmah, also said to be a part per cent stake, has trading links with Elders IXL, selling the latter's brand of oil to 230p earlier this month.

With the move outweighing concern over Lufthansa's cancellation of its order for V2500 engines, Rolls-Royce rose 2 to 127p on turnover of some 21m shares.

Speculation that Antipodean predators could be stalking certain brewery groups resurfaced following the disclosure that Elders IXL had recently bought stock of Scottish & Newcastle (S & N), and was the beneficial owner of a one per cent stake. The Edinburgh-based concern has trading links with Elders IXL, selling the latter's brand of oil to 230p earlier this month.

S & N already has one Antipodean shareholder, Sir Ron Brierley holding a 5 per cent interest, while Norwich Union, the mutual insurance group, is another major holder. Ahead of the mid-morning announcement, S & N shares traded in a range between 210 and 230p, up 10p on turnover of almost 200m.

Dealers reported a disappointing slow business in the insurance sector despite the worries over storm winds in Britain - "if you were going to sell the sector on the hurricane story you would have sold first thing on Monday", a senior trader said.

With market interest riveted on Scottish & Newcastle, business in remaining brewery issues remained to minimal levels. Gains were experienced in the lower levels, while British Airways, third-quarter figure expected next Wednesday, became a better market at 153p, up 5. Dealers reported Continental demand for Pearson, which closed little altered at 69p. Reuters, a particularly weak market awaiting preliminary figures, expected today, rallied 9 to 149p. The announcement that B.A. Brownhill has acquired a 5.1 per cent stake in the company, aroused excitement in J. Williams, which moved strongly to 148p before settling with a gain of 10 on the day at 148p. Stake was also responsible for renewed activity in Beano, up 4% at 43p. In contrast, Security Group, A237p, and Securities Services, 233p, both gave 10 following the preliminary figures.

Cable and Wireless hardened to 333p on a turnover of 1.3m shares ahead of a visit by telecommunications analysts to Hong Kong at the end of the month.

Domino Printing Sciences fell 22 to 311p as the preliminary figures, expected

today, rallied 9 to 149p. The

announced that B.A. Brownhill has acquired a 5.1 per cent

stake in the company, aroused

excitement in J. Williams, which moved strongly to 148p before settling with a gain of 10 on the day at 148p. Stake was also responsible for renewed activity in Beano, up 4% at 43p. In contrast, Security Group, A237p, and Securities Services, 233p, both gave 10 following the preliminary figures.

Tottenham Hotspur featured the Leisure sector, rising 7 to 125p, a two-day gain of 14 on buying in anticipation of the interim results due at the end of February. A company spokesman was unable shed any further light on the rapid advance in the shares, but it is understood that a unit trust recently acquired a sizeable number of shares.

Motor Component or Distributor stocks with exposure to the Ford strike were none too certain in direction. Armstrong

Equipment came back 5 to 128p but Peryx rebounded to 205p and H. G. Quick rallied 5 to 220p. Lucas Industries steadied at 88p after news of three overseas acquisitions designed to strengthen the group's presence in the electronic measurement and control field, while revised small demand forced commercial vehicle manufacturer EMI 5 more to 262p.

A mixture of continental and domestic demand raised Metawell Communication 6 to 244p. Maxwell is one of several concerns reportedly interested in acquiring some of the Fairfax group publications.

Turnover in the Property sector remained low, but the leaders managed a useful rally.

Land Securities, on turnover of about 1.7m shares as

Barclays De Zoete Wedd (BZW) took a bullish view of the company's prospects. At the same time BZW remained cautious of Redland's move into the plasterboard market and the latter's shares, after improving to 407p, eased back to close a shade cheaper on balance at 402p. Ashstead attracted support following the excellent interim figures to close 15 higher at 445p.

ICI staged a modest rally to close 4 higher at 151. In the Chemicals sector, Laporte rose 8 to 390p after the news of US acquisition by the company, a spin-off from Glaxo.

Old-timer favours Maxwel- lerson A arrived with a gain of 18 to 151p, and Stock Estates picked up 5, up 24p.

Tootal enjoyed increased activity and a firmer trend to close 34% up to 113p following a "buy" recommendation from Kleinwort, Grieveson, the investment house. The textile team of Christopher, Marsay and Peter Hyde are confident that the group's wide geographical spread of activity and resilience will make it less prone to any economic downturn than previously.

RAT International, which is prepared to discuss "all options" of its bid for Farmers group, the California-based insurance group, recovered 6 to 423p.

Bothmans International also regained ground, ending 7 higher at 397p.

Traded option activity tailed off, the total number of contracts falling to 27,399. Calls came out at 15,860 and puts totalled 11,539. Options were relatively active at 2,507, 1,305 of which were in the June 140's. The FTSE contract attracted 1,037 calls and 1,588 puts.

Equipment came back 5 to 128p but Peryx rebounded to 205p and H. G. Quick rallied 5 to 220p. Lucas Industries steadied at 88p after news of three overseas acquisitions designed to strengthen the group's presence in the electronic measurement and control field, while revised small demand forced commercial vehicle manufacturer EMI 5 more to 262p.

A mixture of continental and domestic demand raised Metawell Communication 6 to 244p. Maxwell is one of several concerns reportedly interested in acquiring some of the Fairfax group publications.

Turnover in the Property sector remained low, but the leaders managed a useful rally.

Land Securities, on turnover of about 1.7m shares as

Barclays De Zoete Wedd (BZW) took a bullish view of the company's prospects. At the same time BZW remained cautious of Redland's move into the plasterboard market and the latter's shares, after improving to 407p, eased back to close a shade cheaper on balance at 402p. Ashstead attracted support following the excellent interim figures to close 15 higher at 445p.

ICI staged a modest rally to close 4 higher at 151. In the Chemicals sector, Laporte rose 8 to 390p after the news of US acquisition by the company, a spin-off from Glaxo.

Old-timer favours Maxwel- lerson A arrived with a gain of 18 to 151p, and Stock Estates picked up 5, up 24p.

Tootal enjoyed increased activity and a firmer trend to close 34% up to 113p following a "buy" recommendation from Kleinwort, Grieveson, the investment house. The textile team of Christopher, Marsay and Peter Hyde are confident that the group's wide geographical spread of activity and resilience will make it less prone to any economic downturn than previously.

RAT International, which is prepared to discuss "all options" of its bid for Farmers group, the California-based insurance group, recovered 6 to 423p.

Bothmans International also regained ground, ending 7 higher at 397p.

Traded option activity tailed off, the total number of contracts falling to 27

WORLD STOCK MARKETS

AUSTRALIA		FRANCE		GERMANY (continued)		NETHERLANDS (continued)		SWEDEN (continued)			
February 9	DM 100	Fr. + or -	Fr. + or -	DM 100	Fr. + or -	DM 100	Fr. + or -	Kroner + or -	Kroner + or -		
Dominion	1,900		Europe 1,550.75	1,520	+0.5	Hoechst	124.40	-0.1	Stora Enso	140	-1
Eastman	2,200	-1.0	Elf-Atof	1,500	-0.5	Henschel	145.50	+0.5	Skan Gas	92	-1
Edwards	1,750	-1.0	Elf-Atof	1,500	-0.5	Siemens	231	-1	Skf	231	-1
Electrolux	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	240	-1	Skf	240	-1
Ford Motor	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	242	-1	Skf	242	-1
General Mills	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	244	-1	Skf	244	-1
Globe & Mail	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	245	-1	Skf	245	-1
Heinkel	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	247	-1	Skf	247	-1
Hilti	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	248	-1	Skf	248	-1
Hoffmann	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	249	-1	Skf	249	-1
Indesit	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	250	-1	Skf	250	-1
Interflora	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	251	-1	Skf	251	-1
Iris	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	252	-1	Skf	252	-1
Krauss-Maffei	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	253	-1	Skf	253	-1
Leybold	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	254	-1	Skf	254	-1
Mitsubishi	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	255	-1	Skf	255	-1
Nestle	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	256	-1	Skf	256	-1
Philips	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	257	-1	Skf	257	-1
Pirelli	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	258	-1	Skf	258	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	259	-1	Skf	259	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	260	-1	Skf	260	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	261	-1	Skf	261	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	262	-1	Skf	262	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	263	-1	Skf	263	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	264	-1	Skf	264	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	265	-1	Skf	265	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	266	-1	Skf	266	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	267	-1	Skf	267	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	268	-1	Skf	268	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	269	-1	Skf	269	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	270	-1	Skf	270	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	271	-1	Skf	271	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	272	-1	Skf	272	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	273	-1	Skf	273	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	274	-1	Skf	274	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	275	-1	Skf	275	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	276	-1	Skf	276	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	277	-1	Skf	277	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	278	-1	Skf	278	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	279	-1	Skf	279	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	280	-1	Skf	280	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	281	-1	Skf	281	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	282	-1	Skf	282	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	283	-1	Skf	283	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	284	-1	Skf	284	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	285	-1	Skf	285	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	286	-1	Skf	286	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	287	-1	Skf	287	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	288	-1	Skf	288	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	289	-1	Skf	289	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	290	-1	Skf	290	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	291	-1	Skf	291	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	292	-1	Skf	292	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	293	-1	Skf	293	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	294	-1	Skf	294	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	295	-1	Skf	295	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	296	-1	Skf	296	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	297	-1	Skf	297	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	298	-1	Skf	298	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	299	-1	Skf	299	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	300	-1	Skf	300	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	301	-1	Skf	301	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	302	-1	Skf	302	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	303	-1	Skf	303	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	304	-1	Skf	304	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	305	-1	Skf	305	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	306	-1	Skf	306	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	307	-1	Skf	307	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	308	-1	Skf	308	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	309	-1	Skf	309	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	310	-1	Skf	310	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	311	-1	Skf	311	-1
Siemens	1,100	-1.0	Elf-Atof	1,500	-0.5	Siemens	312	-1	Skf</td		

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

NYSE COMPOSITE CLOSING PRICES

12 Month High	Low	Stock	Div.	Yld.	P %	S %	E %	10s	High	Low	Stock	Div.	Yld.	P %	S %	E %	10s	High	Low	Stock	Div.	Yld.	P %	S %	E %	10s	High	Low	Stock	Div.	Yld.	P %	S %	E %	10s	High	Low							
Continued from Page 42																																												
251	141	Pentair	20	33.26	1815.95	852	857	+1	17	201	195	Schoo	12	1.0	52	32	49	48	49	32	324	324	Sequoia	12	1.0	52	32	49	48	49	32	324	324	Siemens	12	1.0	52	32	49	48	49	32	324	324
252	142	PepsiCo	62	0.41	767.18	177	184	+1	18	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
253	143	PepsiCo	63	0.41	767.18	177	184	+1	19	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
254	144	Perf	12	0.0	767.18	177	184	+1	20	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
255	145	Perf	12	0.0	767.18	177	184	+1	21	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
256	146	Perf	12	0.0	767.18	177	184	+1	22	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
257	147	Perf	12	0.0	767.18	177	184	+1	23	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
258	148	Perf	12	0.0	767.18	177	184	+1	24	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
259	149	Perf	12	0.0	767.18	177	184	+1	25	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
260	150	Perf	12	0.0	767.18	177	184	+1	26	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
261	151	Perf	12	0.0	767.18	177	184	+1	27	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
262	152	Perf	12	0.0	767.18	177	184	+1	28	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
263	153	Perf	12	0.0	767.18	177	184	+1	29	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
264	154	Perf	12	0.0	767.18	177	184	+1	30	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
265	155	Perf	12	0.0	767.18	177	184	+1	31	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
266	156	Perf	12	0.0	767.18	177	184	+1	32	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
267	157	Perf	12	0.0	767.18	177	184	+1	33	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
268	158	Perf	12	0.0	767.18	177	184	+1	34	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
269	159	Perf	12	0.0	767.18	177	184	+1	35	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49	48	49	32	324	324
270	160	Perf	12	0.0	767.18	177	184	+1	36	201	195	Perf	12	0.0	52	32	49	48	49	32	324	324	Perf	12	0.0	52	32	49</																

AMERICA

Dow puts on late spurt to break run of losses

Wall Street

AFTER FALLING for four successive sessions, the equity market yesterday put on a late spurt to break the run of losses, writes Janet Bush in New York.

The Dow Jones Industrial Average had traded around Monday's closing levels for most of yesterday until a sudden rally in about the last five minutes of trading which seemed to have been almost entirely due to programmed buy orders. The Dow closed 14.74 points higher at 1,914.46.

Volume totalled over 162m shares, a fairly moderate total which was again inflated by activity in stocks due to go ex dividend within the next few days. Interest in trading in the broader market remains at a very low ebb.

Stocks in focus for dividend yields included Avon Products, Conoco, Edision and Panhandle Eastern, an operator of natural gas lines. Avon closed 3% lower at \$234. Consolidated Edison gained 3% to \$45.45 and Panhandle lost 3% to \$25.45.

The stock market has now shown no trend for weeks and has settled into desultory trading in a very narrow range. Yesterday's sudden rally came out of the blue and, if other similar late rallies triggered by programmed trading provide a precedent, will likely not prove significant.

Low volume and a sense of uncertainty is likely to continue for most of this week as dealers wait for news from the two-day meeting of the US Federal Reserve's Federal Open Market Committee which finishes today and for December's US trade figures on Friday.

The dollar traded in a narrow range as dealers waited for the trade figures and fluctuations in the bond market were similarly modest. The Treasury's benchmark 8.875 per cent issue, due 2017, closed 2% higher to yield 8.33 per cent.

The bounce in bonds came in a reaction to profit-taking in the market, last week's Treasury auctions and indicated a positive tone in the market.

The outlook for interest rates is the other key issue as the

FOMC meets. Many participants in the bond market have become convinced that the Fed must ease monetary policy in response to recent figures indicating a slow-down in the economy. However, there are still enough sceptical voices to ensure there is an element of caution in speculation of lower interest rates.

The economic picture is still mixed. While there has not been a deceleration in consumer demand, industry continues to show strength in response to the lower dollar. As long as there is doubt, the Fed is likely to be cautious.

In the equity market, Santa Fe Southern Pacific slipped 3% to \$44.75 and Henley Group, which announced it had increased its stake in Santa Fe to 15.7 per cent, rose 3% to \$24.45.

General Motors, which yesterday reported fourth quarter net income of \$2.36 per share compared with 97 cents a year earlier, added 3.5% to \$63.4. Ford Motor gained 3% to \$41.5 despite the nationwide strike action at its plants in Britain. The strength of auto issues was a feature of yesterday's market as well as the stronger late rally in the Dow.

Insurance stocks were under pressure on reports that First Boston had lowered its investment ratings on three issues: Travelers which dropped 3% to \$37.4, Continental Corp which fell 3% to \$40.4 and Cigna which lost 3% to \$48.

Among blue chips, IBM recovered from a 3% loss at midsession to close 3% up at \$108.4, Eastman Kodak added 3% to \$41.4 and General Electric closed 3% lower at \$234. Consolidated Edison gained 3% to \$45.45 and Panhandle lost 3% to \$25.45.

The stock market has now shown no trend for weeks and has settled into desultory trading in a very narrow range. Yesterday's sudden rally came out of the blue and, if other similar late rallies triggered by programmed trading provide a precedent, will likely not prove significant.

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SECTION IV FINANCIAL TIMES SURVEY



Demand for four-wheel drive vehicles is increasing almost throughout the world, with growth led by cars intended for use on the highway.

Fierce competition is already bringing down costs in the cars sector, as John Griffiths reports.

Race to sell new models

THERE IS no sign of the trend slowing down. If anything, our forecast could even prove conservative."

The comment, from Mr John May of vehicle market analysts Automotive Industry Data, sums up the continuing rapid growth of four-wheel drive vehicle sales in Western Europe, led by passenger cars intended for highway use only.

Nine years ago, four-wheel drive sales in the region totalled 65,000, almost all of them vehicles of the utility type for off-road use typified by the Land Rover.

While statistics have yet to become available for all of 1987, Mr May is confident that sales will exceed the 340,000 vehicles sold in 1986, about half of which were passenger cars in that year.

Firm pointers to this being the case are provided by trends in four of Western Europe's main markets. In the first nine months of last year, 4WD registrations in France rose by almost 20.3 per cent, compared with the same period a year previously, to 25,818 units in the UK there was a 12.6 per cent increase in the first 10 months to 41,456; in Italy a near-doubling in the first half to 31,100, and in West Germany a 10 per cent rise in the first nine months to 72,745.

These figures continue to support AID's forecast, first made over two years ago, that by 1991 Western European 4WD sales will reach almost 300,000 units, of which about 60 per cent will be passenger cars.

The proportion of total 4WD sales taken by car types continues to increase, and is now moving towards the 45 per cent level, compared with 41.2 per cent in 1986 and 40.5 per cent the year previously.

This trend is being encouraged by a number of factors. One is that manufacturers are falling over themselves to become well represented in this sector of the market. Thus there has been a proliferation of new models in the past 12 months offering the 4WD option, and there are many more in the pipeline.

The Peugeot group is expected to offer 4WD versions of its new 405 saloon later this year, while Opel, Lancia, Fiat, Ford and other volume producers are travelling rapidly down the same route.

These include even relatively low-cost models such as the Nissan Sunny and emblematic other Japanese cars like Toyota's Corolla and Honda's Accord.

Among European producers, Audi/Volkswagen has long been present in the 4WD car market; its pioneering Quattro of the early 1980s was the forerunner of a complete range of Audi 4WD models. Otherwise,



Four-wheel Drive

Europe has been relatively slow to respond - but is now fighting back hard.

Among the European 4WD newcomers are the Renault Espace Quadra, a version of the French producer's "people carrier" manufactured jointly with aerospace giant Matra, launched only last month.

Shortly, Renault is also expected to announce a permanent 4WD system for its 21 estate car, followed by versions of the 21 saloons.

The Peugeot group is expected to offer 4WD versions of its new 405 saloon later this year, while Opel, Lancia, Fiat, Ford and other volume producers are travelling rapidly down the same route.

Another factor is that costs of 4WD systems are starting to come down as economies of scale in production begin to take effect. Precise comparisons of the on-cost to the consumer remain difficult, because of a tendency to link 4WD with particularly high specifications for the rest of the vehicle compared to two-wheel drive counterparts.

However, the approximately

20-25 per cent premium still commanded is expected to continue to fall from levels of about 30 per cent a year ago to around 10 per cent by the early 1990s.

To some extent, however, the precise premium will be governed by the complexity of each individual system. For example, the application of traction control to 4WD systems on more sophisticated models could be expected to remain an expensive feature for the foreseeable future.

Electronically-based, the working of traction control can best be compared to anti-slip braking in reverse in that it prevents the wheels losing grip and spinning under fierce acceleration.

There is also no sign, so far at least, of would-be buyers being put off by the complexities of all-wheel drive in terms of their potential operating costs.

This is an area of potentially major concern. All 4WD systems are complex and could be expensive to repair. However, their durability and reliability record so far appears to be good.

The situation with utility and sports all-wheel drive vehicles - those not based on cars - is slightly different.

Here growth rates are much less pronounced, with the exception of some individual models which have become cult vehicles, like the Suzuki SJ 410, the small jeep-type vehicle now built at the Land Rover Santana plant in Spain as well as imported from Japan.

In some ways, this should not be too surprising, since the sector has had a far longer history than that of 4WD cars indeed, the UK-produced Land Rover, an off-road "work horse" to much of the world, this year celebrates its 40th birthday - though in vastly different form.

The Land Rover is pre-dated by the true Jeep, now produced by American Motors Corporation, the name of which - much to the company's irritation - has tended to become a general term for a host of mainly Japanese imitators.

For both American Motors and Land Rover, the UK State-owned manufacturing concern, these are months in which the great changes sweeping

through the industry stand to be keenly felt.

For financially-troubled American Motors, last autumn was a watershed. It was then that its shareholders approved buy-out by Chrysler Corporation, the US' third-largest vehicle maker, for some \$1.6bn.

It was the biggest merger in US motor industry history and entailed, also, the withdrawal of Renault - which had a 46 per cent stake - from carmaking in North America.

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What becomes its Jeep Eagle division will now concentrate on building on American Motors' already strong presence in all-wheel drive markets. Chrysler envisages Jeep sales of at least 225,000 units a year.

European markets are certain to feel the effects of the takeover, because the weakening of the dollar has made Europe an exceptionally attractive region for a US export drive at a time

when the strength of the yen is causing mounting difficulties for Japanese 4WD producers.

This year stands to be a watershed, also, for Land Rover because options are shortly to be set out about its potential future ownership. Mr Graham Day, chairman of the parent Rover Group, has said that in the first half of this year he will deliver to Lord Young, the UK's Trade and Industry Secretary, his view of the various options open to the Government on the privatisation of both Land Rover and the Austin Rover car group.

Mr Day so far has given no indication of his thinking as to whether - at one end of the spectrum - a flotation is possible, or whether a sale to a merger with another vehicles group is possible at the other.

Land Rover, as a company, is still making modest profits. This year it is also benefiting from the launch, last March, of its luxury Range Rover 4WD vehicle in the US, where it is on course to meet its target of 3,000 sales in the first year.

However, the exceptionally competitive nature of the util-

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Picture: the Renault Espace Quadra, latest version of the Matra-built "people carrier."

ity market in the 4WD sector is exemplified by the fate of the Land Rover vehicle itself. For the first time ever, production of the Land Rover was overtaken last year by the Range Rover, and sales worldwide slipped to just under 20,000 - not much more than a third of the peak achieved more than a decade ago.

The problem is not so much with the Land Rover itself, as with the way in which the market has been fragmented by a plethora of Japanese products.

These range from the Nissan Patrol, produced at Nissan's 80 per cent owned Nissan Motor Iberica subsidiary in Spain (and thus free of controls on Japanese imports), down through a progressively smaller range of vehicles like Datsun's Four-Trak or the diminutive Suzuki SJ 410 which, like the Patrol, is classified as being of European origin and thus also not subject to import restraints.

There is nothing on the horizon to indicate that conditions will become any easier for Land Rover or any other producer in the sector, including companies such as Steyr-Daimler-Puch of Austria, which makes the Mercedes G-wagen, for the pressure from Japanese manufacturers continues to be relentless.

At the end of last year, for example, Nissan introduced an all-new version of the Patrol in Japan, where it is called the Safari.

Meanwhile Isuzu, in which General Motors has a 40 per cent stake, has just launched heavily-revised models of its Trooper range.

For Japanese producers no less than their US domestic competitors, it is the North American market which remains the major battleground. It is not hard to see why. Total demand in the US crossed the 1m units a year threshold at the end of the 1970s and has stayed there ever since.

First triggered by an extraordinary upsurge in demand for recreational 4WD machines, there is no sign of the demand diminishing. In contrast, despite the severe weather experienced in the northern US, sales of passenger cars using 4WD are still in their relative infancy, at little over 10 per cent of the total.

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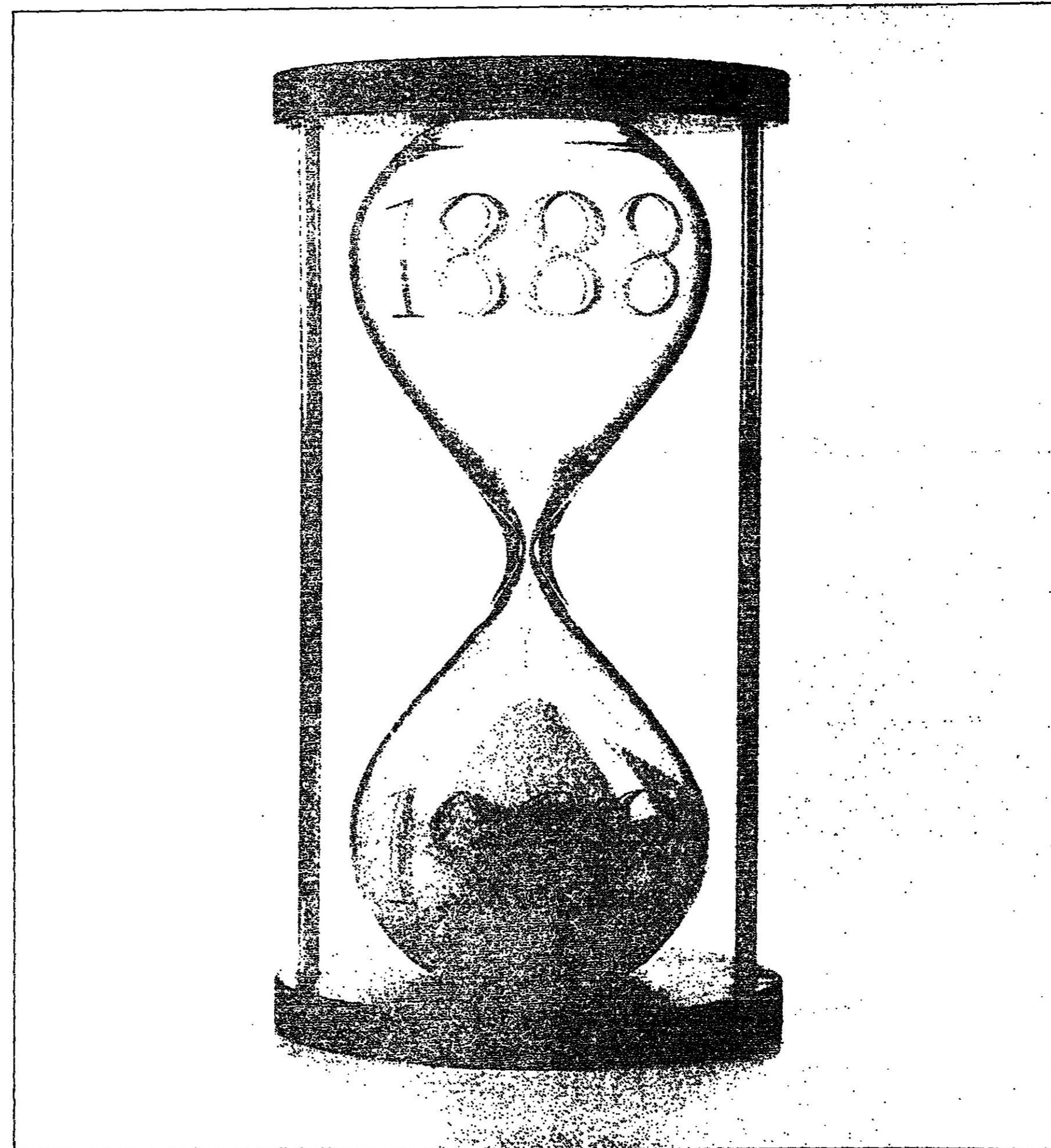
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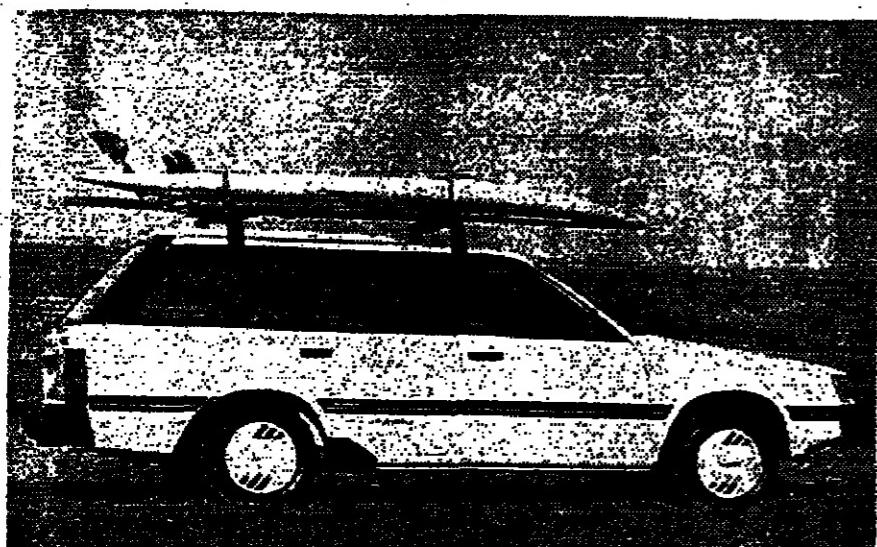
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Monday, 15th February 1988



FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FOUR-WHEEL DRIVE 3



Ian Robertson on the rising sales of all-wheel drive cars

High demand in Europe

ACROSS EUROPE, sales of four-wheel drive passenger vehicles rose in 1986 to account for a 3 per cent market share. Of this figure 1.7 per cent consisted of off-road models with the balance - just over 150,000 units - comprising all-drive saloon cars.

Although a minority sector, sales of car-based four-wheel drive models have been the focus of rapid growth recently. Since Audi's Quattro first took the stage nine years ago, sales in the sector have multiplied from under 20,000 units in 1980 to levels approaching a quarter of a million in 1987, with forecasts of more than half a million sales by 1990.

Across Europe, the demand for 4WD saloons remains consistently high. In Switzerland, the sector accounted for 14 per cent of half-year sales in 1987 (23,000 units) - up 26 per cent over the previous year.

This picture of booming demand is headed by Europe's major performance market, West Germany, where the sector exceeded 70,000 sales by September. Sales for the year are forecast at 100,000 units as additional all-drive models become available over the peak closing months of the year.

In the UK, estimates indicate sector sales approaching 50,000 units in 1987 compared with 60,000 in Italy, where four-wheel drive sales have almost doubled. From France there are reports of a 20 per

cent increase to 33,000 units for the year.

There are several reasons for this accelerated growth. The first is the emergence of lower-cost mechanical systems such as the viscous coupling arrangement employed by VW's Syncro. It is compact and elegantly simple.

Where Audi's permanent 4WD Quattro systems can add between £3,500 - £4,000 to the price of completed vehicles, the on-cost for the Syncro's layout is under £1,500.

This has brought 4WD rapidly down-range and encouraged the emergence of a new market whose buyers face the intermittent threat of driving in low-friction conditions such as mud, ice or packed snow.

Its customers want all the comforts of a standard saloon and the additional price which they are prepared to pay for 4WD is strictly limited.

This is in stark contrast to the high-performance 4WD saloon sector where purchasers' priorities centre on the efficient transfer of substantial engine power across the road wheels. Here budgets are considerably more elastic.

To cater for these two sectors, European manufacturers have responded with a proliferation of new models swelling a sector previously dominated by Japan.

Ten per cent of Audi's output is currently 4WD with the third generation of this option available.

able across the range. Following the adaption of mid-range Golf and Jetta models, VW is preparing to apply the same formula to performance versions of Golf.

Price considerations - and competition from Japan - exclude Polo. Fiat's Sierra XR 4x4 currently heads Europe's all-drive saloon sector and the system has also been earmarked for future performance variants of Escort and Fiesta.

GM's forthcoming Cavalier replacement will include a 4WD option on a 140mph version scheduled for 1989. It will also appear later in the year on the new Manta Coupe.

Fiat has scooped the budget end of the market with its 4WD Panda. Other models from the group include Y10, Delta, Prisma and Alfa Romeo's 33 estate, which offers part-time manual selection. A 4WD option for top 164 models is reported to be "at least two years away."

Fiat's initial replacements for the Ritmo/Strada are to be followed up by a 2 litre 16-valve version which will offer permanent 4WD.

Pagani is also preparing to add two all-drive variants to its new 405 range. Due in 1989, these will include a low-cost model as well as a high-performance M16 version.

In the sports sector, Jaguar recently signalled its 4WD intentions by patenting a special variable-torque system. The XJ40 is expected to be

equipped with the system by 1990 and it is also to be fitted to the future F-series model.

BMW, as well as fitting a viscous coupling arrangement on its 325i saloon and touring variants, will offer an all-drive version on its 3 series replacement.

The Munich company is also to break new barriers of technology with its new 6-series models, to appear in 1989. These will feature full-time 4WD linked, for the first time, directly to the vehicle's engine management system.

The advent of electronics is expected to herald the next major shift in the provision of traction control moving it further down across Europe's volume markets in the 1990s. It is expected to move ahead in tandem with the provision of cheaper anti-lock brake (ABS) systems.

The same electronics and systems may be employed with the provision of a road-wheel sensor linked to the engine.

At the forefront of this development is Bosch's ASR system

which has two primary features. It offers stability control by sensing wheel slip using available ABS electronics. The system then intervenes to limit engine output and the amount of torque fed through to the road wheels.

In this case the throttles are actuated electronically and override any pressure on the accelerator pedal by the driver.

ASR also offers brake intervention. If a driver shuts off acceleration suddenly on a bend, this may spin the rear wheels. Sensors detect this and operate in the opposite mode to neutralise engine braking.

The ASR system has already made its first appearance on top Mercedes models and on the catalyst version of BMW's 750i. It will be applied to non-catalyst versions in the middle of

1988 and a system is also under preparation for the 730 and 735 models.

Volvo has produced demonstration vehicles with traction control and there are reports of a replacement for Saab's 900 which will offer part-time 4WD and advanced traction control in mid-1989. So far the system is available only for rear-wheel drive cars but it has several advantages for the "marginal"

4WD customer.

It is considerably cheaper, consisting basically of a "black box" addition to existing ABS hardware. Where ABS might add \$800 to the price of a vehicle, the additional on-cost for traction control would be around \$200. Where a mechanical 4WD system takes up considerable valuable space, traction control requires only bolt-on electronics.

There are significant savings in weight - particularly important in the US with its weight defined taxation limits - and the heavier the car the greater the emissions problem.

It is forecast that by the mid-1990s 35 per cent of cars made in Europe will have ABS. Some producers were fitting ABS to 50 per cent of their output in 1987. Traction control could soon enjoy similar growth.

Profile: FF Developments

Long road to success



The FFD board: from left: Robin Price, engineering director; Tony Rolt, chairman; John Braithwaite, managing director; Stuart Rolt, executive vice-chairman

THE ORIGINS of the technology which lies behind the current four-wheel drive boom can be traced back to the motor racing circuits of pre-Second World War Britain.

It was on the race tracks that a young racing driver, Tony Rolt, in company with his brother Freddie Dixon, first began to explore the 4WD concepts that would lead - nearly 40 years later - to the formation of FF Developments.

And it is the work of FF Developments, based near Coventry with a staff of fewer than 60, which has been behind the emergence of 4WD versions of Ford's Sierra and Scorpio; the BMW 3-Series, and Volkswagon's Golf Syncro hatchback, among others.

The same applies in the exceptionally stressful world of motor rallying, where 4WD systems have had to cope with transmitting 500 brake horsepower or more over rough, transmission-jarring surfaces. The world championship-winning Lancia Delta S4 and Peugeot 205 T16 rally cars were users of FFD technology, as were Ford's RS 200 and MG's Metro 6R4.

To the list can be added at least three Japanese vehicle makers, Toyota, Mazda and Mitsubishi; plus General Motors, Chrysler, Fiat, Renault and even Land Rover.

Only last month, in a move likely to transform the nature of FFD's operations, a "substantial" minority stake was taken by the US components maker Acutar, a \$5bn a year turnover associate company of Chrysler headed up by Chrysler chief executive (and former Ford of Europe chairman) Mr Robert Lutz.

Under the agreement, FFD

design and engineering services into which it has diversified from its early 4WD roots.

The rapid growth now being enjoyed by FFD is a long way from the decision of tycoon magnate Mr Harry Ferguson to back Tony Rolt's and Freddie Dixon's ideas in the immediate post-war period. In 1950 he set up Harry Ferguson Research to put 4WD development on a proper footing.

However, Dixon left the company shortly afterwards, and through the 1950s and much of the 1960s 4WD for road-going cars attracted little interest. An exception was the Jensen Interceptor FF, a luxury sports car using a Ferguson-developed 4WD system. But the production life of the car was fairly brief.

In 1971, Harry Ferguson Research wound down 4WD activities and Rolt left accompanied by several other engineers, to form FF Developments. The parting was amicable, and FFD was given a licence to develop and exploit any Ferguson patents.

These included the viscous coupling at the heart of FFD's current drive systems, and which Rolt's team had only just perfected having been given the idea for it by a child's toy.

The coupling, with its ability to control the speed between two rotating shafts in a progressive manner, without sudden stresses, attracted growing interest throughout the 1970s and now, FF Developments incorporating it have become virtually an industry standard.

Under operating conditions, the unit automatically ensures that optimum power is distributed to whichever axles, or even individual wheels, are offering most grip.

John Griffiths

As demand has grown, so have the resources of FFD to provide wider engineering services. Activities now take in prototype development, transmissions, suspensions, axles, brakes, emissions control and chassis work.

Last year, Mr Stuart Rolt, executive vice-chairman of FFD and son of its founder, set the scene for last month's shareholding move from Acutar by expanding the company's activities into North America by setting up a subsidiary in Detroit. This was to shorten the communication lines of engineering work already being undertaken for US companies.

The company recently moved into a new 30,000 sq ft plant at Coventry, double the size of the previous facilities.

Both Stuart Rolt and Acutar's vice-president for engineered products, Mr David Hunter, refused to elaborate on the size of the shareholding being taken in FFD or its value at the signing ceremony last month.

Negotiations had been going on since last summer, the eventual agreement being "certainly the most significant step the company has taken since its founding," according to Mr Rolt. However, he insisted that FFD would retain its autonomy as a British company with majority British ownership.

Acutar itself has 28,000 employees and 29 plants, produces a wide range of automotive components for many companies other than Chrysler.

With its position already well-entrenched in Europe, and the new US link, FFD is now looking hard at setting up shop in the toughest market of all - Japan.

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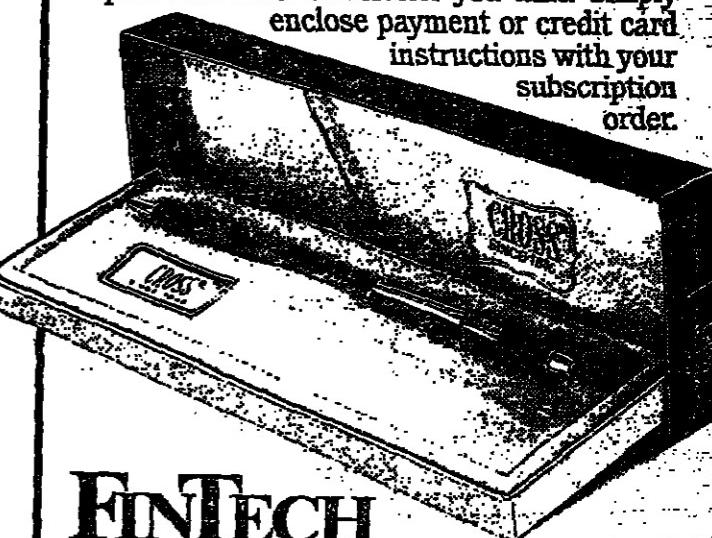
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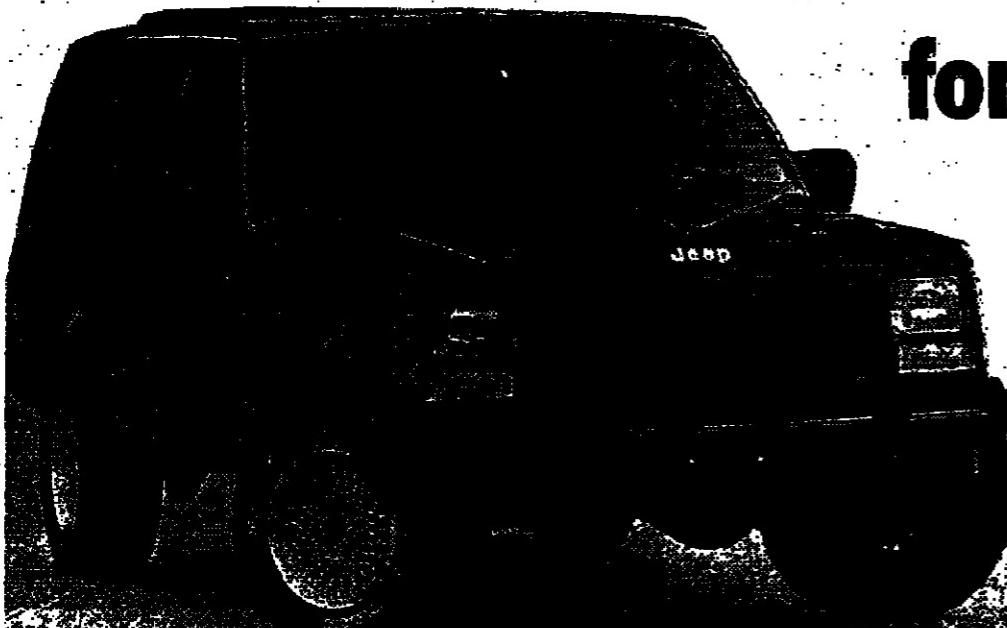
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JULY 1988

FOUR-WHEEL DRIVE 5

US manufacturers are having to come to grips with new sales patterns, says Dan McCosh

Market growing in light trucks sold for personal use

FOUR-WHEEL DRIVE light trucks were the strongest sector of an overall soft US vehicle market in 1987, the latest evidence that former passenger car owners in the US increasingly are abandoning traditional transport for vehicles originally designed strictly for commercial use.

Marketing experts call the phenomenon the "crossover" market, meaning former car owners who are buying either vans, light utility vehicles or small trucks rather than a sedan or station wagon that would have been the normal choice.

It is a trend that has boosted sales of light trucks to a record 4.7m units in 1987, about one in three vehicles sold.

Less noticeable is that nearly a third of the light trucks fea-

tured four-wheel drive; 1.4m, up from just 1.1m in the category in 1986. Ten years ago, four-wheel drive vehicles were limited to specific commercial applications such as surveying, roadbuilding and snowploughing, plus military use, but today the biggest growth in new buyers may be young women.

"Women seem to like the short wheelbase of four-wheel drive utility vehicles - it's easier to park," says John D. Rock, general manager of GM's GMC Truck Division. "They sit up high, for good visibility, and like the four-wheel drive feature for security."

The division, which formerly concentrated on commercial vehicles, is coming to grips today with the growth in trucks bought for personal use. But Mr Rock does not claim credit for

the engineering logic. Today's four-wheel drive customer seems to be motivated by a mixture of style and a concern about getting stuck in the snow and mud.

High-performance cars have been sold in such limited numbers that accurate sales statistics are unavailable. Including

the low-cost Subaru four-wheel drive cars, the market appears

to be fewer than 200,000 with

true high-performance four-wheel drive cars selling

fewer than 10,000 units.

Today's soft market for

four-wheel drive cars has not

discouraged new entries. Ford

introduced a four-wheel drive

option on its Tempo sedan last

year, a part-time system that

activates the extra driving axle

with a switch on the dash-

board, primarily for use in

snow and mud.

General Motors' Pontiac divi-

sion is the newest entry to the

market, planning to introduce a

limited-volume, four-wheel

drive version of its STE saloon

this spring. While Pontiac plans

to produce only a few thousand

of the new four-wheel drive

cars next year, the vehicle uses

a "switch" and that can

easily be added to additional

car lines if needed.

Volkswagen's Audi division,

which attempted to introduce

the high-performance 5000

Quattro several years ago, is

launching a four-wheel drive

version of the new Audi 90 in

the US this year.

Honda, Toyota and Mitsubishi

also have developed station

wagon-like vehicles with

full-time four-wheel drive

systems intended to meet the

needs of the utility vehicle mar-

ket with more room and com-

fort. But so far none has been a

large-volume success in the

market.

Dan McCosh

Profile: American Motors Corporation**Yet more guises for the Jeep**

"**THERE ARE** only two words in any language that don't need translation: 'Coke' and 'Jeep,'" said Harold K. Spelech, president of Chrysler Motors, shortly after Chrysler completed its acquisition of American Motors Corp., manufacturer of the distinctive four-wheel drive utility vehicle.

The name Jeep was derived from GP (general purpose), the US Army designation for the four-wheel drive sport vehicle developed during the Second World War by Kaiser Motors.

American Motors absorbed Kaiser's Jeep in the early 1950s, and when Renault joined majority control some 20 years later it marked the beginning of a period when the Jeep was being transformed from a commercial vehicle to the centre of a major automotive trend.

Today, Chrysler cites the USA as the main reason for its recent purchase of Renault's interest. Less certain is the future of AMC/Renault passenger cars, but Chrysler executives already are getting on a marketing strategy to turn future Jeep/Eagle customers

into potential Jeep buyers. "We're in it for the long haul," says Robert A. Lutz, Chrysler's executive vice-president for international operations.

"We'll be like the Japanese; if it doesn't work, we'll go back and do it again until it does."

The new Jeep/Eagle division, formed to handle former AMC products, will be selling the recently-introduced Premier model, an intermediate saloon manufactured in Canada and powered by a V-6 engine built by a consortium of Volvo, Renault and Peugeot.

Chrysler also plans to sell the French-built Medallion, a compact car built in France by Renault, and continue development of several new cars originally planned by AMC.

Its marketing strategy is based on the hope that Jeep customers are also shopping for higher priced, European-styled passenger cars, an assumption based on marketing studies of current Jeep buyers which show that many own foreign cars.

Jeep's customers have a

median income significantly higher than the average Chrysler customer, according to Joseph E. Cappy, group vice-president for Jeep/Eagle

marketing.

At the launch of the new division, which will sell the former AMC products under the Chrysler badge, Mr Cappy outlined a broad marketing strategy based on the assumption that the affluent Jeep customer might also be interested in European-styled, mid-priced passenger cars.

The distribution system he outlined included a separate franchise network for Jeeps and former AMC cars, including several new vehicles not yet on the market.

But the main hope for Chrysler's new acquisition remains the Jeep. Chrysler is building on its strongest marketing niche with the AMC acquisition, a broad grouping of light trucks, minivans and four-wheel drive utility vehicles that are being purchased by former passenger car customers.

In the past year, Chrysler has seen all of its sales gains come

from such vehicles, which it is calling a "crossover" market - somewhere between the traditional car and truck markets.

Total Jeep sales in 1987 were approximately 200,000 units, compared to Chrysler's total of 700,000.

It was significant that Chrysler refrained from creating a broader distribution system for Jeep through its current dealer network, or selling any of its current vehicles through Jeep/Eagle dealers, as had been speculated when Chrysler first announced the merger.

Chrysler today arguably has the most complicated retail marketing system in the US, selling cars and trucks made in both the US and Japan through three separate franchise systems.

Aside from the marketing strategy, Chrysler was manufacturing a significant number of mechanical components for AMC before the acquisition, including gearboxes for Jeeps.

The potential gains from the merger of the two companies are likely to be offset by some

duplication in product lines. The result is an anticipated elimination of some vehicles.

Chrysler already has stopped selling the Alliance, a subcompact car that competed directly with its own much larger Horizon models, as well as a Jeep-based pick-up truck. But other duplications remain, including a Jeep-like utility vehicle built by Mitsubishi in Japan.

At the time of the acquisition, AMC had begun work on a new Jeep, due in 1990, which Chrysler now is reviewing for compatibility with the remainder of the product line.

The AMC acquisition comes at a time of declining US car sales and an overall effort to cut costs at Chrysler. Coincidentally, Chrysler is also on the eve of launching a joint venture with Mitsubishi to manufacture a new model in a US plant owned by Mitsubishi.

Inevitably, the AMC acquisition will see further consolidation.

Dan McCosh

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FOUR-WHEEL DRIVE 6

All-wheel drive passenger cars are the vogue, says Sandra Earley

Makers compete fiercely in Japan

WHEN IT COMES to consumer products - from expensive cars to inexpensive home appliances - the Japanese lead the new, the fresh and the innovative.

Trendy Japanese cooks, for example, have acquired automatic bread-making machines to form the dough, control the rising and bake the bread all in one appliance.

During the same period, as countless Japanese drivers bought themselves four-wheel drive passenger cars. Four-wheel driving, spilling over from Jeep-like vehicles and trucks, to civified versions has become so popular in Japan in recent years that in 1987, one standard passenger car in ten of the more than 5.7m registered had four-wheel drive.

If the vehicles the Japanese call midget cars (with up to 55cc capacity engines) are included in the statistics, then the numbers of four-wheel drive vehicles double. Half of the minis - often driven by women - are found in Tokyo's narrow, convoluted streets - have the option.

Four-wheel drive cars are a hot spot in an increasingly competitive domestic automobile industry. While overall Japanese car sales are nearly at saturation, growing only 2.7 per cent in 1986 with a similar percentage forecast for 1987, the consumer appetite remains keen for four-wheel drive vehicles.

Sales of these cars increased 19 per cent during 1986 and are expected to perform similarly in 1987.

The trend has Japan's car manufacturers stepping smartly these days to offer the four-wheel drive option not only on their luxury cars but also on ordinary, high-volume models. Toyota, for example, added the feature to its Celica line in 1986 and to the Corolla, Camry, Sprinter and Vista models in 1987.

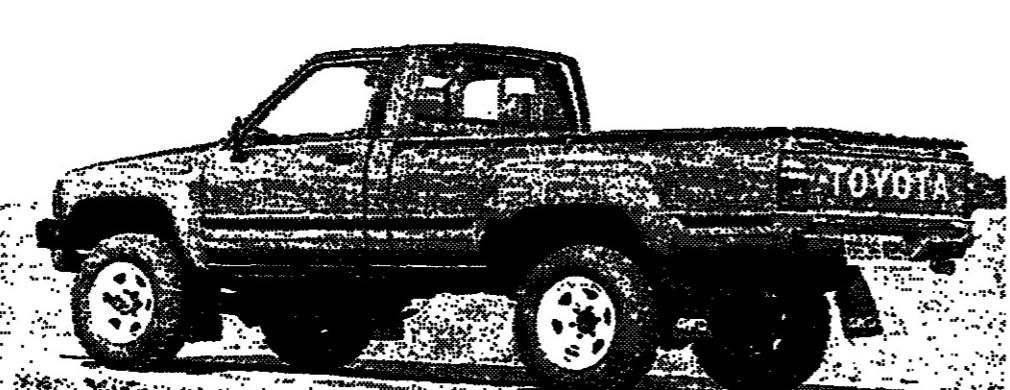
To make the four-wheel drive car even tastier to the Japanese consumer, there is innovation within the innovation.

Last year, Fuji Heavy Industries introduced a system it calls Active Torque Split on its Subaru automobiles. This system, similar to one used by Porsche on its 969 model, changes torque automatically among front and rear wheels and can be left to "right" as needed for high-speed driving or cornering.

The Japanese appear to be embracing four-wheel drive cars for the reasons used in



Above: Isuzu's new Trooper Citation and (below) the Toyota Hilux pick-up truck



advertising them. People living in rural areas of the country buy the extra measure of safety for driving in their mountains and severe winter weather.

In Tokyo, streets are often steep, narrow and meandering, again inappropriate for the extra control four-wheel drive can provide. The Japanese also view four-wheel drive cars as luxurious and "sports" - an adjective used frequently in discussions of the option.

They look to Europe for the technology for expensive, high-performance automobiles. Once BMW, Mercedes-Benz and Audi began offering four-wheel drive on their cars the Japanese could not be far behind.

While the domestic market

One way to attract new customers and stay ahead of the competition is diversity in both styling and technology. "We are in severe competition to find vehicles most suitable to the individual. There still must be customers who will change cars for four-wheel drive," says a Toyota official.

The demands for diversity also shows a strength of Japanese automakers. They have long experience modifying production lines to make small batches of various models such as four-wheel drive, and using interchangeable parts among models to make them cheaply and efficiently.

Changes in their own lifestyles, too, feed an interest in four-wheel drive cars. Young Japanese who in past generations lived to work are beginning to mix play into the day. An interest in outdoor activities, particularly camping, is growing in the country.

Four-wheel drive cars also have a part in the latest drama to unfold within the Japanese car industry. Trade restrictions coupled with the increasing strength of the yen are forcing carmakers to concentrate on the domestic market rather than exports. But domestic sales are near saturation, and predictions are that the market cannot long support nine car manufacturers.

for four-wheel drive cars appears to be expanding, the outlook for export of the vehicles is cloudy at present, the waters stirred, as with all automotive manufacturing, by trade restrictions and the strength of the yen. Four-wheel drive vehicles have been a particular focus of political pressure in the US since some Japanese manufacturers have skirted the voluntary trade restrictions with them.

To avoid the restrictions, a number of four-wheel drive passenger vehicles have been imported into the US without their rear seats so that they could be classified as commercial vehicles. The seats were then restored and the vehicles sold.

Late in 1987, US customs began pressuring Mitsubishi to classify its Montero (sold as Pajero in Japan) as a passenger car. In response, the company announced it would stop selling the model in the US until it could regroup.

In spite of the problems, some manufacturers expect the popularity of four-wheel drive passenger cars to bloom in the US as it has for off-road vehicles, particularly with the additional nudge from the trend in Europe and Japan. And the Japanese plan to be ready both with export models and cars made within the US, especially since no North American carmaker currently manufactures four-wheel drive cars.

Toyota, for example, has announced that its Camry All-Terrain 4x4 will join its Tercel 4x4 as an export in the coming year with possibly the Corolla to follow.

Fuji Heavy Industries, makers of Subaru, saw overall production of four-wheel drive vehicles decrease by about 6,000 vehicles in 1987, yet exports rose by about eight per cent. It added its Active Torque Split Subaru - called the XT-6 in the United States - to its exports last autumn.

When its new manufacturing plant jointly operated with Isuzu opens in Lafayette, Ind. this year, it too will manufacture four-wheel drive Subarus.

"The Japanese want to sell more cars and more expensive cars," says Benjamin J. Moyer, an industry analyst for Merrill Lynch in Tokyo. "It will be interesting to see how they promote four-wheel drive in the United States - particularly in areas where it doesn't snow - and how successful they are."

SPAIN'S four-wheel drive sector is dominated by the Japanese and has a distinct north-south flavour to it. The north is Nissan, its Barcelona plant and its upper income bracket Patrol vehicle.

The south is Suzuki, producing its nimble little four-wheel drive SJ-series for the less wealthy in the Andalucian town of Linares.

The north is prosperous and Nissan is finally seeing the return on its investment. The south, wary of a widening gap, is learning the lessons of its rivals in a more developed world and struggling hard to catch up.

This year Nissan carried out two capital increases for its wholly-owned Spanish subsidiary Nissan Motor Iberica, raising Ptas149bn to complete its capitalisation and cancel out the company's banking debts.

In an upbeat mood, the company announced what it would stop selling the model in the US until it could regroup.

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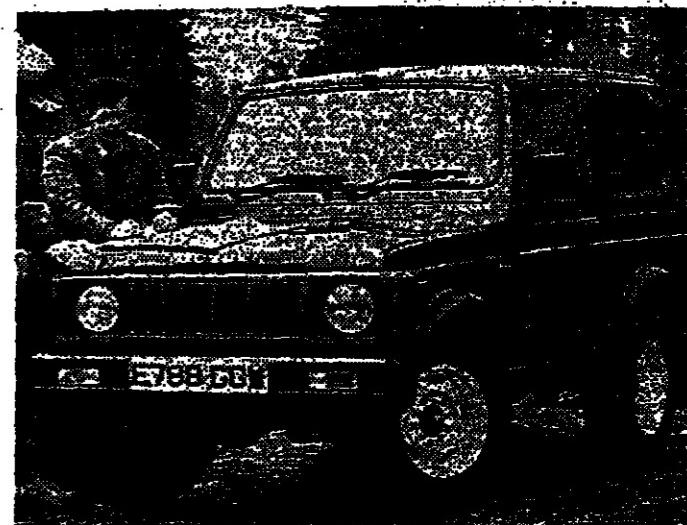
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The Spanish connection

Japanese lead



Suzuki's SJ 410 hard top van

development by way of a tie-up with Ford to manufacture in Barcelona an advanced four-wheel drive vehicle for European distribution.

The issue came up during talks in Tokyo between Ford's president, Mr Harold Pollard, and Nissan's chief executive, Mr Yutaka Kamei, that dealt chiefly with plans by the two companies to participate in a plant in the Americas that will manufacture vans for commercial and leisure use.

Motor Iberica described the talks on a Barcelona joint venture as initial and exploratory discussions. That the issue came up at all reflected the performance by the Spanish subsidiaries of the two vehicle giants.

The US company, which manufactures Fiesta cars at its plant near Valencia, has bulk up a 15 per cent share of the Spanish market in a decade and last year reported pre-tax profits that were 105 per cent up on 1985.

Motor Iberica last year showed the highest production increase of all the Japanese multi-national's affiliates with a 56.6 per cent rise in its output against a new average 16.6 per cent of Nissan worldwide.

In the south of Spain the mood was different for Land Rover Santana, in which Suzuki

has a growing participation. Much in the way of Nissan's entry into Motor Iberica to replace Massey Ferguson, Suzuki is in the process of acquiring the equity owned by British Leyland International Holding. But unlike its Barcelona-based rival, Suzuki still has to commit itself fully to satiating the Spanish company.

Last year Land Rover Santana managed to reduce its losses by 52 per cent from Ptas1.1bn to Ptas850m and this was achieved principally through rescheduling its short-term debts. Saddled with financial costs and with excess labour, the company's Land Rover output has been hit by competition from the Patrol in the domestic market and by the recession in its export countries in the Middle East and Latin America.

However, Motor Iberica has pointed the way forward with its its arrangement to build Suzuki's J-series vehicles.

Production of Land Rovers has been cut back in favour of the Japanese vehicle. In 1986, Suzuki vehicles accounted for 17,000 out of Land Rover Santana's total output of 28,000 units. In the first nine months of this year, 16,000 Suzuki's were produced at the Linares plant against 4,600 Land Rovers.

Tom Burns

Operating costs

Differences ignored by the customers

THOSE WHO buy 4WD vehicles usually do so either because they know or think they need one, or for the sake of prestige. In neither case, perhaps, does scrupulous cost analysis play much part in the buying decision, yet there are clear differences in overall operating cost between 2WD and 4WD vehicles and never to the advantage of 4WD.

The professional vehicle fleet manager breaks down the costs into three main areas. There is the capital investment cost of the fleet - in effect, the interest lost on the value tied up in the vehicles; depreciation; and direct operating costs such as fuel consumption and regular servicing, plus the overheads of insurance against accident and mechanical breakdown.

Where it is possible to draw direct comparisons between 2WD and 4WD models, as for instance between the front-driven Audi and saloons and their 4WD quattro equivalents, it emerges that the latter cost between 15 and 25 per cent more (the smaller the car the greater the differential tends to be) because the add-on cost of the 4WD system varies much less than the cost of the car itself.

Thus to run a typical 4WD vehicle instead of its 2WD equivalent could immediately imply an extra cost, at today's interest rates, of up to £500 a year.

As a general rule, the depreciation of 4WD vehicles follows the 2WD pattern although variations occur between makes. Audi and Subaru, the two pioneers of road-going 4WD cars, seem to achieve roughly the same percentage depreciation for each 4WD model and its 2WD equivalent.

Some other manufacturers' 4WD models fare relatively worse. Even where the percentage depreciation is the same however, the fact that the 4WD car is starting from a higher initial value means a greater loss.

The difference inevitably depends on the model in question but for an executive-type car it could easily amount to £500 over the first year, with smaller subsequent losses as the residual value of the car declines.

What this implies is that owners or operators of 4WD vehicles will lose about £1,000 a year simply to cover the difference between their choice and a 2WD equivalent. Many owners of course choose to ignore the capital-cost element of overall costs - which is not to say it

goes away just because it is ignored - and concentrate on the direct operating costs.

Some of the engineers involved in the development of 4WD cars have put forward complex arguments seeking to prove that better fuel economy can be achieved by driving all four wheels, but the official fuel consumption figures reveal a consistent penalty for 4WD.

On the whole, therefore, although the total cost of ownership of a 4WD vehicle is higher than that of an equivalent 2WD one, that cost is mainly borne up with the 4WD's higher purchase price and subsequent depreciation, rather than being due to technical factors as such.

Where technical differences do exist, as in likely fuel economy, they too work against the 4WD case but in a more marginal way. It follows therefore that if and when the extra first cost of 4WD comes down, the whole-life operating costs will follow suit.

Meanwhile, anyone buying a £15,000 4WD car must ask whether they need the extra traction badly enough to pay more than £1,000 for it in the first year of ownership. It is however yet another cost element which works against the 4WD vehicle.

Differences in other direct operating costs are relatively negligible. The insurance companies load vehicles mainly by make and model, and rarely differentiate to any significant extent between, say, a rear-driven Ford Granada 2.9i and a Granada 4x4.

The actuarial attitude seems to be that the 4x4 may be slightly less likely to become involved in an accident in adverse driving conditions, but if it is, repair costs are likely to be slightly higher.

Service costs for 4WD vehicles tend to be marginally higher than for 2WD ones. The actual service intervals remain the same but the list of required operations, and the labour time involved, is higher. There is little if any evidence that 4WD vehicles are any less reliable.

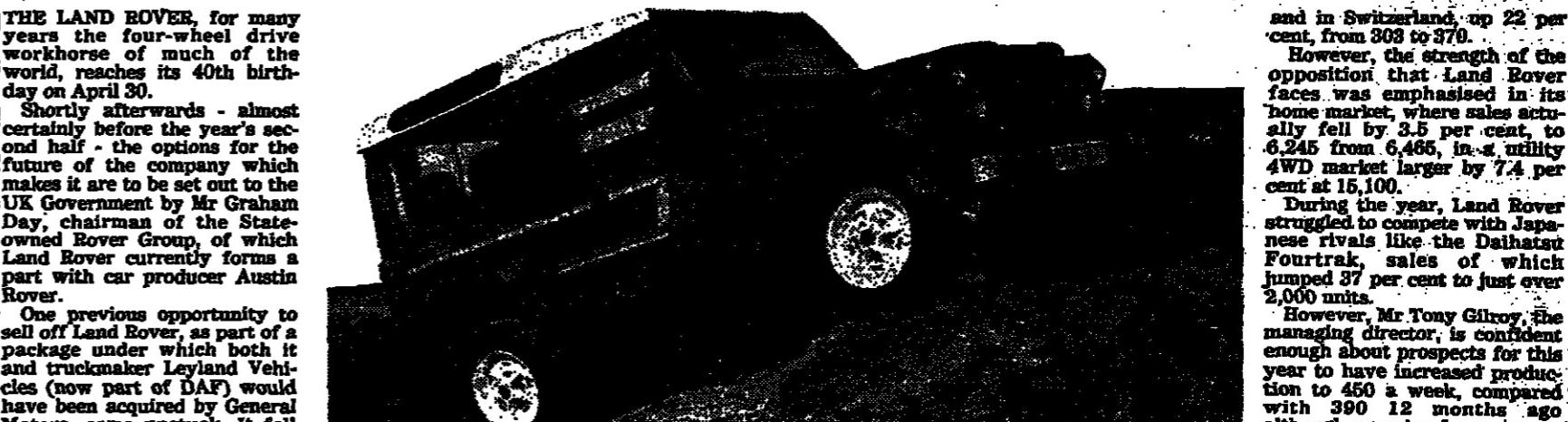
There is more in the transmission system to go wrong, but those parts which are duplicated in a 4WD model are ones which are in any case almost totally reliable in modern cars.

Again some engineers would argue that by distributing the drive loads more evenly around the vehicle, 4WD actually makes a positive contribution to long-term reliability.

It remains a possibility that very high-mileage used 4WD cars might be storing up exper-

Land Rover's new exports policy has boosted European sales, says John Griffiths

Sell-off options back on the agenda



Land Rover Ninety County station wagon

THE LAND ROVER, for many years the four-wheel drive workhorse of much of the world, reaches its 40th birthday on April 30. Shortly afterwards - almost certainly before the year's second half - the options for the future of the company which makes it are to be set out to the UK Government by Mr Graham Day, chairman of the State-owned Rover Group, of which Land Rover currently forms a part with car producer Austin Rover.

One previous opportunity to sell off Land Rover as part of a package under which both it and truckmaker Leyland Vehicles (now part of DAF) would have been acquired by General Motors, came unstuck. It fell victim in early 1986 to a parliamentary revolt against the sale, not least by some backbench Tory MPs who saw Land Rover as the "jewel in the crown" of what was then BL.

In both financial and industrial terms, the view was an overly optimistic one. Production and sales of the luxury Range Rover model were certainly increasing. But those of the utility Land Rover itself, on which the company's success had been founded, were heading towards a 30-year low.

Jeff Daniels

make its first-ever net loss, a thumping \$44.4m in 1985 in the immediate aftermath of the collapse in traditional export markets. Its performance subsequently improved, and in 1986 it made an operating profit of \$2m.

The improvement is being sustained, with Land Rover's profit before interest and tax in the first half of last year reaching £2.7m and the trend is believed to have continued through the second half.

Even so, few believe that the options to be set out by Mr Day, who has himself given no inkling of what they may be, can include an early Stock Market flotation.

More likely is an outright sale to another, large vehicle producer, on the grounds that any opposition this time would be even more muted given the aftermath of the abortive GM takeover. That led to GM closing most of its heavy truckmaking operations at Bedford at the end of 1986.

No clear-cut candidate has emerged so far, Jaguar being quick last year to discount speculation that it might be interested in providing an "all-British" solution. "We have enough to occupy us growing Jaguar without taking on another company no matter how good its image," says Sir John Crichton-Stuart, chairman.

Taking leave as a whole, sales of the Land Rover continued to decline, and for the first time dropped below those of the luxury Range Rover.

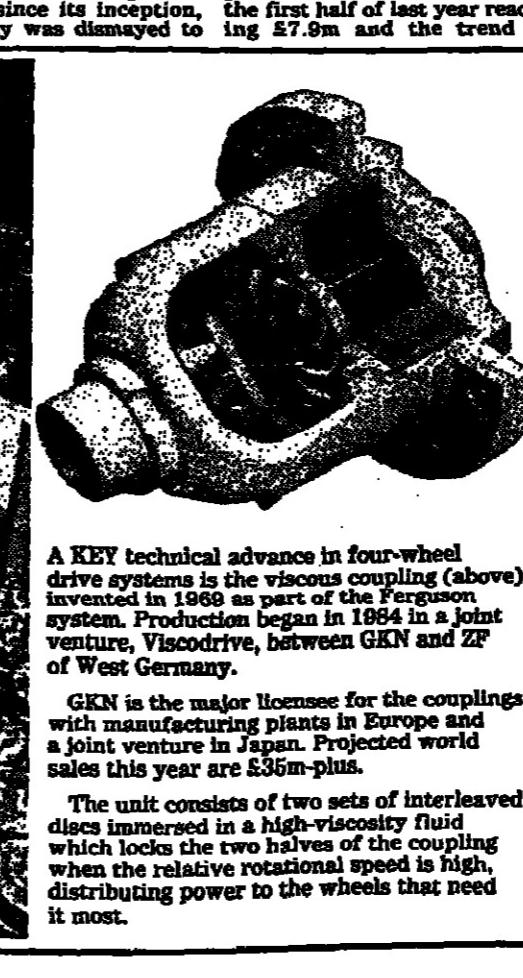
The much more profitable per-unit Range Rover saw sales worldwide leap by 39 per cent, from 20,505 to 14,720 in 1986, while the Land Rover sold about 19,000 units, down from 22,000 the previous year.

But the whole-year figures for the Land Rover are at least partly misleading. In the second half of the year a policy switch to concentrate on export markets helped compensate for disappointing Third World sales.

Aided also by the introduction of a turbo-diesel model, Land Rover sales rose in mainland Europe by 38 per cent, from 4,006 to 5,450. Within that total, the biggest increases came in France, up 44 per cent, from 977 to 1,408; in Italy, up 47 per cent, from 1,570 to 2,300.

Half way through 1987 it took on 600 workers, bringing the total to 8,500, mainly to cope with increased demand for the Range Rover.

Whether suitors have been, or are being, attracted by its prospects is unlikely to become apparent until the second half of this year.



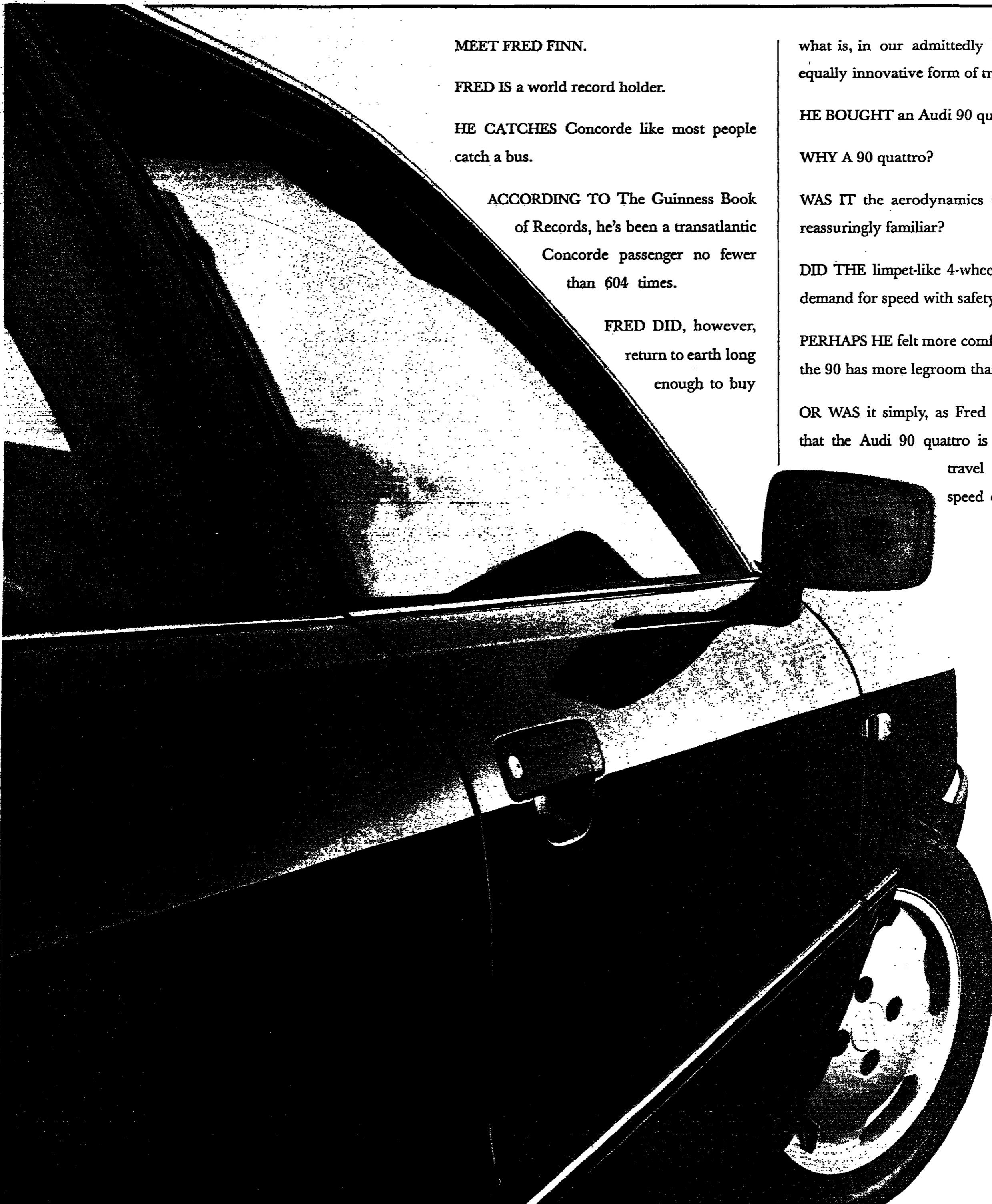
A KEY technical advance in four-wheel drive systems is the viscous coupling (above) invented in 1968 as part of the Ferguson system. Production began in 1984 in a joint venture, Viscodrive, between GKN and ZF of West Germany.

GKN is the major licensee for the couplings with manufacturing plants in Europe and a joint venture in Japan. Projected world sales for this year are £35m-plus.

The unit consists of two sets of interleaved discs immersed in a high-viscosity fluid which locks the two halves of the coupling when the relative rotational speed is high, distributing power to the wheels that need it most.

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FOUR-WHEEL DRIVE 8

Any type of car can now be bought with all-wheel drive, says Stuart Marshall

Performance that livens everyday motoring

ANY KIND of car, from a cheap runabout to an ultra high-performance sports car for the very rich, may now be had with four-wheel drive.

The Fiat Panda or Subaru Justy with selectable four-wheel drive are priced at the same level as many a supermini with front-wheel drive only. The permanently all-wheel driven Porsche 959, one of the world's most expensive cars, has no price listed but the handful that have been sold are reputed to have cost £150,000-plus.

Between these extremes is a bewildering variety of vehicles (with selectable or permanently engaged four-wheel drives) intended for strictly on-road driving or for a mixture of on- and off-road operation.

One of the paradoxes of 4x4 ownership is that a significant proportion of the vehicles with the most formidable off-road performance (the Range Rover and the tiny Suzuki SJ410 to name but two) rarely get their knobby tyres dirty.

The Range Rover is favoured by many city and suburban drivers for its strength, macho image and suggestion of ownership of broad acres. The Suzuki is bought by young women as a fashion accessory; they go with stretch jeans and high boots. Few of these owners have any idea that their vehicles, properly driven, would traverse terrain where many a rider would not risk a valuable horse.

The Range Rover has an ideal specification for cross-country driving - lots of power, quite soft suspension to keep the wheels in contact with uneven ground, and permanent four-wheel drive with a lockable centre differential.

But with the high specification (and best-selling) Vogue model costing well over £20,000, few owners are inclined to subject their Range Rover to serious off-roading. Banging around in muddy thickets does not go well with gleaming coachwork, pale carpets and wood veneer.

The Range Rover is a fast if thirsty motorway cruiser and handles better than one would expect of a heavy, high-slung car with beam axles front and back. The latest Land Rover 90 and 110 have much the same mechanical parts as a Range

Rover, including the 3.5 litre V8 engine if desired.

Being cheaper and much more utilitarian, they are favoured by users who have to spend a lot of time away from hard roads. A well-driven Land Rover is almost unstoppable unless the surface is too soft to support its weight.

In these conditions, lighter vehicles like the Suzuki SJ410 and even the Panda 4x4 and Subaru Justy shine, though the last two lack the ground clearance for use on really rough terrain.

Small, selectable four-wheel drives like the Panda, Justy and the Lancia Y10 are really only for dealing with otherwise reasonably level surfaces like snow-covered roads or sandy beaches. They are an ideal way of maintaining mobility at minimum expense.

The fastest-growing sector of the on-off-road market is now dominated by Japanese producers. They had the wit some years ago to realise that a lot of recreational users wanted the amenities of a Range Rover combined with a much lower price and better fuel economy.

If the vehicle lacked the ultimate cross-country capability of a Range Rover or Land Rover because it had no lockable centre differential, it did not matter. They did not plan to use their comfortable, luxuriously-trimmed 4x4s for climbing in and out of bomb craters.

At most, they would cross a muddy paddock, possibly towing a horse trailer. For 99 per cent of the time their vehicles would be used as roomy estate cars, transporting children, straw bales, wet labradors and all the other impedimenta of outdoor family recreations.

Leading vehicles in this class are the Mitsubishi Shogun, Isuzu Trooper, Nissan Patrol, Daihatsu Fourtrak and Toyota Land Cruiser. The first two have independent front suspension, which gives them an almost car-like ride. The other three have simpler, leaf spring suspension.

All are offered with the option of a diesel engine, sometimes turbocharged. Diesel power suits on/off-road vehicles because it curbs an otherwise dipsomaniacal thirst, caused by aerodynamics like those of a barn door, plus the drag of extra gear trains in the

Above: The latest Audi 90 Quattro - exploiting saloon car 4WD to the full; above right: Range Rover Vogue - transport for the country set; and, right: Daihatsu FourTrak, tough vehicle for serious work

transmission and the added rolling resistance of stiff, bald treaded tyres.

They are quiet and agreeable machines to drive, reminiscent of a Volvo 240 estate but with much greater clearance underneath. Power steering makes them untiring and reasonably parkable in town.

Their clutches and gearshifts demand little effort and in some cases automatic transmission is available, though mostly with petrol engines only.

These vehicles plugged the yawning gap between the very expensive Range Rover and the price-competitive but utilitarian Land Rover. There is no European equivalent to these recreational 4x4s apart perhaps from the Mercedes-Benz G Wagen.

This vehicle is a mechanical masterpiece but is generally held to be too expensive to be used as a bang-about vehicle,

and not attractive enough to appeal to buyers who need a 4x4 to go with a country lifestyle.

Another sector which is Japanese-dominated is the all-wheel drive pick-up truck. Mitsubishi, Nissan and Toyota all make pick-ups which combine car-like cabs for two (or at a pinch three) people with an open

back that carries bulky loads of a tonne or more, across rough terrain if need be.

Power steering and a diesel option ensure easy drivability and reasonable fuel economy. The Subaru car-derived pick-up differs in being a front-drive design with the option to switch power to the rear wheels.

All the others are rear-wheel driven, with a two-speed transfer case to bring in front-wheel drive in high or low range.

Permanent four-wheel drive for cars meant to be used only on the road was pioneered by Audi, whose Quattro Turbo coupe of 1980 was a watershed in automotive design. Splitting the torque of a powerful engine

among all four wheels has a wonderfully calming effect, especially on wet roads.

With only half the power to transmit, a tyre's grip is roughly doubled. By rule of thumb, then, an all-wheel driven car is four times as likely to climb a snowy hill as one with two-wheel drive.

But it goes further. During hard acceleration, or when cornering fast under full power, an all-wheel driven car is much more stable.

The Quattro instantly made all other very fast cars seem out of date. It has spawned many competitors mainly - like the Audi - front-drive designs equipped with a set of rear final-drive gears and a centre differential. This arrangement is essential for a road-going 4x4.

A differential or viscous coupling gets rid of drive line stresses caused by the front and rear wheels travelling different distances when a car goes round bends.

Lancia has espoused all-wheel drive for high-performing road cars like the Delta Turbo and Prisma. A Thema 4x4 is not far off, and the new Alfa Romeo 164 will soon appear with all-wheel drive.

In fact, many European manufacturers and, without exception, all the Japanese now offer permanent all-wheel driven road cars in their model ranges. Or if not, they plan to add them as quickly as possible.

Ford, BMW and Mercedes-Benz have followed a different path, converting rear-wheel driven models like the Sierra and Scorpio Granada (in the UK) to all-wheel drive. They add a transfer case to the main gearbox, with a small propeller shaft going forward to the front wheels. Ford and BMW have all-wheel drive permanently engaged.

Mercedes-Benz prefers to have it switched in automatically when a computer detects that the driven rear wheels are turning faster than the front ones.

Once the benefits of all-wheel drive on a fairly powerful road car have been experienced, especially in wintry conditions, two-wheel drive motoring is never the same again.

BEAUTY AND THE BEAST OF BURDEN

THE FORD SIERRAS FOR 1988

Estate cars have many fine features. Beauty, however, is seldom one of them. That makes this splendid Sierra Estate all the more exceptional. For, as most people who've seen it agree, it's a truly handsome machine. Not that it's any less practical for that. In fact, there are those who'd argue that it's one of the great all-rounders. As a five seater, it's just as comfortable as the Sierra Saloon. Quiet too, thanks to that aerodynamic shape. As a work horse, it can swallow loads 6ft long and 4ft 5ins wide (3ft 7in between wheel arches). The wide tailgate opens right down to floor level.

And the back seats are split 60/40 for extra versatility. And, as a driver's car, it's genuinely pleasing. It handles well when heavily laden. The 2.8 fuel injected model here even



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*Measured by the VDA method. †Road computed figures.



SECTION III

FINANCIAL TIMES SURVEY

TOP The outlook for both junior markets was changed dramatically when they plummeted to earth after Black Monday, writes Philip Coggan. As yesterday's high performers pick themselves up to start again, companies face problems over liquidity and paper acquisitions.

Back on the high wire

FOR NINE months of last year, the junior markets were walking the high wire to success. All the worries of 1986 seemed to be behind them — turnover and prices were soaring, the Third Market was launched without any major catastrophes; penny shares seemed to pave the investor's road to Eldorado.

But when the markets plummeted to earth after Black Monday, investors found they had been left without a safety net. Some stocks were as liquid as the Sahara desert; prices shown on market makers' screens bore little relation to the prices of shares actually being traded. Paper fortunes evaporated overnight. So the markets' task in 1988 is to "pick themselves up, dust themselves off and start all over again".

The Unlisted Securities Market had started 1987 in an edgy mood. Throughout 1986, many commentators had feared that Big Bang would have a more edgy negative impact on the junior markets. It was widely believed that market makers would find it unprofitable to trade in USM stocks and that liquidity would dry up.

At the same time, the new Third Market, which opened on January 26, was expected to attract many of the young,

go-ahead companies who might previously have joined the USM. Thus, the pessimists were right: the USM faced a war on two fronts — losing larger stocks to the main market, and smaller stocks to the new tier.

Until Black Monday, such fears appeared unjustified. Turnover on the USM increased by leaps and bounds. The average number of bargains per day (1,645 in 1986) increased to 3,200 in the first quarter of 1987, realising a total of over £876m for their grateful shareholders; that compares with only 57 companies in the first six years of the USM combined.

At the same time, the highly-rated paper enjoyed by most USM stocks allowed them to realise expansion plans without turning to their bank managers. Forty-eight companies left the market in the course of 1987, realising a total of over £876m for their grateful shareholders; that compares with only 57 companies in the first six years of the USM combined.

Those market makers who had decided to concentrate on USM stocks had every reason to be pleased. In the third quarter of 1987, the average daily value of USM share transactions was £38.7m. That compares with a 1986 average of £10.9m and a 1985 figure of

The USM and the Third Market

less than £6.8m.

Some USM company directors, wise enough to realise that the good times would come to an end, took the opportunity to sell out. Forty-eight companies left the market in the course of 1987, realising a total of over £876m for their grateful shareholders; that compares with only 57 companies in the first six years of the USM combined.

A change in stock market rules exacerbated the trend.

The ceiling for placings was raised from £3m to £5m, and sponsors were no longer required to offer 25 per cent of the issue to other investors.

And there were also "near-shells" — companies with ambitious plans for expansion, which recruited the support of prominent investors. The prime example was Glentree, the North London estate agency which pulled off a coup in May when Mr David Thompson, the co-founder of Hillsdown Holdings, injected some £6m. By September, Glentree's share price had increased more than 22 times since its flotation, despite the fact that the

first day premium of 23 per cent.

The four companies that did brave the offer-for-sale route were amply rewarded; all were over-subscribed. But by far the largest issue was that of Stanhope Securities, the property development company run by Stuart Lipton. Its arrival boosted the property sector's proportion of the USM from 8 to 11 per cent, leaving it second only to the catch-all "Miscellaneous" sector.

The bull market brought instant stock market fame to the most unlikely companies. Nineteen eight-seven was the year of the "shell". Tiny compa-

nies which had been ignored for years suddenly found they had something extremely valuable — a stock market quote. New management and new funds were injected; the share price entered the stratosphere.

The most talked-about exam-

ple was Acis Jewellery, the loss-making jewellery retailer which became a vehicle for South African businessman Daryl Phillips. But there were plenty of others, such as Randworth Trust, York Trust, Rivlin and Entertainment Production Services.

And there were also "near-shells" — companies with ambitious plans for expansion, which recruited the support of prominent investors. The prime example was Glentree, the North London estate agency which pulled off a coup in May when Mr David Thompson, the co-founder of Hillsdown Holdings, injected some £6m. By September, Glentree's share price had increased more than 22 times since its flotation, despite the fact that the

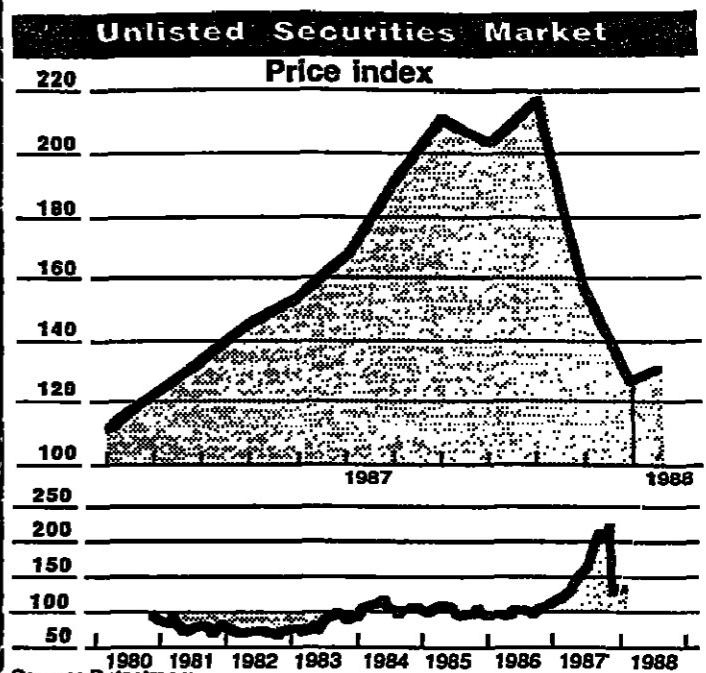
market got through the year without any disasters. No companies went bust and only one new issue, that of holiday group Nelson Leisure, had to be withdrawn when it became clear that the company would not meet its profits forecast.

The lack of entrants, and the lack of disasters, sprung from the same root cause. When the Stock Exchange established the market, it transferred the responsibility for vetting potential entrants to specialist brokers and bankers. They were understandably cautious about being linked with young and risky ventures; many hopefuls were turned away.

It is too early to say whether this caution represents a fundamental design flaw in the market. One main reason for estab-

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EARLIER THIS MONTH

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In 1987, for the second year running, Capel-Cure Myers has carried out more USM flotations than any other sponsoring broker*, and now has more than 40 USM issues to its credit.



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*Source Paul Marwick McLaughlin

THE USM 2

The placing rules are impeding popular capitalism, explains David Waller

Small players rarely get a game

SOME 76 companies joined the USM last year, 14 of them after Black Monday. Those that made their debut before October 19 achieved an average premium of 28 per cent in first-day dealings, and those that came afterwards have generally withdrawn the widespread decline in share prices.

It follows that small company new issues should be a good thing for private investors – but the bonyards are one from which the plucky punter has found himself excluded. Most companies have chosen to come to the junior market by means

of a placing, in which shares are sold directly to a handful of chosen investors, rather than by way of an offer for sale.

Only four companies last year were charitable enough to opt to offer: Sock Shop, Stanhope Securities, Security Archives and Explaura. The rest – but for those which had their shares introduced – chose placings.

The reason is simple: placings are cheaper than offers, and more convenient to administer. The company can be assured of its cash without the costs of

advertising its prospectus, processing the applications and getting the issue underwritten. The disillusion induced in the minds of frustrated would-be shareholders is a small price to pay for a quick, hassle-free flotation.

Hence the placing has always been the preferred alternative to the more democratic offer. In the period from the inception of the USM in 1980 to Big Bang in October 1986, 60 per cent of new issues were placings, and 14 per cent offers for sale.

But the trend has worsened dramatically since October 1986, the date of Big Bang when the Stock Exchange sprang a new set of placing rules on unsuspecting stockbrokers and their clients. These made it even more convenient for companies to get their shares placed, and even more difficult for the outsider to get in on the act. In the year to November 1986, only 3 per cent of USM new issues were offers; 83 per cent were placings.

One major change had been foreshadowed: the placing ceiling was raised from £5m on the USM, and from £3m to £15m on the main market. In itself, this did not act to the dramatic disadvantage of the investor, although it did increase the number of issues from which he would be excluded. More damaging were changes to the placing process itself.

Now, for issues of up to £15m on the main market and between £2m and £5m on the USM, the broker with primary responsibility for the placing is obliged to appoint one or more co-sponsors. (Below £2m the lead broker finds a home for 75 per cent of the issue among his own private and institutional clients, while the co-sponsor must place the balance.)

Under the original rules, there was no such thing as a co-sponsor. The sponsor placed 75 per cent of the stock with his own clients, as now, but

was then required to offer the remaining shares to the jobbers. Without committing himself to taking that many shares, the jobbers could go away and canvass opinion amongst brokers unconnected with the issue, and the brokers in turn could place orders with the jobbers on behalf of their clients.

The jobber had the right to wait until the day before trading began before taking any stock, leaving plenty of time for small investors to register their interest in the issue with their

market maker has no opportunity to make any money, and thus no incentive to make a book in that company's shares. It is inevitable that some companies will find themselves abandoned by their present market makers.

Another problem. One leading corporate financier, currently petitioning the Stock Exchange to alter the rules as they now stand, points out that the requirement to have a co-sponsor could be a liability in the post-crash environment.

"Why should a competitor come in and help us with our issues?" he asks. "Prior to Black Monday, buoyant markets would make it reasonable to do so. But now the risk is greater, and the rewards less certain. I don't want to have to cancel a flotation simply because I can't find a co-sponsor."

Whether or not the rules are altered again, it is unlikely that there would be a deluge of offers for sale on the junior market – and equally improbable that investors will be able to buy as many shares as they want at the price they want. The experience of Security Archives is instructive.

This data storage and retrieval company came to the USM in September last year, raising £2.3m through an offer of 28 per cent of its shares. The amount raised fell far below the £5m placing threshold, and indeed Security Archives is the only one of the four USM offers for sale that had the choice of placing or offer – the other three raised more than £5m apiece.

Security Archives took a commercial decision, reasoning that the publicity surrounding the offer would attract new corporate clients and thus recoup the higher costs. The issue hardly pandered to popular capitalism: it was 52 times over-subscribed and even after a ballot, applicants were scaled down drastically. No one received more than 200 shares: a placing seems generous by comparison.

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The rule change has affected marketability. Those allocated stock in the placing are unlikely to relinquish it, so trade dwindles

own brokers. Now, it is virtually impossible to get any stock at the placing price unless you happen to be a favoured client of brokers like Capel Cure Myers in the City, or Stock Beach in the country, and the first you are likely to hear about it is when the imminent listing is announced in the press – by which time the issue has been sown up.

Of course, the investor can always hold on by pitching into the after-market, but as the figures on first-day placings show, that can easily go wrong. The market maker is now allowed only 2.5 per cent of the issue, leading to a chronic shortage of stock in first-day dealings. Buying, even if limited to only a dozen or so small transactions, can often lead to a disproportionate rise in the share price.

More generally, marketability has worsened as a result of the rule change. Those lucky enough to be allocated stock in the original placing are unlikely to relinquish it, and as a result trade dwindles to a paltry level. Without at least a moderate amount of two-way business,

Start-ups

Risk outruns reward

WHEN EXPLURA Holdings launched an offer-for-sale on the USM last year, the omens were not auspicious.

Explura was the latest, and possibly the last, start-up company to join the second market. The first was Heaketh Motorcycles, one of 11 USM pioneers, which had careered into the hands of the receivers in the summer of 1982. Sadly, it set a trend for the companies which followed.

Part of the original rationale for the establishment of the USM was that it would provide a forum for dealing in the shares of greenfield companies, which were disqualified from trading on the main market.

But investment in such companies is inevitably risky, and there is little in the record of USM start-ups so far to suggest that the risk is accompanied by

an appropriate reward.

Nimio 3-D followed Heaketh on to the USM in November 1982 – but it turned out that its 3-D cameras would be snapped up by amateur photographers who never realised it was never made a profit, and after selling many of the rights to its product the company is now little more than a shell.

In Technology joined the second tier in March 1982, and its shares were traded, for not much more than a year before the receivers were called in. Its attempts to sell the Iota, its minicomputer, founded when the company ran out of cash.

Xylux was set up to design and develop viewdata equipment, but after failing to win any significant orders the founders resigned and sold their shares. The shares have been suspended since November 1986, and their only chance of re-emergence lies as a shell.

Streets, which joined the USM in July 1982, was briefly a "hot stock", trading at a high of 465p in February 1983, as investors speculated on the profits to be made from its patented process for extracting protein from whey.

But after continuing losses and several rights issues, the company is still helping for the breakthrough that will justify all those early hopes – the shares are now worth less than one-fourteenth of their value at their peak.

Applied Holographics is another company yet to make a profit – even after building up a market base for its holograms among UK toy manufacturers, it recently found the orders were hit by the stock market crash. But at least the company's share price is double what it was when it joined the market in 1984.

Despite the dismal overall record, some start-ups have made money. Most prominent is Swindon Private Hospital, the company which has just been

acquired by Health Care Services, another USM-quoted company. Investors, especially those who put money via the Business Start-Up Scheme, will have made a tidy profit.

And Colorgen, which was the first US greenfield company on the market, managed a profit of just \$100,000 in the year to June 30, after two years of losses. The company said it had order books of £1.5m for its colour matching device, which is designed for use by paint retailers.

Despite this uninspiring record, investors gave Explura the benefit of the doubt.

The company's offer-for-sale, which was designed to help the group open a limestone quarry, in Newfoundland, was over-subscribed.

Explura was a completely different type of new issue, but it suffered much the same fate as Stanhope. Having touched a

high of 50p just before Black Monday, its shares fell to a low of 16p by November 9, just over half the issue price.

Nevertheless, the fact that Explura's issue was 10 times over-subscribed indicates the heights which "new issue fever" reached last year. In normal times, such an issue would expect to be relatively uneventful for investors.

Explura was both a start-up

New issues

Quieter year, no flops

as being representative of Britain in 1987 was Filofax. The words Filofax and Yuppe have launched a thousand clichés this year as journalists have sought a way to categorise the high-earning share-owning young middle classes. The fact that both the young middle classes and the Filox have been around for a long time was conveniently forgotten.

Nevertheless, all the publicity was good for the company's sales, which more than doubled in the first half of the year.

Keen Filofax owners who wanted to buy the shares had to wait for the after-market: the company was raising just under £5m, and so opted for a placing rather than a more expensive offer-for-sale.

The shares quickly rose to 200p, a 40 per cent premium over the issue price; but perhaps because of their symbolic link with "booming Britain", they were hit more than most by the October crash.

The crash caught many companies in the process of coming to the market. London Forgings, the trade finance company, had to postpone its flotation this year, although it still looks likely to rival Mrs Fields in raising the largest amount ever on the market. Blazer, the menswear retailer, decided not to float at all, and instead was acquired by Storehouse, the retail conglomerate.

One or two new issues postponed their issues for a month or so while the dust settled, and then made do with a substantially lower rating than they had previously hoped for. But some brave companies pressed on regardless.

Fairway, a printing company, decided that its preparations were so far advanced that a delay would simply cause the company to lose momentum. But the price of its issue, and that of fellow post-crash defendant, Company of Designart, were scaled down more than the shares issued so that the target amount of money could be raised.

Some companies may now be regretting that they failed to float when the market was at its peak. The average new issue price of the speculative excesses of the bull market, or was it just the stock market doing its job of providing risk capital?

That debate was also raging when Sock Shop International came to the market. The specialist retailer saw its issue 52 times oversubscribed and the shares rose to 100 per cent premium on the first day.

But few investors were able to uncork the champagne and light their Havanas on the proceeds. Nearly four out of five were eliminated in a ballot; of those that remained, most received an allocation of just 100 or 200 shares. Nevertheless, the shares recovered quite quickly after their inevitable Black Monday dip, and the company easily beat its flotation profits forecast.

The fourth offer-for-sale of the year, Security Archives (Holdings), attracted relatively little publicity. But it still managed to be 51 times over-subscribed. There was still just time to make a profit – on October 16, the shares touched a high of 317p. The rest is history. By December 7, the shares had plunged to a low of 125p.

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Philip Coggan appraises the leaders and laggards

The new-blood factor

IF ANYONE doubted that the bull market had reached ridiculous heights, they should look at the top performing stocks on the USM in 1987. The list is dominated by "shell" companies and "management situations" — only a few of the stocks have made it to the rankings on the back of genuine earnings.

Acsis Jewellery, Pacific Sales Organisation, Marina Developments — all owe their phenomenal price rises to the injection of new management and to hopes of radical change in corporate direction. An investor would have needed the foresight of Nostradamus or the luck of the Devil to pluck them at the start of the year.

Marina Development was an unsuccessful marina operator until a concert party led by fast-growing Local London Group moved in; after the share price had shot up, the company was able to use its paper to acquire more marinas from Rank, becoming the largest marina operator in the country.

Pacific Sales managed to get its highly-rated paper to fund its planned expansion into the office equipment sector — making the purchases just in time to avoid the crash. But Acsis, which at one point showed an incredible 2,400 per cent price jump, was unable to pull off a deal until December, by which time its shares had lost some of their lustre.

The presence of Ecobric in the list is particularly ironic. For much of the year the shares were suspended, following a conditional agreement for property developers Zurich Group to make a reverse takeover. Thus, Ecobric's share price was unbuffeted by the crash. But when the deal with Zurich fell through in January, and the shares resumed dealing, they dropped back to 30p, a 60 per cent decrease. Ecobric now hopes to expand via acquisition in the industrial sector.

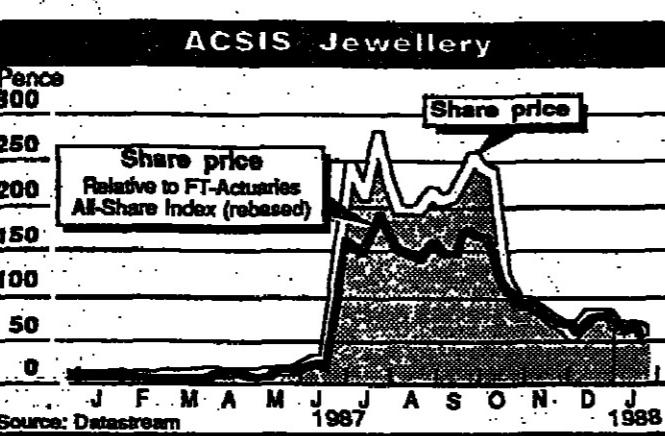
Glencairn, the North London estate agent, owes its position in the list not to the property market boom, but to an injection of funds by Hillsdown Holdings co-founder David Thompson. Similarly, Sims Catering was boosted by the arrival of Mr Ron Randall, who originally built up Meadow Farm and quickly expanded the group's meat business. And Rex Williams Leisure owes its share price jump to the purchase of a major stake by boxing promoter Frank Warren.

Some groups made it into the top ten without the injection of new management but on the back of profit growth alone. Savage expanded via a string of acquisitions in the DIY market this year, announcing nearly-trebled profits and doubled earnings per share.

The directors of the company, which was formed after a management buy-out in 1984, must be especially pleased with its progress. Rex Williams Savage was listed in May 1986, capitalised at just \$10m, and one of the directors sold a share.

Hughes Food Group has made a string of acquisitions in the food sector since it joined the market in July 1986, quadrupling its profits and scrapping its market capitalisation.

The leaders all showed much larger percentage increases in



Source: Datastream

The top ten (% gain)

	% gain
Acsis Jewellery	880
Ecobric	650
Pacific Sales	384
Entertainment Production Services	378
Sims Catering	242
Glencairn	256
Savage	222
Marina Developments	224
Rex Williams	223
Hughes Food	190

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The tables

THE USM 4

Alice Rawsthorn profiles Pepe, one of Britain's leisurewear leaders

Going overseas in jeans

A RAGS-to-riches tale of a penniless immigrant building a multi-million pound business from a market stall sounds like soap opera. But the story of Pepe is one of real life rags to riches.

It began in the London street markets of the early 1970s, when Mr Nitin Shah arrived from Kenya and began to sell second-hand jeans on a stall in the Portobello Road.

Today, Pepe is a leisurewear group with interests all over the world. It is also one of the largest companies on the USM, with a market capitalisation of more than £50m.

Pepe swiftly graduated from the Portobello Road to other markets, into retailing and thence to wholesaling. Mr Shah's brothers - Arun and Milan - came from Kenya to join him.

The business ran into problems in the early 1980s, when a shipment of goods from Hong Kong went astray and a manufacturing venture in Kenya foundered. But it weathered the storm and in 1985 the Shah brothers were able to float their company on the USM with a price tag of £22.5m.

The Pepe formula combines a marketing strategy - of designing more inventive leisurewear than that of the multinational jeans giants - with a flexible sourcing policy. Thus Pepe is not involved with manufacturing, but sub-contracts the production of clothing to its own design from companies in the Far East.

A year before the merchandise is to be sold in the shops, Pepe chooses its fabrics and colours for the season. Its designers then work on samples of the collection, these are shown to retailers, and orders are placed for the merchandise. Pepe then instructs its manufacturers in Hong Kong and India to produce to a specific quantity.

The system has been refined over the years. Pepe has, for example, established a quality control team in Hong Kong to ensure that the standard of output is satisfactory. It has also recently set up a similar team in India.



Roger Rowland: a system that works

The advantage of this system is that the Pepe operation is Pepe had no snowwash style free from the burden of the range. It managed to produce a collection, but only at conventional clothing manufacturers the cost of air-freighting it to Europe and of missing several weeks of sales.

Nevertheless the Pepe management team, headed by Mr Roger Rowland, as chairman, with the three Shah brothers, has concluded that the beneficial features of the system outweigh the bad.

Pepe now sells the eponymous Pepe brand, together with denim mottled with a marlly

its Hard Core and Big Stuff ranges, to multiple and independent retailers throughout Britain. In the early 1980s, denim jeans played a modest part in its collections. But since the success of the Levi advertising campaign two years ago, it has taken advantage of market buoyancy to increase its involvement with denim.

The company is now established as one of the leading players in the British leisurewear market with an estimated 6 per cent of jeans sales. But the thrust of its expansion in the future will be overseas.

Pepe is already established as a brand in several European markets, in the US and Australia. It is now finalising plans to set up subsidiaries in New Zealand and Portugal and is considering expansion into Canada, Scandinavia and the Far East.

Once the international spread of activities is sufficiently broad, Pepe plans to take advantage of marketing opportunities such as pan-European advertising.

A year ago the group acquired Buffalo, a French clothing company, which it intends to develop into an international leisurewear concern.

The integration of Buffalo has been more difficult than was expected. The restructuring of the business, which has involved introducing a new senior management team and changing its production system, is now almost at an end. Buffalo, which has been introduced to other European markets, should make a modest profit in the financial year to the end of March.

In recent months Pepe has concentrated on reinforcing its own management team. It has recruited executives from outside the company - chiefly from retailing and textile concerns such as the Burton Group and Dawson International - to strengthen areas like international expansion and sourcing.

These new senior managers will, it is hoped, create the conditions from which Pepe can expand in the future. The company can then begin, as Mr Rowland put it, "to drive the Pepe brand name all around the world".

IF THERE is one sure sign of a heady bull market, it must be a burst of "shell" activity. Suddenly, every would-be entrepreneur starts to look for a quoted company - small enough for a controlling interest to be purchased, preferably "clean" and cash-rich, and with as little cumbersome, ongoing activity as possible.

The rationale is simple. As values generally become more and more highly rated, the value to budding entrepreneurs of a market quote escalates. Investors are increasingly willing to subscribe for new shares, and a rapid acquisition programme can easily be paper-financed.

Last summer, shell activity resurfaced in 1985-6 and rises capitalised at under £100m.

By then, the shell route looked the most attractive option for shareholders. During 1986-7, Acsis cut the number of outlets from 40 to six, drastically reduced its stocks and sold its shares for almost £500,000. Mail order had already disappeared by 1984. By the autumn of 1986, it was no secret that Acsis was affected on the market - and at one stage England cricketer Phil Edmonds was rumoured to be interested.

In fact, it was late-June 1987 when South African businessman Darryl Phillips acquired a controlling interest, via a British Virgin Islands-based company called Windstorm. A £1.5m right issue took place immediately, and Windstorm ended up with 38 per cent of the Acsis shares.

Within days of the buy-in, the market had twigged that Mr Phillips operated a group of advertising agencies - plus service subsidiaries - back in South Africa, and that he planned to take Acsis into the highly-rated marketing services industry in Britain. The shares, having bumped around the equivalent of 20p (adjusted for the rights issue), soared to over 30p. Post-Black Monday, of course, much of the gain was wiped out - but by mid-December the company was still showing a 650 per cent advance, making it the second-best performing share for the year overall among compa-

nies provided ample explanation.

Rivlin was a case in point. In mid-1986, City Merchant Developments - formed by Martin Landau after a management buy-out of Guinness Peat Properties - sold three properties to LD & S. Rivlin in return for a 29.2 per cent stake in the small, barely profitable USM group.

Within months, Rivlin had used its right issue to make a £41m bid for Midsouth Property Holdings.

In June 1987, it added Mayfair & City Properties - a fellow USM-quoted group - for £28m, and this time raising a total of £35.7m via an open offer of convertible preference shares.

The pattern at Handsworth

Trust was not dissimilar. Here the buy-in was more of the team effort; new management at small plant hire company, Jayplant, consisted of two ex-Brixton Estates men, Andrew Nichols and Tony Brayford,

plus barrister-cum-property developer David Holland and former Lloyds & Scottish managing director John Little.

And the deals came even more quickly. In February, there was an agreed £60m bid for London & Provincial Shops Centres; in March, a £14.5m offer for Apex Properties; in August, £132m-worth of properties were bought from Mountleigh and British Land; in September, the New Oxford Street site, formerly from textile group

plus, for £16.3m.

The question is how such companies will fare in the wake of the stock market crash. In general, shell companies have been among the worst hit - scarcely surprising, given their previous froth and the fact that they are essentially acquisition-led vehicles.

For many shell entrepreneurs, the sudden fall in October meant that acquisitions already in the pipeline had to be cancelled or renegotiated. The latter option has not been easy; most sellers are understandably reluctant to cut their prices just because the purchasing company's paper has fallen out of bed.

Those fortunate shells who have already secured some solid profitable business can at least harrington down the hatchet, pray that the market eventually recovers a modicum of stability, and hope that a usable rating eventually returns. The tougher outlook is for those where the acquisition programme had only just got underway.

Again, Acsis is a prime example. In late December, it managed the first deal - a £5.9m acquisition and far cry from the £15m-£75m purchases which Mr Phillips had envisaged in the late summer. Moreover, the vendor ended up with a 30 per cent stake in the enlarged company.

But that, after all, is the risk attached to the often high-risk shell route.

Nikki Tait

Shell companies

How Acsis became a jewel



Darryl Phillips: shares soared after his purchase

resurfacing in 1985-6 and rises capitalised at under £100m.

In general, shell activity tends to be spread across a wide variety of sectors - depending largely on the whims, skills and experience of the individuals buying in. In mid-1987, however, the one field into which a disproportionate number of vehicles became concentrated was property. That was scarcely surprising, given the strong property market itself, especially in the South East, plus the availability of a paper-launching machine to finance property dealing activities.

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Heather Farmbrough

THE USM 5

The Third Market, a year old last month, has had an unexciting start

New rules will speed membership

IN JANUARY, the Third Market celebrated its first anniversary without fulfilling either the high hopes or the worst fears of its creators and detractors.

The Stock Exchange's newest market was launched amid high hopes of up to 25 companies joining on the first day and 200 by the end of the first year. In the end, only eight companies were traded on day one, and 37 companies had joined by the anniversary date, a respectable but hardly exciting start.

However, the market did manage to get through the year without any of the scandals that some had expected. The prime motivation behind the Third Market's creation was that it would form a "respectable" version of the over-the-counter market, which had grown dramatically in the 1980s. The OTC market had suffered from a series of corporate collapses and criticisms of the "cold calling" marketing methods used by some securities houses.

It was hoped that the Third Market would lure many of the OTC companies away from the unofficial market, and the requirements for market entry were accordingly much more lax than those on the main market or the USM.

Third Market entrants needed

to produce only one year of audited accounts, and there was no minimum requirement for the amount of equity that needed to be in public hands. Once on the market, companies had to produce annual, but need not publish interim, accounts; and they were not required to circumscribe shareholders when making acquisitions or disposals.

The Stock Exchange placed the responsibility for listing the market on brokers and bankers. Many OTC-traded companies may opt to join the Third Market.

Secondly, more Business Expansion Scheme companies can be expected to join the market. Although the very first company to announce its intention of floating on the market, Unit Group, was a BES company, since then the entry rate has been disappointingly slow.

In part, this is because of two

BES regulations. The first is that shareholders in BES companies cannot sell their shares for five years without losing their tax relief. The second is that for the first three years, tax advantages also depend on BES companies not becoming a subsidiary of another group.

The combined effect of the rules is that there is little incentive for BES shareholders in pushing for their company to join the market, since there is no way they can sell their shares, either in the market or to a corporate bidder. But the BES was set up in 1983, and as more companies pass the three and five year deadlines, the barriers to joining the market should disappear.

What about those that have already joined? By January 14, the 33 companies on the market had a combined market capitalisation of \$209m. Over a third of that value was

composed of just three companies - Leading Leisure, Takare and Corton Beach.

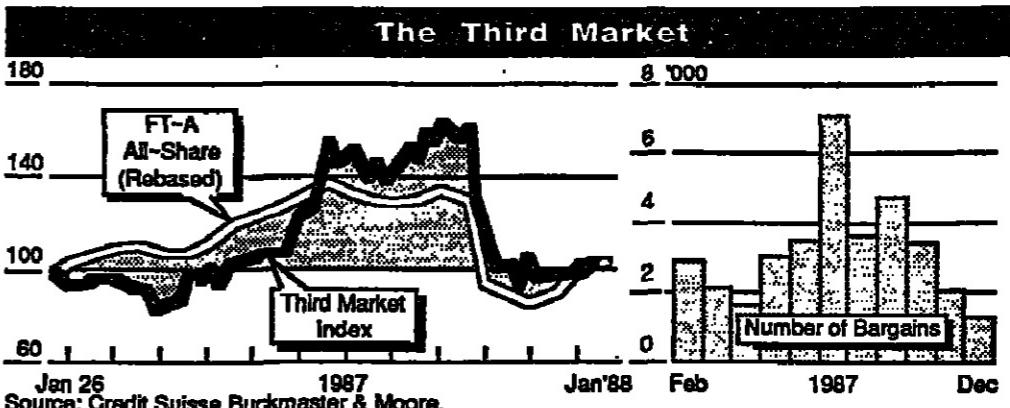
Of these, which had attracted the most attention, Corton Beach had been a holiday camp operator and briefly a "hot stock" in the 1980s; but it was only a shell by 1984, when businessman Mike Keen bought in and started to turn the company into a mini-conglomerate. He quickly moved the group into such diverse fields as amusement arcades, motor dealers and freezer centres.

Corton Beach's brief

market career has already notched up two firsts - it was the first company to spin-off a subsidiary out of the market (Propeller, the men's shirt designer) and it was the first company to try and fail to jump to the USM.

The Stock Exchange ruled that companies should spend at least a year on the third tier before winning promotion.

Leading Leisure is, with a market capitalisation of around \$35m on January 14, by far the



Source: Credit Suisse Buckmaster & Moore.

Moore, lagged behind the main market because of the early dominance of Eglin Oil & Gas, an Irish exploration company. Then the bull market enthusiasm for small companies took the index up and away to a peak of 160 before the crash carried it all the way back to 100.

Sharp movements in the index can easily occur, the market is never likely to be very liquid. Before the crash, there were more than 5,000 Third Market bargains in September - but since then volume has fallen. On one day in December only 20 deals were conducted.

Philip Coggan

Profile: Hughes Food

Full of pre-cooked promise

JOHN HUGHES, founder of the eponymous Hughes Food Group, bestrides the Humber like a colossus. One leg of his empire is rooted in Cleethorpes, the other one across the river in Hull. Cold storage warehouses, fish-processing plants and food machinery sheds all bear the imprint of his initials, brightly embossed in red.

Mr Hughes is something of a phenomenon. The son of a lorry-driver, and a butcher-boy by profession, he possesses an obvious dynamism and an urge to buy other people's businesses that makes him the quintessential USM entrepreneur.

Since his company came to the market in July 1986, by means of a reversal into a defunct but listed Malaysian rubber plantation, it has bought more than 15 private companies, quadrupled its profits and has enjoyed a near-sevenfold increase in its market capitalisation.

It has also diversified beyond its original cold storage and machinery base into fishing and fish processing, the manufacture of chilled and convenience foods and frozen vegetables, ice-making and property development. Profits have grown to boot, from £561,000 at the pre-tax level in 1985-86 to £2m in the six months to September 25 last year. For the full year, analysts expect at least £5m.

As a stock-market animal, the

company is very much a creature of the bull market. Buoyed by the stratospheric rating that used to be accorded to the shares of small companies driven by charismatic and expansion-minded entrepreneurs, Hughes grew rapidly through the issue of successive tranches of new equity. During its brief market career, the company's capital base has increased five-fold.

Sentiment has turned against such companies since October 1987, and in common with other USM "go-go" stocks, Hughes's shares now stand at approximately half their pre-crash low. With a rating now in the low to mid-teens, it will be increasingly harder to sustain paper-driven growth at the rate enjoyed when the bull market was at its most frothy.

He diversified into cold storage originally as a means to make a profit on Christmas trees bought cheap in January and released on to the market at the next festive season. With 5m cubic feet of storage space at the time of flotation, Hughes serves Humberside's food manufacturers and stores part of the EC food surplus.

When the company came to the market, these were its principal activities. The move into food processing and distribution came only later, with a spate of minor acquisitions culminating in the £1m all-share purchase of Hull-based fish merchants GlenroseFJR in March last year, which quadrupled

Thatcher's mini-boom will not pique group turnover. Other activities now include:

Fishing and fish processing. Hughes has recently bought two stern trawlers and intends to buy five more if his plans to fish off Africa and around the Falklands come to fruition. The division is already one of the UK's largest suppliers of frozen cod blocks to food manufacturers.

Construction and development. Hughes bought Hatfield, a Hull-based industrial property developer, to fulfil the group's in-house property requirements.

Mr Hughes sees great promise in the range of chilled, pre-cooked food that will make its debut on the shelves of multiple retailers within the next month. He promises that the fish recipes will be original, tasty and healthy. Within three years, he expects £10m turnover from his Selby factory, without the need for further acquisitions.

The plan is to build up a national group with pockets of companies related to one another," he says, outlining his plans for the future. If his ambitions are less than specific, he contends that the corresponding flexibility will be an advantage in a changing world.

Clearly, without any assessment of the fundamental situation in late October. Yet Mr Hughes must be "one to watch".

David Waller

THE STOCK market collapse and the uncertainty that followed dented the hopes of investors in young property companies, although there has been some evidence that the market has been stabilising.

All of the 20 USM property companies, whose prices are quoted daily by the Financial Times and which make up the largest single sector of the market, were trading above their 1987-88 lows by the second half of January.

Their performance has been in line with the property sector generally - that is, they have not been as badly hit by the stock market collapse as some other sectors. In the second half of January 1988, the FT-Actuaries measured the price-earnings ratio of the property sector at 24.36, against 13.38 for the FT 500 Index. Property stock market prices generally were still higher than they had been at the start of 1987.

Still, the downturn of the market has headed off the possibility of more companies coming to the market. As a relatively easy means of acquiring

capital, or using paper to fund expansion through portfolio purchase or corporate takeover, the market looks played out, at least in the short term.

Significantly, Citygrove, when looking for funds last December, eschewed an equity issue in favour of a convertible preference share issue to raise

£8.2m.

None of this is to suggest that the USM companies will necessarily be badly hurt by the change in market conditions.

Most have their development programmes. Others have succeeded in building up portfolios for investment so that they have a steady if undramatic cashflow.

But the growth prospects over the next few months are likely to be most obviously affected by companies that have cash facilities in place. While there is no shortage of bank finance available for development, anecdotal evidence is that the banks' interest in projects with an element of fantasy about them has faded.

On the ground, the race for

consider, for example, recent announcements from Citygrove. The company has been nominated by the Chelmsford Borough Council to develop 120,000 square feet of retail warehousing, and has won a British Railways Property Board tender to develop 80,000 square feet of retail warehousing at Reading.

This is no different from last year. The development market remains strong in the retail sector and is selectively strong in the office and industrial sectors. Land prices in the South East may rein in the ambitions of some of the USM companies, but there are growing opportunities in other regions.

What is missing is the fevered quality of the bull market, which reached its height in July and in terms of buying interest last September when Stanhope Properties, controlled by Stuart Lipton, came to the market at a minimum tender price of 180p a share. Eventually the shares were sold at 250p and rose to 317p, before crashing to 127p and settling at around 180p.

But none of the USM property companies escaped the sudden change in market sentiment. Even the agents and surveyors de Morgan, Glentree and John D. Wood, suffered, and in earn-

Continued on page 6

Property

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Retail boom may be slowing down, but there's -

Strength in niches

THE REWARDS can be greater than on the main market, but then so is the downside. That is often the first point that stockbrokers tell investors who are thinking of taking a punt on the Unlisted Securities Market. And last year their message was vividly illustrated by the performance of the junior market's retailing sector.

Before the October stock market crash, the USM retailers had enjoyed a splendid nine months. Since January 1 the price of their shares had risen, on average, more than fourfold.

The figure is grossly flattered by the inclusion of Acsis Jewellery, which saw its value rise by more than 24 times and was the best performing 'penny share' of the year. But even disregarding Acsis, the shares of USM retailers more than doubled, against a market increase of about 41.5 per cent.

Then came Black Monday - and between October 19 and the end of December, the USM retailers fared far worse than average. While the market as a whole fell about 26 per cent between Black Monday and the end of the year, the USM retailers declined by about 35 per

cent on average.

That must have been painful, but shareholders in most of the USM retailers could at least console themselves with the knowledge that they had outperformed the market for the year as a whole. And, with only a handful of exceptions, most share prices were higher at the end of the year than they had been at the start.

However, investors hoping that the same thing may happen again this year should beware. For one thing, analysts fear that the consumer spending boom, which has fuelled the growth of retailing in the last year, is slowing down.

Second, the performance of companies in the sector varied

Over the year, USM retailers beat the market as a whole

considerably last year. For example, Sock Shop saw its shares rise from 125p to 200p, whereas Cecil Gerl and French Connection, both retailers, saw their prices fall.

It would be a mistake to see the sector as homogeneous. You cannot generalise about it, because it is so diverse, says Marian MacIntyre, analyst at Horace Govett. You need to look at each company individually.

Nonetheless, one theme unites the majority of the USM retailers - their occupation of a niche position in their markets. This in part helps to explain the sector's strong performance in 1987.

Last year the advantages of niche retailing were to the fore as companies like Sock Shop and Knobs and Knockers, the home accessories company, came to the market with strong trading records. Their admirers were able to extol the virtues of providing consumers with a wide range of choice in single items and of commanding a strong presence in the market place.

The history of the USM, however, provides several examples of how concentrating on one product or range of products, can present difficulties. The most obvious problem happens when demand for a company's goods declines for economic reasons that it is unable to control.

William Bedford, the antique dealer, saw its performance deteriorate in 1986 after a sharp decline in the number of American tourists visiting the UK, and profits fell from £388,161 to £759,348. Happily his performance improved - pre-tax profits rose 39 per cent in the first half of last year - and the shares ended 1987 at 117p, 10p higher than at the end of January.

Another difficulty arises when big retailers move in to erode a company's niche. Investors thought that Andre de Brett had the mail order market for women's clothing to itself when the company came to the USM in 1982. But de Brett struggled when companies like Great Universal Stores moved in on its patch.

Attempts to diversify - by moving abroad, by opening shops in the UK, and by entering the household goods market produced mixed results. At the end of last year de Brett's shares were at 30p - well below the 60p flotation price of five years previously.

Prontaprint's diversification away from its successful core business of franchising print shops also proved unhappy. Poppies, a domestic cleaning business, and Fudget Kitchen failed to deliver the profits they had promised, and Prontaprint disposed of both. It still had to report a 74 per cent decline in pre-tax profits for the year to March 1987.

The company recovered sharply in the first of the current year and says full-year results "should show we are back in our stride". The market, however, does not forgive mistakes easily, and Prontaprint's shares finished the year at 85p, about the same level, but well below their flotation price of 138p in June 1986.

For the USM niche companies that have got it right, the rewards are considerable. Consider Miller & Santhouse, the fast growing retail optician whose shares raced from 105p at the time of its flotation less than two years ago to 425p at the end of last year.

Or take heart from Share Drug. Its performance helped shares to rise from their flotation price of 140p in October 1984 to above 300p by mid-October last year, only to fall back after Black Monday, but the 26 per cent decline between October 19 and the end of the year was less severe than most.

Success for retailers on the USM, however, does not necessarily entail being in a niche. Although best known for its jewellery, Asprey is multi-departmental, with 11 different types of stock. The advantage of this approach is that a bad year in one or two lines can be shielded by progress in other areas.

It has increased profitability for each of the six years it has been on the USM. Last year the figure was 26 per cent ahead at 513.5m, and shareholders were rewarded with a near 60 per cent rise in their shares, which finished at 270p.

The outstanding success story of the year, however, was Asprey's fellow jeweller, Acsis. At the start of the year there had been little to indicate to investors that the company's star was about to shine as it had just capped five years of disappointing results with first half 1987 pre-tax losses of £480,000.

The company was still reporting losses at the end of 1987, but in the intervening period South African entrepreneur Darrell Phillips had moved in as executive chairman with the intention of taking Acsis into marketing. The shares moved from 9p in January to 240p in October, before falling back to 80p by December 31 following the crash.

That still represented an increase of nearly nine times. Nice investment if you can spot it.

Michael Smith

THREE MOTOR companies joined the USM this year, doubling the size of the sector. Appropriately, they came to the market as the motor industry continued its acceleration out of a long period in the doldrums.

The arrival of both Graham Motor and D C Cook Holdings in July last year highlighted how motor dealers were profiting from a revival in car sales. D C Cook is Britain's largest Nissan distributor; Graham Motor operates franchises for several foreign manufacturers, including Jaguar, Ford and Austin Rover, in the North West.

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